

Consolidated Financial Statements

**D-BOX Technologies Inc.**

March 31, 2021

## MANAGEMENT REPORT

The accompanying consolidated financial statements of **D-BOX Technologies Inc.** and all the information in the management's discussion and analysis ["**MD&A**"] are the responsibility of management.

The consolidated financial statements have been prepared by management in accordance with International Financial Reporting Standards ["**IFRS**"]. The consolidated financial statements include some amounts that are based on estimates and judgments. Management has determined such amounts on a reasonable basis in order to ensure that the consolidated financial statements are presented fairly, in all material respects. Financial information used elsewhere in the MD&A is consistent with that in the consolidated financial statements.

The Board of Directors is responsible for reviewing and approving the consolidated financial statements and the MD&A and ensuring that management fulfills its financial reporting responsibilities. The Board discharges its responsibility primarily through its Audit Committee.

The Audit Committee is appointed by the Board and all its members are independent directors. The Committee meets periodically with management, as well as the independent auditors, to discuss internal control over financial reporting, audit matters and financial reporting issues, to satisfy itself that each party is properly discharging its responsibilities and to review the consolidated financial statements, the independent auditor's report and the MD&A. The Committee reports its findings to the Board for consideration when it approves the consolidated financial statements and the MD&A for issuance to the shareholders.

The consolidated financial statements have been audited by Ernst & Young LLP, the independent auditor, in accordance with Canadian generally accepted auditing standards on behalf of the shareholders. The independent auditor has full and free access to the Audit Committee.

Signed:

Sébastien Mailhot  
President and Chief Executive Officer  
Montréal, Canada

June 7, 2021

# INDEPENDENT AUDITOR'S REPORT

To the Shareholders of

**D-BOX Technologies Inc.**

## **Opinion**

We have audited the consolidated financial statements of D-BOX Technologies Inc. and its subsidiaries [the "Corporation"], which comprise the consolidated balance sheets as at March 31, 2021 and 2020, and the consolidated statements of net loss and comprehensive loss, consolidated statements of changes in equity and consolidated statements of cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Corporation as at March 31, 2021 and 2020, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with International Financial Reporting Standards ["IFRS"].

## **Basis for opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## **Key audit matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

### ***Impairment of long-lived assets***

As at March 31, 2021, the Corporation had \$6.0 million of long-lived assets, comprised of property, equipment and intangible assets. For the year ended March 31, 2021, impairment of property and equipment amounting to \$235,000 was recorded. As disclosed in Note 2, Summary of significant accounting policies, if events indicate there is a risk of impairment of assets, management will perform an impairment assessment to determine their recoverable amount, defined as the highest of their fair value less costs of disposal and their value in use. The impact of COVID-19 on the theatrical and commercial entertainment markets led to events indicating a risk of impairment of long-lived assets.

Accordingly, we determined that auditing the impairment of long-lived assets is a key audit matter due to the significance of the balance and subjectivity in evaluating management's significant assumptions of the discount rate and revenue growth rates in the value-in-use model.

### **Other information**

Management is responsible for the other information. The other information comprises the information included in the Management's Discussion and Analysis.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

We obtained the Management's Discussion & Analysis prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in the auditor's report. We have nothing to report in this regard.

### ***How our audit addressed the key audit matter***

In addressing the risks associated with these significant assumptions, our audit procedures included, among others:

- We involved our valuation specialist to assist us in the evaluation of the discount rate used by the Corporation and the valuation methodology;
- We assessed the historical accuracy of management's cash flow projections estimates;
- We compared the revenue growth rate to current industry and economic trends, changes to the Corporation's business model and other relevant factors;
- We also assessed the historical accuracy of management's revenue growth rate assumptions and evaluated the sensitivity of the model to changes in the significant assumptions on the recoverable amount.

## **Responsibilities of management and those charged with governance for the consolidated financial statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

## **Auditor's responsibilities for the audit of the consolidated financial statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters to be the most significant in the audit of the consolidated financial statements of the current period, and they are therefore the key audit matters. We describe these matters in our auditor’s report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor’s report is Patrick Bertrand-Daoust.

*Ernst & Young LLP*<sup>1</sup>

Montréal, Canada  
June 7, 2021

<sup>1</sup> CPA auditor, CA, public accountancy permit no. A118785

**D-BOX Technologies Inc.**  
**CONSOLIDATED BALANCE SHEETS**

As at March 31  
[in thousands of Canadian dollars]

	Notes	2021 \$	2020 \$
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	11, 12	9,134	4,116
Accounts receivable	3	2,341	6,474
Derivative financial instruments	18	169	—
Inventories	4	4,547	6,531
Prepaid expenses and deposits		606	490
Current portion of finance leases receivable	7	31	29
		<b>16,828</b>	17,640
<b>Non-current assets</b>			
Property and equipment	5	3,762	5,589
Intangible assets	6	2,229	2,581
Finance leases receivable	7	401	432
Other assets		516	629
		<b>23,736</b>	26,871
<b>LIABILITIES AND EQUITY</b>			
<b>Current liabilities</b>			
Credit facility	11	2,898	—
Accounts payable and accrued liabilities	8	3,518	4,730
Derivative financial instruments	18	—	846
Warranty provision		55	114
Deferred revenues		675	953
Current portion of lease liabilities	10	318	273
Current portion of long-term debt	12	400	4,000
		<b>7,864</b>	10,916
<b>Non-current liabilities</b>			
Lease liabilities	10	700	1,056
Long-term debt	12	1,641	—
Employee benefits		—	549
		<b>10,205</b>	12,521
<b>Equity</b>			
Share capital	13.1	66,227	62,762
Share-based payments reserve	13.2	2,190	2,149
Warrants reserve	13.3	1,355	—
Foreign currency translation reserve		(115)	(514)
Deficit		(56,126)	(50,047)
		<b>13,531</b>	14,350
		<b>23,736</b>	26,871

Commitments [note 16]

Contingency [note 19]

See accompanying notes.

On behalf of the Board,

Denis Chamberland  
Director

Sébastien Mailhot  
Director

**D-BOX Technologies Inc.**  
**CONSOLIDATED STATEMENTS OF NET LOSS AND**  
**COMPREHENSIVE LOSS**

For the years ended March 31  
[in thousands of Canadian dollars, except share and per-share amounts]

	Notes	2021 \$	2020 \$
<b>Revenues</b>			
System sales	14.1	10,195	18,560
Rights for use, rental and maintenance		885	7,335
		<b>11,080</b>	<b>25,895</b>
<b>Cost of goods sold</b>			
Cost of goods sold excluding amortization	4, 14.2	5,646	10,052
Amortization related to cost of goods sold		1,324	1,906
Cost of goods sold		6,970	11,958
<b>Gross profit</b>		<b>4,110</b>	<b>13,937</b>
<b>Other expenses</b>			
Selling and marketing	14.3	3,905	8,975
Administration	14.4	3,947	5,771
Research and development	14.5	1,920	2,958
Impairment of property and equipment	5	235	765
Impairment of intangible assets	6	—	508
Impairment (reversal) of finance leases receivable	7	(26)	52
Foreign exchange loss (gain)		(133)	605
		<b>9,848</b>	<b>19,634</b>
<b>Loss before financial expenses (income) and income taxes</b>		<b>(5,738)</b>	<b>(5,697)</b>
<b>Financial expenses (income)</b>			
Financial expenses	14.6	501	642
Interest income		(13)	(97)
		<b>488</b>	<b>545</b>
<b>Loss before income taxes</b>		<b>(6,226)</b>	<b>(6,242)</b>
Income taxes (recovery)	15	(34)	8
<b>Net loss</b>		<b>(6,192)</b>	<b>(6,250)</b>
<i>Items that will be reclassified to net loss in subsequent periods:</i>			
Foreign currency translation gain (loss)		399	(78)
<b>Comprehensive loss</b>		<b>(5,793)</b>	<b>(6,328)</b>
<b>Basic and diluted net loss per share</b>		<b>(0.035)</b>	<b>(0.036)</b>
<b>Weighted average number of common shares outstanding</b>			
	13.1	<b>179,225,710</b>	175,950,573

See accompanying notes.

