IMPLEMENTING AWP ACROSS MULTIPLE PROJECTS IN A PORTFOLIO

Introducing a "Crawl, Walk, Run" Approach to Drive Adoption & Share Early Wins

CHALLENGES

The project team was struggling to track progress across projects due to a lack of standardized reports. With each contractor, there were varying degrees of information sharing, different levels of maturity in Advanced Work Packaging experience, and an overall lack of visibility into the status of each project.

SOLUTION

O3's ONBuild solution was introduced to standardize the structure for creating and managing work packages and establish a reporting format. This change improved the overall efficiency of the team and supported better decision making capabilities. The ONBuild solution included:

- ✅ Created cross-project reports to view project status
- ✅ Executive, Management, and Role-specific dashboards
- ✅ Constraint management across multiple project teams
- ✅ Standardized work package creation
- ✅ Structure data with similar fields/format/frequency across Contractors

AT A GLANCE

An oil and gas refinery in the Gulf States region manages a portfolio of multiple, simultaneous small cap projects.

THE RESULTS

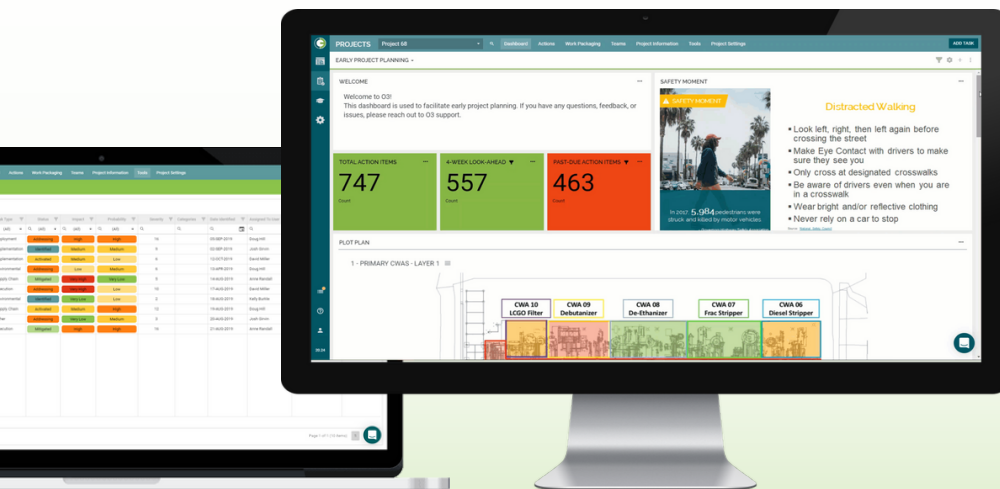- Work Package templates established a consistent process
- Team leads made critical decisions based on real-time data
- Automated approvals and workflows reduced time needed to manage the program
- Project templates supported a "quick start" with pre-set items like constraint types, approvals and rules of credit

Learn more at www.o3.solutions