**D-BOX Technologies Inc.**  
**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY**

For the years ended March 31  
[in thousands of Canadian dollars]

	Notes	Share capital \$	Share-based payments reserve \$	Warrants reserve \$	Foreign currency translation reserve \$	Deficit \$	Total \$
<b>Balance as at March 31, 2019</b>		62,762	5,534	528	(436)	(47,865)	20,523
Net loss		—	—	—	—	(6,250)	(6,250)
Foreign currency translation loss		—	—	—	(78)	—	(78)
Comprehensive loss		—	—	—	(78)	(6,250)	(6,328)
Share-based payments	13.2	—	155	—	—	—	155
Cancellation of stock options	13.2	—	(3,540)	—	—	3,540	—
Expiration of warrants	13.3	—	—	(528)	—	528	—
<b>Balance as at March 31, 2020</b>		<b>62,762</b>	<b>2,149</b>	<b>—</b>	<b>(514)</b>	<b>(50,047)</b>	<b>14,350</b>
Net loss		—	—	—	—	(6,192)	(6,192)
Foreign currency translation gain		—	—	—	399	—	399
Comprehensive loss		—	—	—	399	(6,192)	(5,793)
Issue of Class A common share and warrants	13.1	4,212	—	1,544	—	—	5,756
Issue of compensation warrants to the underwriters	13.1	—	—	85	—	—	85
Transaction costs	13.1	(747)	—	(274)	—	—	(1,021)
Share-based payments	13.2	—	154	—	—	—	154
Cancellation and expiration of stock options	13.2	—	(113)	—	—	113	—
<b>Balance as at March 31, 2021</b>		<b>66,227</b>	<b>2,190</b>	<b>1,355</b>	<b>(115)</b>	<b>(56,126)</b>	<b>13,531</b>

*See accompanying notes.*

**D-BOX Technologies Inc.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**

For the years ended March 31  
[in thousands of Canadian dollars]

	Notes	2021 \$	2020 \$
<b>OPERATING ACTIVITIES</b>			
Net loss		(6,192)	(6,250)
Items not affecting cash			
Amortization of property and equipment	5	1,530	1,914
Amortization of intangible assets	6	819	905
Amortization of other assets		—	2
Amortization of financing costs		19	—
Impairment of property and equipment	5	235	765
Impairment of intangible assets	6	—	508
Impairment (reversal) of finance leases receivable	7	(26)	52
Loss on disposal of property and equipment		24	2
Gain on finance lease transactions		—	(334)
Share-based payments	13.2	154	155
Change in fair value of derivative financial instruments		(1,015)	720
Unrealized foreign exchange loss gain		406	385
Changes in employee benefit liability		(414)	431
Accretion of interest expense	12	—	147
<b>Cash flows used in operations before changes in working capital items</b>		<b>(4,460)</b>	<b>(598)</b>
<b>Changes in working capital items:</b>			
Accounts receivable		2,920	(558)
Inventories		1,984	995
Prepaid expenses and deposits		(116)	416
Goods held for lease		—	(308)
Other assets		113	(558)
Accounts payable and accrued liabilities		(418)	(2,662)
Warranty provision		(59)	(48)
Deferred revenues		(278)	299
		<b>4,146</b>	<b>(2,424)</b>
<b>Cash flows used in operating activities</b>		<b>(314)</b>	<b>(3,022)</b>
<b>INVESTING ACTIVITIES</b>			
Finances leases receivable payments		55	—
Additions to property and equipment		(13)	(474)
Disposal of property and equipment		—	43
Additions to intangible assets		(467)	(819)
<b>Cash flows used in investing activities</b>		<b>(425)</b>	<b>(1,250)</b>
<b>FINANCING ACTIVITIES</b>			
Repayment of credit facility		(1,102)	—
Payment of lease liabilities		(311)	(280)
Repayment of long-term debt		(4,000)	(5,000)
Proceeds from credit facility		4,000	—
Proceeds from long-term debt, net of financing costs paid		2,022	4,000
Proceeds from issuance of share and warrants		5,756	—
Transaction costs on issue of shares and warrants		(653)	—
<b>Cash flows provided by (used in) financing activities</b>		<b>5,712</b>	<b>(1,280)</b>
Effect of exchange rate fluctuations on cash and cash equivalents		45	33
<b>Net change in cash and cash equivalents</b>		<b>5,018</b>	<b>(5,519)</b>
Cash and cash equivalents, beginning of year		4,116	9,635
<b>Cash and cash equivalents, end of year</b>		<b>9,134</b>	<b>4,116</b>
<b>Cash and cash equivalents consist of:</b>			
Cash		1,768	748
Cash equivalents		7,366	3,368
<b>Interest and income taxes included in operating activities:</b>			
Interest paid		303	218
Income taxes paid		(34)	1

*See accompanying notes.*

**D-BOX Technologies Inc.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
March 31, 2021

[Amounts are in thousands of Canadian dollars, except share, warrant, option, per-share and per-option amounts]

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## 1. DESCRIPTION OF BUSINESS

D-BOX Technologies Inc. [“D-BOX” or the “Corporation”], incorporated under the *Canada Business Corporations Act*, is domiciled at 2172 de la Province Street, Longueuil, Québec, Canada.

D-BOX designs, manufactures and commercializes cutting-edge motion systems intended for the entertainment and simulation and training markets. This unique and patented technology uses motion effects specifically programmed for each visual content, which are sent to a motion system integrated into either a platform, a seat or any other product. The resulting motion is perfectly synchronized with the on-screen action, thus creating an unparalleled realistic immersive experience.

The Corporation evaluates its operating results and allocates resources based on its one operating segment which is the design, manufacture and sale of cutting-edge motion systems.

The consolidated financial statements were approved by the Corporation’s Board of Directors on June 7, 2021.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### *2.1 Basis of presentation and statement of compliance*

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards [“IFRS”] as issued by the International Accounting Standards Board.

The consolidated financial statements have been prepared on a historical cost basis, except for derivative financial instruments, which are measured at fair value. The significant accounting policies are summarized below.

During the year ended March 31, 2021, the Corporation adjusted the presentation of its revenues in the consolidated statements of net loss and comprehensive loss to combine all system sales together, to better reflect the future direction of the Corporation. Comparative figures have been reclassified to conform to the presentation adopted in the current year.

### *2.2 Basis of consolidation*

The consolidated financial statements include the accounts of the Corporation and its wholly-owned subsidiaries, D-BOX USA Inc. and D-BOX Entertainment Technology (Shanghai) Co. Ltd., which use the same accounting policies and fiscal year-end as the Corporation. All intercompany balances and transactions have been eliminated on consolidation.

**D-BOX Technologies Inc.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
March 31, 2021

[Amounts are in thousands of Canadian dollars, except share, warrant, option, per-share and per-option amounts]

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*2.3 Significant judgments and estimates*

The preparation of consolidated financial statements requires the Corporation's management to make judgments, estimates and assumptions that could affect the amounts of assets and liabilities at the balance sheet date and the amounts of revenues and expenses.

The uncertainties around the outbreak of the COVID-19 pandemic required the use of significant judgments and estimates. For the year ended March 31, 2021, the Corporation performed an assessment of the asset impairment risk including a detailed review of the credit risk over its accounts receivable, its inventory levels for risks of obsolescence or excess inventory, and other non-financial assets. Based on this assessment, an impairment charge of \$235 was recorded for the year. Impairment charges totaling \$1,273 affecting mainly goods held for lease and D-BOX motion technology were recorded at the end of fiscal 2020 at the onset of the pandemic. The uncertain future impact of COVID-19 could generate, in future reporting periods, a significant risk of material adjustment to the carrying amounts of the following: accounts receivable, inventories, property and equipment and intangible assets. The duration and full financial effect of the COVID-19 pandemic on the entertainment industry is unknown at this time and accordingly, estimates of the extent to which COVID-19 may materially and adversely affect the Corporation's consolidated financial condition, operations and consolidated financial results are subject to significant uncertainty.

*2.3.1 Judgments*

In connection with the application of the Corporation's accounting policies, management made the following judgment which had a material impact on the carrying amount of assets and liabilities reported in the consolidated financial statements.

*2.3.1.1 Leases*

The Corporation is involved in the rental of motion systems as a lessor. The Corporation has determined, based on its assessment of the terms and conditions of agreements, such as lease term and minimum lease payments, that it may or may not retain substantially all the risks and rewards of ownership of the systems for its lease contracts. Accordingly, the Corporation has accounted for these agreements as operating or finance leases, as deemed appropriate.

*2.3.1.2 Intangible assets*

Development costs related to D-BOX motion technology are capitalized in accordance with the accounting policy described in note 2.13. In determining the amounts to be capitalized, management makes assumptions regarding the expected future cash generation of the assets, discount rates to be applied, the expected period of benefits and forecasted revenues.

**D-BOX Technologies Inc.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
March 31, 2021

[Amounts are in thousands of Canadian dollars, except share, warrant, option, per-share and per-option amounts]

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*2.3.2 Estimates*

The underlying estimates and assumptions are based on past experience and other factors deemed reasonable in view of the circumstances. Accordingly, they provide a basis for judgments made in determining the carrying amounts of assets and liabilities.

The final amounts appearing in the Corporation's future consolidated financial statements may differ from the amounts currently estimated. These estimates and assumptions are reviewed on an ongoing basis. The main estimates used concern the impairment of non-financial assets as well as the provision for expected credit losses.

*2.3.2.1 Impairment of non-financial assets*

Impairment of non-financial assets exists when the carrying amount of an asset exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The fair value less costs of disposal calculation is based on available data from binding sales transactions in an arm's length transaction of similar assets and observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a discounted cash flow model. The cash flows are derived from the Corporation's forecast and strategic plan. The recoverable amount is most sensitive to the discount rate used in the discounted cash flow model, the expected future cash flows and the perpetual growth rate used for extrapolation.

*2.3.2.2 Provision for expected credit losses of trade accounts receivables*

The Corporation uses a provision matrix to calculate expected credit losses ["ECLs"] for trade accounts receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns [i.e., by geography, customer type and rating, and coverage by credit insurance]. The provision matrix is initially based on the Corporation's historical observed default rates. The Corporation will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed. The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Corporation's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. The information about the ECLs on the Corporation's trade accounts receivables is disclosed in note 3.

**D-BOX Technologies Inc.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
March 31, 2021

[Amounts are in thousands of Canadian dollars, except share, warrant, option, per-share and per-option amounts]

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## *2.4 Foreign currency translation*

The Corporation's consolidated financial statements are expressed in Canadian dollars, which is its functional currency.

### *2.4.1 Foreign currency transactions*

Foreign currency transactions are translated into the functional currency using the exchange rate at the date of the transaction. At the end of each reporting period:

- Foreign currency monetary assets and liabilities are translated using the closing rate. Resulting exchange differences are recognized in income (loss) for the year;
- Foreign currency non-monetary assets and liabilities are recognized using the historical rate at the date of the transaction.

### *2.4.2 Translation of the subsidiary's financial statements*

The functional currency of the subsidiaries is the US dollar for D-BOX USA Inc. and the RMB for D-BOX Entertainment Technology (Shanghai) Co. Ltd. The balance sheet is translated into Canadian dollars at the closing rate, that is, the exchange rate at the end of the reporting period. Income (loss) and cash flows are translated at the average exchange rates. Differences resulting from this translation are recorded as a foreign currency translation gain (loss) in other comprehensive income (loss).

On the sale of a foreign entity, the translation differences previously recognized in other comprehensive income (loss) are recognized in the consolidated statements of net loss and comprehensive loss.

## *2.5 Cash and cash equivalents*

Cash consists of cash with financial institutions. Cash equivalents consist of investments which are readily convertible into a known amount of cash and which have an original maturity of three months or less.

## *2.6 Inventories*

Finished goods, parts and components are valued at the lower of cost and net realizable value. Cost is determined by the first-in, first-out method. Net realizable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale. The amount of the inventory impairment charge may be reversed when the circumstances that gave rise to the impairment no longer exist. The cost of finished goods includes the cost of goods and components, labour costs and a portion of manufacturing overhead costs, based on the Corporation's normal operating capacity.

**D-BOX Technologies Inc.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
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[Amounts are in thousands of Canadian dollars, except share, warrant, option, per-share and per-option amounts]

*2.7 Property and equipment and intangible assets*

Property and equipment, intangible assets, and other assets are recorded at cost. These assets are amortized over their estimated useful lives using the following methods and rates:

<b>Nature of amortized asset</b>	<b>Method</b>	<b>Period</b>
<b>Property and equipment</b>		
Goods held for lease	Straight-line	10 years
Furniture and fixtures	Straight-line	7 years
Machinery, equipment, computer hardware and trade show stands	Straight-line	3 to 7 years
Buildings and leasehold improvements	Straight-line	Lease term
<b>Intangible assets</b>		
Patents	Straight-line	Not exceeding 10 years
D-BOX motion technology*	Straight-line	3 to 7 years
Software	Straight-line	4 years

\* Internally generated intangible assets.

For finite-life tangible and intangible assets, the Corporation assesses at each reporting date whether there is an indication that the carrying amount may be impaired. If any such indication exists, the Corporation estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. If the asset does not generate cash inflows that are largely independent of those from other assets or group of assets, the recoverable amount is determined by reference to the cash generating unit's value in use or fair value less costs of disposal. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written-down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, an appropriate valuation model is used. These calculations are corroborated by valuation multiples or other available fair value indicators.

A previously recognized impairment loss is reversed if there has been a change in the estimated recoverable amount since the last impairment loss was recognized. That increased amount cannot exceed the carrying amount that would have been determined, net of accumulated amortization, had no impairment loss been recognized for the asset in prior years. Such a reversal is recognized in the consolidated statements of loss and comprehensive loss.

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*2.8 Warranty provision*

A provision for potential warranty claims is recorded upon revenue recognition based on past experience and warranties offered by the Corporation.

*2.9 Share-based payment plan*

Compensation expense for options granted to employees and directors under the Corporation's share-based payment plan is recognized over their vesting period. Such share-based payment expense is determined under the fair value method using the Black-Scholes option pricing model. Any consideration paid on exercise of stock options together with the related portion previously credited to the share-based payment reserve is credited to share capital.

For the share unit plans, the fair value of the amount payable to employees and directors is recognized as an expense, with a corresponding increase in liabilities, over the period that the employees and directors unconditionally become entitled to payment. The liability is re-measured at each reporting date. Any changes in the fair value of the liability are recognized in income (loss) as employee costs or in director fees.

*2.10 Leases*

The right-of-use asset and lease liability are recognized at the lease commencement date. Certain exemptions apply for short-term leases and leases of low-value assets.

*Right-of-use of assets*

Right-of-use assets are measured at cost. The cost is based on the initial amount of the lease liability plus initial direct costs incurred and estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located adjusted for any lease payments made at or before the commencement date, less any lease incentives received, if any.

The cost of right-of-use assets are periodically reduced by amortization expenses and impairment losses, if any, and adjusted for certain remeasurement of the lease liability. Right-of-use assets are amortized to the lesser of the useful life or the lease term using the straight-line method as this reflects the expected pattern of consumption of the future economic benefits. The lease term includes the renewal option only if it is reasonably certain to exercise that option.

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*Lease liabilities*

At the commencement date of the lease, the Corporation recognizes lease liabilities measured at the present value of lease payments to be made over the lease term. Lease payments mainly include fixed payments less any lease incentives receivable and the exercise price of a purchase option reasonably certain to be exercised. Variable lease payments that do not depend on an index or a rate are recognized as an expense in the period during which the event or condition that triggers the payment occurs. In calculating the present value of lease payments, the Corporation uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect accretion of interest and reduced for lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the substance fixed lease payments or a change in the assessment of whether the underlying asset will be purchased.

The Corporation determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised. After the commencement date, the Corporation reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise, or not to exercise, the option to renew.

*The Corporation as a lessor*

The Corporation classifies each lease related to commercial theatres motion systems either as an operating or a finance lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of an underlying asset. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership of an underlying asset.

For commercial theatre finance leases, the Corporation recognizes, at the commencement of the lease term, a finance lease receivable in the consolidated balance sheets at an amount equals to the fair value of the leased asset, or if lower, the present value of the minimum lease payments. Finance lease income, included within Right for use, rental and maintenance revenue, is recognized each year in a manner that reflect a constant rate of return on the finance lease asset.

The operating lease agreements for which the Corporation acts as lessor are related to the rental of motion systems for commercial theaters. These contracts are generally for a period between 5 to 7 years. For these contracts, the Corporation recognizes operating lease payments as income under Right for use, rental and maintenance as they become due under the term of the agreement, that is, on ticket sales related to commercial usage of motion systems. In the event that the performance of a seat falls short of expectations, the Corporation has the contractual right to recover these assets which could then be sold or rented to another customer.

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*2.11 Revenue recognition*

The Corporation's revenues are generated from the sale or lease of motion systems to entertainment market and simulation and training market clients.

Revenue is measured at the fair value of the consideration received or receivable, net of estimated discounts, and after eliminating intercompany sales. Discounts are estimated based on the most likely amount method and using contractual terms with customers.

Revenue from the sale of motion systems is recognized in a manner that depicts the transfer of promised goods or services to a customer and at an amount that reflects the consideration expected to be received in exchange for transferring those goods or services. This is achieved by applying the following five steps:

1. Identify the contract with a customer;
2. Identify the performance obligations in the contract;
3. Determine the transaction price;
4. Allocate the transaction price to the performance obligations in the contract; and
5. Recognize revenue when [or as] the entity satisfies a performance obligation.

Revenues arising from sale of motion systems are recognized in income (loss) when the customer obtains control over the system, which generally occurs upon delivery. The cost of systems sold is recognized immediately in income (loss) as cost of goods sold. When the criteria for revenue recognition are not fully met, revenues are recognized in income (loss) as they become due under the terms of the arrangement. In these circumstances, system costs are shown in the consolidated balance sheets under other assets.

Revenues arising from operating leases for motion systems are recognized in income as they become due under the terms of the arrangement, that is, on ticket sales by the commercial theatre for motion system use. System costs are recorded in property and equipment under goods held for lease.

Revenues arising from motion technology use and maintenance agreements are recognized in income (loss) over the period of service, that is, on commercial usage of motion systems. Costs relating to maintenance are recorded as cost of goods sold as incurred.

In addition to the above general principles, the Corporation applies specific revenue recognition for bill and hold transactions. When customers request a bill and hold, revenue is recognized when the customer is invoiced for goods that have been produced, packaged and made ready for shipment. These goods are shipped within a specified period of time and are segregated from other inventory, the control is transferred to the customer, and the terms and collection experience on the related billings are consistent with all other sales.

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*2.12 Encoding costs*

The costs for encoding movies and games that support D-BOX motion technology are expensed as incurred and included in selling and marketing expenses.

*2.13 Research and development costs*

Research costs are charged to income (loss) in the year of expenditure. Development costs related to the D-BOX motion technology are capitalized when the Corporation can demonstrate:

- The technical feasibility of completing the intangible asset so that the asset will be available for use or sale;
- Its intention to complete and its ability and intention to use or sell the asset;
- How the asset will generate future economic benefits;
- The availability of resources to complete the asset; and
- The ability to measure reliably the expenditure during development.

Following initial recognition of capitalized development costs as an asset, the asset is carried at cost less accumulated amortization and accumulated impairment losses, if any. Amortization begins when development is complete, and the asset is available for use. During the period of development, the asset is tested for impairment annually.

*2.14 Government assistance and investment tax credits*

Government assistance and investment tax credits are recognized when there is reasonable assurance that the Corporation has complied with, and will continue to comply with, all conditions necessary to obtain such assistance. The Corporation incurs research and development expenses that are eligible for investment tax credits.

Recognized government assistance and refundable investment tax credits are based on management's estimates of amounts expected to be recovered and are subject to audit by tax authorities.

Government assistance and investment tax credits are recognized as a reduction of the cost of the related assets or expenses in the year in which the expenditures are made when management deems that there is reasonable assurance that the conditions for government assistance or investment tax credits have been met.

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*2.15 Income taxes*

The Corporation follows the liability method of accounting for income taxes. Deferred tax assets and liabilities are determined based on the differences between the financial reporting and tax bases of assets and liabilities and are measured using substantively enacted tax rates and laws that reflect the tax consequences that would follow from the way that the Corporation expects to recover or settle the carrying amount of its assets and liabilities in the periods in which the deferred tax assets and liabilities are expected to be realized or settled.

Deferred tax assets are recognized to the extent that it is probable that the Corporation's future taxable income will be sufficient to permit the recovery of such assets.

Deferred tax assets and liabilities are accounted for directly through income (loss), other comprehensive income (loss) or equity, based on the classification of the item to which they relate.

*2.16 Earnings (loss) per share*

Basic earnings (loss) per common share are calculated by dividing the net income (loss) attributable to common shareholders by the weighted average number of common shares outstanding during the year. Diluted earnings (loss) per share are calculated taking into account the dilution that could result if stock options for the issuance of common shares were exercised or converted into common shares at the later of the beginning of the fiscal year or the date of issue. The stock options and warrants were not included in the calculation of diluted loss per share because the Corporation sustained losses and including stock options and warrants would have been antidilutive.

*2.17 Financial instruments*

*2.17.1 Classification, measurement and recognition*

A financial asset is classified and subsequently measured at amortized cost; fair value through other comprehensive income ["FVTOCI"]; or fair value through profit and loss ["FVTPL"]. The classification is based on two criteria: the Corporation's business model for managing the assets; and whether the instruments' contractual cash flows represent "solely payments of principal and interest" on the principal amount outstanding [the "SPPI criterion"]. The Corporation's financial assets are held within a business model with the objective to hold the financial assets in order to collect contractual cash flows that meet the SPPI criterion and are classified and subsequently measured at amortized cost.

The financial assets classified and subsequently measured at amortized cost consist of cash, trade accounts receivable and deposits.

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A financial liability is classified and subsequently measured at amortized cost or FVTPL. The Corporation's financial liabilities measured at amortized cost consist of trade accounts payable, accrued liabilities [excluding provisions], credit facility, employee benefits, and long-term debt are classified as other financial liabilities. They are initially recognized at fair value, net of directly attributable transaction costs, and are subsequently carried at amortized cost using the effective interest method.

The Corporation's financial liability at FVTPL comprise derivative financial instruments. Derivative financial instruments consist of foreign exchange contracts [note 18.3] and are accounted for at fair value with changes in fair value recognized in the consolidated statements of net loss and comprehensive loss under "Foreign exchange loss". Derivative financial instruments are recognized as financial assets where fair value is positive and as financial liabilities where it is negative.

Derivative financial instruments are measured at fair value in the consolidated balance sheets and are grouped into the three levels of the fair value hierarchy. The three levels are defined based on the observability of significant inputs to the measurement, as follows:

- Level 1: quoted prices [unadjusted] in active markets for identical assets or liabilities;
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly;
- Level 3: unobservable inputs for the asset or liability.

The fair value of derivative financial instruments is determined using the Corporation's valuation models. These models project future cash flows and discount the future amounts to a present value using the contractual terms of the derivative instrument and factors observable in external markets data, such as period-end foreign exchange rates [Level 2 inputs].

*2.17.2 Impairment of financial assets measures at amortized cost*

The Corporation applies the simplified approach to measuring expected credit losses ["ECL"] which uses a lifetime expected loss allowance for all trade receivables. To measure the ECL, trade accounts receivable and finance leases receivable have been grouped based on shared risk characteristics and the days past due. The Corporation then applies an ECL based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

Trade accounts receivable are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the debtor enters bankruptcy, is in significant financial difficulty or has failed to make contractual payments, unless the Corporation has reasonable and supportable information to demonstrate that a more lagging criterion is more appropriate.

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**3. ACCOUNTS RECEIVABLE**

	<b>2021</b>	<b>2020</b>
	\$	\$
Trade accounts receivable	<b>2,067</b>	6,482
Allowance for expected credit losses	<b>(253)</b>	(332)
	<b>1,814</b>	6,150
Investment tax credits	<b>112</b>	254
Commodity taxes receivable	<b>112</b>	64
Government assistance receivable	<b>303</b>	6
	<b>2,341</b>	6,474

The following table is the movement in the allowance for expected credit losses of trade accounts receivable:

	<b>2021</b>	<b>2020</b>
	\$	\$
Balance, beginning of year	<b>332</b>	74
Addition (reversal)	<b>(79)</b>	274
Write-off	<b>—</b>	(16)
	<b>253</b>	332

Information about the credit exposure is disclosed in note 18.2.

**4. INVENTORIES**

	<b>2021</b>	<b>2020</b>
	\$	\$
Parts and components	<b>3,463</b>	5,303
Finished goods	<b>1,084</b>	1,228
	<b>4,547</b>	6,531

Inventories charged to cost of goods sold amounted to \$4,129 in 2021 [\$8,146 in 2020].

During fiscal 2021, an impairment charge of \$462 [\$404 in 2020] was recognized in connection with certain inventories.

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**5. PROPERTY AND EQUIPMENT**

<b>Cost</b>	<b>2020</b>	<b>Additions</b>	<b>Disposals and write-off</b>	<b>Other changes <sup>(3)</sup></b>	<b>2021</b>
	\$	\$	\$	\$	\$
Goods held for lease	14,185	—	(231)	(752)	13,202
Furniture and fixtures	367	3	—	—	370
Machinery and equipment	710	1	—	—	711
Computer hardware	1,964	—	—	(3)	1,961
Trade show stands	1,301	—	—	(90)	1,211
Buildings and leasehold improvements <sup>(2)</sup>	3,016	9	—	(25)	3,000
	<b>21,543</b>	<b>13</b>	<b>(231)</b>	<b>(870)</b>	<b>20,455</b>

<b>Accumulated amortization</b>	<b>2020</b>	<b>Amortization</b>	<b>Disposals and write-off</b>	<b>Impairment</b>	<b>Other changes <sup>(3)</sup></b>	<b>2021</b>
	\$	\$	\$	\$	\$	\$
Goods held for lease	10,770	698	(207)	235 <sup>(1)</sup>	(738)	10,758
Furniture and fixtures	294	28	—	—	—	322
Machinery and equipment	583	47	—	—	—	630
Computer hardware	1,617	160	—	—	—	1,777
Trade show stands	1,038	238	—	—	(64)	1,212
Buildings and leasehold improvements <sup>(2)</sup>	1,652	359	—	—	(17)	1,994
	<b>15,954</b>	<b>1,530</b>	<b>(207)</b>	<b>235</b>	<b>(819)</b>	<b>16,693</b>
<b>Net carrying amount</b>	<b>5,589</b>					<b>3,762</b>

<sup>(1)</sup> As at March 31, 2021, the Corporation performed an assessment of the recoverable amounts of the goods held for lease related to motion systems for commercial theatres. This analysis was based on discounting the anticipated cash flows related to these leases over the remaining useful lives of the assets, taking into account the effect of the COVID-19 outbreak on the anticipated cash flows. As a result, the Corporation recorded an impairment charge of \$235, which is the net carrying value of these assets as management determined that the recoverable amount using expected forecasted cash flows was nil.

<sup>(2)</sup> As at March 31, 2021, buildings and leasehold improvements include right-of-use assets related to two lease agreements having a total cost and accumulated amortization of \$1,432 and \$456, respectively.

<sup>(3)</sup> Other changes relate to foreign exchange gain (loss).

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<b>Cost</b>	<b>2019</b>	<b>Additions</b>	<b>Disposals and write-off</b>	<b>Other changes</b>	<b>2020</b>
	\$	\$	\$	\$	\$
Goods held for lease	14,423	384	(59)	(563) <sup>(1)</sup>	14,185
Furniture and fixtures	364	3	—	—	367
Machinery and equipment	722	14	(26)	—	710
Computer hardware	1,752	212	—	—	1,964
Trade show stands	1,365	8	—	(72) <sup>(2)</sup>	1,301
Buildings and leasehold improvements <sup>(4)</sup>	1,558	—	—	1,458 <sup>(3)</sup>	3,016
	20,184	621	(85)	823	21,543

<sup>(1)</sup> Includes goods held for lease transferred to inventories during fiscal 2020 in the amount of \$1001 and a foreign exchange gain of \$438.

<sup>(2)</sup> Includes the cost of trade show stands transferred to inventories during fiscal 2020 in the amount of \$123 and a foreign exchange gain of \$51.

<sup>(3)</sup> Includes \$760 related to the IFRS 16 adoption on April 1, 2019 and \$698 related to net changes to right-of-use assets during the year.

<sup>(4)</sup> As at March 31, 2020, buildings and leasehold improvements include right-of-use assets related to two lease agreements having a total cost and accumulated amortization of \$1,456 and \$136, respectively.

<b>Accumulated amortization</b>	<b>2019</b>	<b>Amortization</b>	<b>Disposals and write-off</b>	<b>Impairment</b>	<b>Other changes</b>	<b>2020</b>
	\$	\$	\$	\$	\$	\$
Goods held for lease	9,486	1,181	(41)	765 <sup>(3)</sup>	(621) <sup>(1)</sup>	10,770
Furniture and fixtures	263	31	—	—	—	294
Machinery and equipment	501	99	(17)	—	—	583
Computer hardware	1,388	229	—	—	—	1,617
Trade show stands	1,086	34	—	—	(82) <sup>(2)</sup>	1,038
Buildings and leasehold improvements	1,458	340	—	—	(146) <sup>(4)</sup>	1,652
	14,182	1,914	(58)	765	(849)	15,954
<b>Net carrying amount</b>	<b>6,002</b>					<b>5,589</b>

<sup>(1)</sup> Includes the accumulated amortization of goods held for lease transferred to inventories during fiscal 2020 in the amount of \$993 and a foreign exchange gain of \$372.

<sup>(2)</sup> Includes the accumulated amortization of trade show stands transferred to inventories during fiscal 2020 in the amount of \$120 and a foreign exchange gain of \$38.

<sup>(3)</sup> As at March 31, 2020, the Corporation performed an assessment of the recoverable amounts of the goods held for lease related to motion systems for commercial theatres. This analysis was based on discounting the anticipated cash flows related to these leases over the remaining useful lives of the assets, taking into account the effect of the COVID-19 outbreak on the anticipated cash flows. As a result, the Corporation recorded an impairment charge of \$765. The recoverable amount of these assets determined based on the value in use using a discount rate of 5% was \$3,415.

<sup>(4)</sup> Includes \$(150) related to net changes to right-of-use assets during the year 2020.

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The allocation of amortization to the various items in the statements of net loss and comprehensive loss is disclosed in note 14.

**6. INTANGIBLE ASSETS**

<b>Cost</b>	<b>2020</b>	<b>Additions</b>	<b>Write-off</b>	<b>2021</b>
	\$	\$	\$	\$
Patents	2,168	142	—	2,310
D-BOX motion technology *	4,689	325	(508)	4,506
Software	1,379	—	—	1,379
	<b>8,236</b>	<b>467</b>	<b>(508)</b>	<b>8,195</b>

\* Internally generated intangible assets.

<b>Accumulated amortization</b>	<b>2020</b>	<b>Amortization</b>	<b>Write-off</b>	<b>Impairment</b>	<b>2021</b>
	\$	\$	\$	\$	\$
Patents	1,801	147	—	—	1,948
D-BOX motion technology	2,612	580	(508)	—	2,684
Software	1,242	92	—	—	1,334
	<b>5,655</b>	<b>819</b>	<b>(508)</b>	<b>—</b>	<b>5,966</b>
<b>Net carrying amount</b>	<b>2,581</b>				<b>2,229</b>

D-BOX motion technology includes \$80 of projects still in development as at March 31, 2021.

<b>Cost</b>	<b>2019</b>	<b>Additions</b>	<b>Disposals and write-off</b>	<b>2020</b>
	\$	\$	\$	\$
Patents	2,046	122	—	2,168
D-BOX motion technology *	4,049	735	(95)	4,689
Software	1,370	9	—	1,379
	<b>7,465</b>	<b>866</b>	<b>(95)</b>	<b>8,236</b>

\* Internally generated intangible assets.

<b>Accumulated amortization</b>	<b>2019</b>	<b>Amortization</b>	<b>Disposals and write-off</b>	<b>Impairment</b>	<b>2020</b>
	\$	\$	\$	\$	\$
Patents	1,645	156	—	—	1,801
D-BOX motion technology	1,539	623	(58)	508 <sup>(1)</sup>	2,612
Software	1,116	126	—	—	1,242
	<b>4,300</b>	<b>905</b>	<b>(58)</b>	<b>—</b>	<b>5,655</b>
<b>Net carrying amount</b>	<b>3,165</b>				<b>2,581</b>

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(1) As at March 31, 2020, the Corporation reviewed its projects under development, taking into account the effect of the COVID-19 outbreak on its future plans and management's intention to dedicate financial resources to complete these projects. Consequently, the Corporation recorded an impairment charge of \$508, which is the net carrying amount of this asset as management determined that the recoverable amount using expected forecasted cash flows was nil.

D-BOX motion technology includes \$648 of projects still in development as at March 31, 2020.

The allocation of amortization to the various items in the statement of net loss and comprehensive loss is disclosed in note 14.

## 7. FINANCE LEASES RECEIVABLE

The following table presents the reconciliation between the opening and closing balance of the finance leases receivable:

	2021 \$	2020 \$
Balance, beginning of the year	461	—
Additions	—	513
Lease payments	(27)	(11)
Impairment (reversal)	26	(52)
Translation adjustment	(28)	11
Balance, end of year	<b>432</b>	461
Current	31	29
Non-current	<b>401</b>	432

Lease payments receivable for the next years are as follows:

	\$
2022	90
2023	90
2024	90
2025	90
2026	90
Beyond 5 years	321
Undiscounted lease payments	771
Less: unearned finance income	(313)
Less: impairment	(26)
Finance leases receivable as at March 31, 2021	<b>432</b>

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**8. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
Trade accounts payable	<b>1,173</b>	2,442
Accrued liabilities <sup>(1)</sup>	<b>2,105</b>	2,217
Credit facility <sup>(2)</sup>	<b>15</b>	29
Income taxes	<b>225</b>	42
	<b>3,518</b>	4,730

<sup>(1)</sup> During fiscal 2020, the Corporation restructured its operations resulting in restructuring costs of \$1,403 of which \$400 was included in accrued liabilities [nil as at March 31, 2021].

<sup>(2)</sup> As at March 31, 2021, the Corporation had a bank credit facility secured by a senior deposit in the amount of \$426 [\$466 as at March 31, 2020] accessible in the form of cash advances on credit cards, which charged variable interest rates ranging from 16.49% to 19.15%.

**9. SHARE-BASED PAYMENT LIABILITY**

In June 2016, a restricted share unit plan [“RSU”] and a deferred share unit plan [“DSU”] were adopted by the Board of Directors. The liability resulting from these share unit plans is measured at fair value of the underlying share price for each unit at the grant date and measured again at the end of each reporting period and at settlement date. Any change in fair value is recognized in the consolidated statements of net loss and comprehensive loss.

	<b>2021</b>		<b>2020</b>	
	<b>RSU Share Units</b>	<b>DSU Share Units</b>	<b>RSU Share Units</b>	<b>DSU Share Units</b>
Balance, beginning of year	—	<b>80,000</b>	470,000	240,000
Units redeemed for cash	—	—	(470,000)	(160,000)
<b>Balance, end of year</b>	—	<b>80,000</b>	—	80,000
Units exercisable at end of year	—	<b>80,000</b>	—	80,000

RSU share units vest three years after the grant date and are redeemed for cash or shares at the vesting date or under certain conditions. DSU share units vest 12 months after the grant date and are redeemed for cash or shares upon cessation of participants service for all vested units.

For the year ended March 31, 2021, the share-based payment expense credited to income against employee costs amounted to \$(4) [\$(15) in 2020]. As at March 31, 2021, an amount of \$9 was accounted for in accounts payable and accrued liabilities [\$4 in 2020].

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## 10. LEASE LIABILITIES

The incremental borrowing rate applied to lease liabilities recognized as at March 31, 2021 is 6.2% [6.2% as at March 31, 2020]. The following table presents the reconciliation between the opening and closing balances of the lease liabilities:

	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
Balance, beginning of year	<b>1,329</b>	—
Adoption of IFRS 16 as at April 1, 2019	—	760
Additions	—	1,113
Cancellations	—	(280)
Lease payments	<b>(373)</b>	(317)
Interest expense on lease liabilities	<b>72</b>	46
Translation adjustment	<b>(10)</b>	7
Balance, end of year	<b>1,018</b>	1,329
Current	<b>318</b>	273
Non-current	<b>700</b>	1,056

The expense related to short-term leases and low-value assets leases during the year ended March 31, 2021 was \$119 [\$180 in 2020].

Lease payments for the next years are as follows:

	<b>\$</b>
2022	376
2023	259
2024	264
2025	247
	1,146
Less interest	128
	1,018

## 11. CREDIT FACILITY

On July 24, 2020, the Corporation signed an agreement with the National Bank of Canada ["NBC"] related to the availability of a line of credit amounting to \$4,000 for the ongoing operations and working capital of the Corporation. The balance as of March 31, 2021, was \$2,898. This line of credit is renewable annually and bears interest at prime rate plus 3.25% [5.70% as of March 31, 2021]. The line of credit is secured by first-ranking hypothec and security interests on all assets of the Corporation and its U.S. subsidiary. As at March 31, 2021, the Corporation was in compliance with the financial ratios required under the facility.

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**12. LONG-TERM DEBT**

	<b>March 31, 2021</b>	<b>March 31, 2020</b>
	\$	\$
Loan with the Business Development Bank of Canada ["BDC"] in the amount of \$2,000, bearing interest at the BDC variable rate, currently 4.55%, and repayable in 23 monthly capital installments of \$33 from July 2021 to May 2023 plus a final installment of \$1,233 in June 2023. The loan is secured by second-ranking hypothec and security interests on all assets of the Corporation and its U.S. subsidiary.	<b>2,000</b>	—
Loan with the National Bank of Canada ["NBC"] bearing interest at a variable rate plus 2.25% [effective rate of 6.2%]. This loan was repaid in July 2020.	—	4,000
Loan with the Développement économique de l'agglomération de Longueuil, in the amount of \$100, bearing interest at the fixed rate of 6%, and repayable in October 2021.	<b>100</b>	—
	<b>2,100</b>	4,000
Less: Financing costs	<b>59</b>	—
Less: Current portion of long-term debt	<b>400</b>	4,000
	<b>1,641</b>	—

Debt payments for the next years are as follows:

	\$
2022	400
2023	400
2024	1,300
	<b>2,100</b>

During the year ended March 31, 2021, the interest expense on long-term debt charged to net loss amounted to \$165 [\$425, including an amount of \$147 accounted for as an accretion expense for the year ended March 31, 2020].

As at March 31, 2021, the fair value of long-term debt approximates its carrying value because the terms and conditions were comparable to current market terms and conditions.

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**13. EQUITY**

**13.1 Share Capital**

*13.1.1 Authorized*

Unlimited number of Class A common shares without par value, voting and participating.

Class B preferred shares, issuable in series, ranking senior to Class A common shares. The directors are entitled to determine the number of shares per series and their characteristics [rights, privileges and restrictions].

*13.1.2 Issued*

Changes in Class A common shares of the Corporation are shown in the following table:

	2021		2020	
	#	\$	#	\$
<b>Balance at beginning of year</b>	<b>175,950,573</b>	<b>62,762</b>	175,950,573	62,762
Issue of Class A common shares, net of transaction costs	<b>44,275,000</b>	<b>3,465</b>	—	—
<b>Balance at end of year</b>	<b>220,225,573</b>	<b>66,227</b>	175,950,573	62,762

On March 4, 2021, the Corporation completed the public offering announced on February 25, 2021 and issued 44,275,000 units at a price of \$0.13 per unit for aggregate gross proceeds of \$5,756. Each unit is comprised of one Class A common share of the Corporation and one Class A common share purchase warrant entitling the holder to purchase one Class A common share of the Corporation at an exercise price of \$0.16 until March 4, 2023. In connection with this offering, the Corporation also issued compensation warrants to the underwriters to purchase up to 2,572,441 Class A shares of the Corporation at an exercise price of \$0.15 until March 4, 2023.

The fair values of the Class A common shares, Class A common share purchase warrants and compensation warrants to the underwriters were \$4,212, \$1,544 and \$85, respectively. Transaction costs amounting to \$1,021 were recorded as a reduction of \$747 of the fair value of the Class A common shares and a reduction of \$274 of the Class A common share purchase warrants.

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**13.2** *Share-based Payment Plan*

In 2015, the Board of Directors established a stock option plan [the “2015 Plan”]. The material terms and conditions of the 2015 Plan are as follows:

- [i] The maximum number of Class A common shares in respect of which options may be outstanding under the 2015 Plan and under all of the Corporation’s other share-based compensation agreements cannot exceed ten percent of the issued and outstanding Class A common shares of the Corporation at any time;
- [ii] No option may be granted to any optionee under the 2015 Plan unless the aggregate number of Class A common shares: (a) issued to “insiders” of the Corporation within any one-year period; and (b) issuable to “insiders” of the Corporation at any time under the 2015 Plan or combined with all other share-based compensation agreements of the Corporation, does not exceed ten percent of the total number of issued and outstanding Class A common shares;
- [iii] The exercise price of options is determined by the Board of Directors at the time the options are granted, but may not be less than the weighted-average trading price of the Class A common shares of the Corporation on the Toronto Stock Exchange for the five trading days immediately preceding the day on which an option is granted;
- [iv] At the time of granting an option, the Board of Directors, in its discretion, may set a “vesting schedule”, that is, one or more dates from which an option may be exercised in whole or in part. In such event, the Board of Directors will not be under any obligation to set a “vesting schedule” in respect of any other option granted under the 2015 Plan. If the Board of Directors does not set a “vesting schedule” at the time of granting an option, the option will be deemed to vest over a period of 36 months in three equal instalments, with one-third of the option vesting at twelve-month intervals;
- [v] Options expire on the date set by the Board of Directors at the time the option is granted, which date may not be more than 10 years after the grant date.

As at March 31, 2021, a maximum of 22,022,557 options [17,595,057 in 2020] were issuable.

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The following tables summarize the changes in the Corporation's stock option plan and information on options outstanding as at March 31:

	2021		2020	
	Number #	Weighted average exercise price \$	Number #	Weighted average exercise price \$
Balance, beginning of year	14,533,289	0.24	15,807,100	0.35
Options granted	3,382,500	0.09	4,183,000	0.11
Options cancelled	(5,118,755)	0.28	(4,480,711)	0.47
Options expired	(215,000)	0.43	(976,100)	0.43
<b>Balance, end of year</b>	<b>12,582,034</b>	<b>0.18</b>	<b>14,533,289</b>	<b>0.24</b>

Range of exercise prices \$	Options outstanding			Options exercisable	
	Number of options #	Weighted average remaining life [in years]	Weighted average exercise price \$	Number of options #	Weighted average exercise price \$
0.08 – 0.12	5,402,167	4.55	0.09	677,667	0.08
0.13 – 0.20	4,680,867	4.17	0.17	3,519,196	0.18
0.21 – 0.32	1,126,000	2.00	0.27	1,126,000	0.27
0.33 – 0.42	552,000	5.37	0.33	552,000	0.33
0.43 – 0.65	821,000	2.83	0.58	821,000	0.58
	12,582,034	4.10	0.18	6,695,863	0.25

The fair value of the options granted during fiscal 2021 and 2020 was estimated at the date of grant using the Black-Scholes option pricing model based on the following assumptions for 2021: 0.91% weighted average risk-free interest rate [1.35% in 2020]; no dividends; 95.19% weighted average volatility factor of the expected market price of the Corporation's shares [62.2% in 2020]; \$0.09 weighted average share price [\$0.08 in 2020]; and a 5 year expected weighted average option life [5.1 years in 2020]. The expected volatility reflects the assumption that historical volatility over a term similar to the option term is indicative of future trends, which might not be the case. The weighted average forfeiture rate used in 2021 was 8.34% [7.51% in 2020]. The weighted average of the estimated fair values at the grant date of the options awarded during the year is \$0.07 per option [\$0.06 per option in 2020], amortized through loss over the vesting periods of the options. For the year ended March 31, 2021, the share-based payment expense charged to income amounted to \$154 [\$155 in 2020] with a corresponding amount recognized under the share-based payments reserve.

For the year ended March 31, 2021, the cancellation and expiry of options resulted in a reclassification of \$113 from the share-based payment reserve to the deficit [\$3,540 in 2020].

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*13.3 Warrants*

Warrants for the year ended March 31, 2021 and 2020 are summarized in the following table:

	2021		2020	
	Number #	Exercise price \$	Number #	Exercise price \$
Expiring on December 22, 2022	2,000,000	(a)	2,000,000	(a)
Expiring on March 4, 2023	2,572,441	0.15	—	
Expiring on March 4, 2023	44,275,000	0.16	—	
<b>Balance, end of year</b>	<b>48,847,441</b>		<b>2,000,000</b>	

(a) Exercise price corresponds to the volume weighted average price of Class A common shares on the Toronto Stock Exchange for the five trading days prior to the exercise date of the warrants. All warrants had vested as at March 31, 2021 and 2020.

**14. SUPPLEMENTARY INFORMATION ON THE  
CONSOLIDATED STATEMENTS OF NET LOSS AND  
COMPREHENSIVE LOSS**

*14.1 Revenues*

Revenues are geographically allocated by country based on the client's location as follows:

	2021 \$	2020 \$
Europe	4,355	6,868
United States	2,973	7,598
Canada	2,558	5,089
Asia	871	4,115
Oceania	162	1,118
Africa	101	169
South America	60	938
	<b>11,080</b>	<b>25,895</b>

For the year ended March 31, 2021, rental revenue from operating leases included under Right for use, rental and maintenance amount to \$166 [\$2,925 in 2020].

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*14.2 Cost of goods sold excluding amortization*

The key components of cost of goods sold excluding amortization are detailed as follows:

	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
Cost of parts and components [note 4]	<b>4,129</b>	8,146
Employee costs	<b>436</b>	1,079
Loss on disposal of property and equipment	<b>24</b>	—
Professional fees	<b>67</b>	57
Other	<b>990</b>	770
	<b>5,646</b>	10,052

*14.3 Selling and marketing*

The key components of selling and marketing expenses are detailed as follows:

	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
Employee costs	<b>2,462</b>	5,171
Professional fees	<b>574</b>	805
Advertising, travel and trade show	<b>320</b>	1,295
Amortization of property and equipment and intangible assets	<b>365</b>	183
Restructuring costs	<b>(414)</b>	832
Other	<b>598</b>	689
	<b>3,905</b>	8,975

During the year ended March 31, 2021, a restructuring provision amounting to \$414 was reversed as it was no longer required.

*14.4 Administration*

The key components of administration expenses are detailed as follows:

	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
Employee costs	<b>1,896</b>	2,397
Professional fees	<b>825</b>	905
Amortization of property and equipment and intangible assets	<b>509</b>	571
Restructuring costs	<b>—</b>	571
Other	<b>717</b>	1,327
	<b>3,947</b>	5,771

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*14.5 Research and development*

The key components of research and development expenses are detailed as follows:

	2021	2020
	\$	\$
Employee costs	1,320	1,985
Professional fees	124	43
Amortization of property and equipment and intangible assets	151	161
Tax credits	(131)	(73)
Materials and certification	145	430
Other	311	412
	<b>1,920</b>	<b>2,958</b>

*14.6 Financial expenses*

The key components of financial expenses are detailed as follows:

	2021	2020
	\$	\$
Interest expense on long-term debt	165	425
Interest expense on credit facility	89	—
Interest expense on lease liabilities	72	46
Amortization of financing costs	19	—
Other interest and bank charges	149	171
	<b>501</b>	<b>642</b>

*14.7 Key management personnel compensation*

The management personnel comprise members of the Board of Directors and key senior management of the Corporation and its subsidiaries. Their compensation is as follows:

	2021	2020
	\$	\$
Salaries and short-term benefits	1,346	1,896
Long-term employee benefits	—	231
Share-based payments	104	95
	<b>1,450</b>	<b>2,222</b>

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*14.8 Government assistance*

For the year ended March 31, 2021, the Corporation recognized government assistance amounting to \$2,680 related to the Canada Emergency Wage Subsidy. An amount totaling \$2,548 was recorded as a reduction of operating expenses [reduction of employee costs included in cost of goods sold for \$370, selling and marketing for \$914, administration for \$597 and research and development for \$667] and an amount totaling \$132 was recorded as a reduction of intangible assets.

The Corporation also recognized government assistance amounting to \$89 related to the Canada Emergency Rent Subsidy for the year ended March 31, 2021, and this amount was recorded as a reduction of administration expenses.

Finally, the Corporation recognized government assistance amounting to \$40 related to the Programme Innovation Subsidy for the year ended March 31, 2021, and this amount was recorded as a reduction of other expenses included in research and development.

An amount of \$303 was still to be received and included in accounts receivable as at March 31, 2021.

**15. INCOME TAXES**

*15.1 Current income taxes*

The income taxes reported in the consolidated statements of net loss and comprehensive loss stem from the accounts of the U.S. subsidiary. The reconciliation between the income tax expense [or recovery] and the income tax amount computed by applying Canadian statutory income tax rates was as follows:

	<b>2021</b>	<b>2020</b>
	<b>%</b>	<b>%</b>
Income tax recovery using Canadian statutory rates	<b>26.5</b>	26.5
Change in income taxes resulting from:		
Effect of difference in foreign tax rate	<b>0.2</b>	(0.8)
Non-deductible expenses and other differences	<b>(1.0)</b>	1.9
Unrecognized tax benefits of operating losses and other deductions	<b>(25.2)</b>	(27.5)
	<b>0.5</b>	0.1

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*15.2 Deferred income taxes*

The key components of the Corporation's deferred income tax asset and liability are as follows:

	2021		2020	
	Asset	Liability	Asset	Liability
	\$		\$	
<b>Deferred income tax assets</b>				
Net operating loss carry-forwards	12,832	—	11,248	—
Research and development expenditures	2,416	—	2,282	—
Carrying amounts of property and equipment below tax bases	—	(389)	—	(576)
Share issue costs and other differences	257	—	415	—
Derivative financial instruments	—	(45)	—	—
<b>Total deferred income tax assets</b>	<b>15,505</b>	<b>(434)</b>	13,945	(576)
Unrecognized deferred income tax assets	(15,071)	—	(13,369)	—
	434	(434)	576	(576)

The Corporation has accumulated net operating loss carry-forwards for federal, Québec, United States and China tax purposes, which are available to reduce future taxable income. These loss carry-forwards expire as follows:

	Federal	Québec	United States	China
	\$	\$	\$	\$
2026	1,760	1,705	—	—
2027	1,684	1,649	—	—
2028	4,350	4,347	—	—
2029	3,969	3,981	—	—
2030	4,789	4,801	—	—
2031	4,441	4,445	—	—
2032	4,002	4,002	2,711	—
2033	1,243	785	82	—
2034	280	280	—	—
2035	—	—	—	—
2036	2,150	2,211	—	—
2037	2,803	2,032	—	—
2038	1,595	1,612	—	151
2039	1,669	1,730	—	116
2040	3,708	3,690	451	2
2041	7,053	7,097	—	14
	45,496	44,367	3,244	283

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The Corporation has approximately \$7,749 in scientific research and experimental development expenditures for federal tax purposes and \$10,899 for Québec tax purposes available to reduce taxable income in future years and be carried forward over an unlimited period. Finally, the non-recoverable portion of federal investment tax credits may be applied against future income taxes payable. These investment tax credits expire as follows:

	\$
2021	68
2022	60
2023	45
2024	91
2025	159
2026	123
2027	132
2028	118
2029	217
2030	154
2031	177
2032	188
2033	95
2034	103
2035	67
2036	124
2037	135
2038	52
2039	66
2040	64
2041	99
	2,337

## 16. COMMITMENTS

The Corporation rents premises and equipment under operating leases and has entered into long-term commitments to purchase services. Under IFRS 16, all major leases are accounted for in the consolidated balance sheets except for short-term leases of less than 12 months and low value leases. The minimum payments for these other leases are as follows:

	\$
2022	63
2023	32
2024	7
2025	6
	108

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## 17. CAPITAL MANAGEMENT

The Corporation's capital includes equity, long-term debt as well as the undrawn portion of its credit facilities.

	2021	2020
	\$	\$
Undrawn portion of credit facilities <i>[notes 8 and 11]</i>	1,513	437
Credit facility	2,898	—
Long-term debt	2,041	4,000
Equity	13,531	14,068
	<b>19,983</b>	<b>18,505</b>

Management's strategy and priority is preserving capital to ensure the sustainability of the business. To maximize its ongoing technology development and marketing initiatives, the Corporation does not pay any dividends.

## 18. FINANCIAL INSTRUMENTS

### *18.1 Interest rate risk*

Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Corporation is exposed to interest rate risk due to fluctuations in interest rates on cash and cash equivalents that earn interest at market rates and its variable interest rate on the current portion of long-term debt. The Corporation does not use derivative instruments to reduce its exposure to interest rate risk. On an annual basis, a 1% change in interest rates would have had a \$57 impact on net loss and comprehensive loss for the year ended March 31, 2021 [no impact for the year ended March 31, 2020].

The Corporation manages its interest rate risk by maximizing the interest income earned on excess funds while maintaining the necessary liquidity to conduct its day-to-day operations.

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*18.2 Credit risk*

The Corporation is exposed to credit losses arising from payment defaults by third parties. The Corporation evaluates the creditworthiness of its clients to limit the amount of credit extended, where appropriate, and establishes an allowance for expected credit losses sufficient to cover probable and reasonably estimated losses. Furthermore, the Corporation generally insures its accounts receivable balances with Export Development Canada. As of March 31, 2021, five clients accounted for 41% of total trade accounts receivable and 39% of trade accounts receivable were 89% insured [as at March 31, 2020, five clients accounted for 41% of total trade accounts receivable and 80% of trade accounts receivable were 90% insured]. Historically, the Corporation has never written off a significant amount of trade accounts receivable. Outstanding trade accounts receivable over 90 days past due stood at 31% as at March 31, 2021 [18% in 2020]. The Corporation allowance for expected credit losses amounted to \$253 as at March 31, 2021 [\$332 as at March 31, 2020]. Accounts receivable included investment tax credits, commodity taxes and government assistance receivables, which are receivable from the government and not exposed to significant credit risk. Cash and cash equivalents are mainly held with a limited number of Canadian chartered banks.

As at March 31, 2021, cash equivalents consist of liquid investments, bearing interest at 0.55%, with no fixed maturity.

*18.3 Foreign exchange risk*

The Corporation is exposed to foreign exchange risk due to cash and cash equivalents, trade accounts receivable, deposits, and accounts payable denominated in U.S. dollars. As at March 31, 2021, financial assets, consisting primarily of cash and cash equivalents, trade accounts receivable and deposits denominated in U.S. dollars, totaled \$1,313, \$1,110 and \$95 respectively [\$338, \$3,357 and \$15, respectively, as at March 31, 2020], and financial liabilities denominated in U.S. dollars totaled \$430 [\$743 as at March 31, 2020]. As at March 31, 2021, a 10% increase or decrease in the exchange rate between the U.S. dollar and the Canadian dollar would have had a \$261 impact on net loss and comprehensive loss [\$541 as at March 31, 2020].

Moreover, the Corporation uses derivative financial instruments to mitigate foreign exchange risk. The Corporation elected not to apply hedge accounting. However, the Corporation considers that those derivative instruments partially hedge the foreign exchange risk related to those transactions. As at March 31, 2021, the Corporation held foreign exchange contracts with a nominal value ranging from US\$3,701 to US\$4,781 [US\$13,374 as at March 31, 2020], allowing it to sell U.S. currency at a Canadian dollar exchange rate ranging from 1.3000 to 1.3376 [1.3050 to 1.3501 as at March 31, 2020] maturing from April 2021 to December 31, 2022 [April 2020 to March 2021 in 2020].

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*18.4 Liquidity risk*

Liquidity risk is the risk that the Corporation will be unable to meet its financial obligations as they become due. The Corporation manages its liquidity to allow for the settlement of liabilities when they become due by continuously monitoring actual and expected cash flows. In past years, the Corporation financed its liquidity needs primarily by issuing debt and equity securities. The Corporation believes that it has sufficient liquidity to meet its working capital obligations and carry on its business for the next twelve months. As the Corporation is currently incurring operating losses, additional capital may be required to continue developing and marketing its technology.

As of March 31, 2021, the Corporation's financial liabilities which had contractual maturities of under one year consisted of its credit facility, accounts payable and accrued liabilities, current portion of lease liabilities, and current portion of long-term debt amounting to \$7,134 [\$9,849 as of March 31, 2020]. Non-current contractual liabilities included lease liabilities amounting to \$700 [\$1,056 as of March 31, 2020 – see note 10 for the maturity of lease payments] and long-term debt amounting to \$1,641 [nil as of March 31, 2020 – see note 12 for the maturity of debt payments].

**19. CONTINGENCY**

In the normal course of business, the Corporation is party to lawsuits and other proceedings. It is management's opinion that any resulting settlement would not have a material impact on the Corporation's financial position or operating results.