

Digital Learning Lab

Outcomes and Outputs

September 24, 2019



Big Ideas

What did we learn?

Big Idea 1: Zone of Possible Learning (ZOPL)

- Things that help people get into the ZOPL
 - ▶ Personalization
 - ▶ Change management: Learner Readiness – making it personal for learners
 - ▶ Meaning making/storytelling – how to leverage that to make the learning novel and useful
- What helps learners get into the D-ZOPL (Digital Zone of Possible Learning)?
 - ▶ Clarifying which skills can you do digitally? Why are they different?
 - ▶ Integrating storytelling into digitalization (for the human element/impact)
 - ▶ Move away from death by PPT/page turning
 - ▶ Behavior based change into digital arena: how to transform classroom using cutting edge technology (ed tech)
 - ▶ Consumerization of learning: what if people wanted to binge on digital learning
 - ▶ Balance high touch/1:1 with digitalization



Big Idea 2: Data & Analytics – how to talk about it, how to measure?

- How do we meaningfully validate learning impact to drive business decisions with leaders and the business?
- How to assess impact of digital assets
 - ▶ In a context of 85% digital offerings, how can you know if it is being consumed and therefore if/when to re look at the learning portfolio?
 - ▶ Consumerization: What if people binged on digital learning?
- Reduce complexity and maintain impact especially when new to digital learning
- Can we/how do we align around a definition?



Big Idea 3: Learnability Quotient – a new way of thinking about skill building

- Level of curiosity indicates Learnability Quotient
- Enduring Capabilities v Time Bound Skills – teach them differently
- Human – Digital – Business Skills: this is the combination needed for any job today
- “New Collar” Jobs – jobs that don’t require a degree



Big Idea 4: Human Skills are outside the D-ZOPL

■ How to teach empathy and other human capabilities?

- ▶ Experiential
- ▶ Surround yourself with people who have what you don't
- ▶ Self-awareness is required to learn capabilities

■ Can you teach empathy or other capabilities digitally?

- ▶ Need in person?
- ▶ Story telling?
- ▶ Practice/immersion
- ▶ Experience
- ▶ If going tech need an option that allows for practice: asynchronous, scalable role playing.
 - Original introduction of the skills was via VILT





Participants Goals for the Day

What would you like to get out of this experience?

Goals for the day

- In a context of 85% digital offerings how can you know if it is being consumed and therefore if/when to re look at the learning portfolio?
- Learn from other organizations: what are they doing?
- How to personalize digital learning?
- Be part of the conversation and learn about the human impact of digitalization
- Which skills can you do digitally? Why are they different?
- Data & Analytics – can we/how do we align around a definition?
- How to integrate storytelling into digitalization (for the human element/impact)
- Clarify trends and challenges across companies
- How to enhance training approach i.e. get away from death by PPT



Goals for the day (2)

- Learn about vendors who are good instructional designers
- How to balance high touch/1:1 with digitalization
- How to assess impact of digital assets
- Learn from others: digital learning strategy
 - ▶ Challenges & solutions
 - ▶ Change management elements
 - ▶ Balance human touch and digital
- Behavior based change into digital arena: how to transform classroom using cutting edge technology (ed tech)
- Change management: Learner Readiness – making it personal for learners
- How do we meaningfully validate learning impact to drive business decisions with leaders and the business?
- Does 5 generations in the workforce impact learning strategy or not?



Goals for the day (3)

- Reduce complexity and maintain impact especially when new to digital learning
- How to meet the learner in an engaging way?
- How do you think about engaging learners when self-paced?
- How to keep people throughout whole learning journey?
- Meaning making/storytelling – how to leverage that to make the learning novel and useful
- Consumerization of learning: what if people wanted to binge on digital learning





Reflections on the Forum

How did you find the lab-like setting?

Reflections on the Learning Lab Forum

- Positive to schedule dialogue into the event
- Validating to hear we're not as bad off as it feels some days 😊
- Do it quarterly
- Create Boston-based Community
- Title Matters to get Senior Leader Buy in to go
 - ▶ Digital
 - ▶ Future of Work
- Having a SME share a case study is a good format





Reflections on the Topic

Can you teach human skills digitally?

Reflections

- Personalize, engaged learning is the future
- Time cycle is QUICK
 - ▶ Implement in sprints
- How to meet learners where they are: go to the human to get the Digital answer; Use a non technical way of getting technical needs assessed
 - ▶ Focus group
 - ▶ Dialogue with them
 - ▶ Have lunch/take a walk
- Constantly push learners just out of their comfort zone: Zone of Possible Learning (ZOPL)
- How to go out to learners: populate learning into the quadrangle of where learners' profiles are



Reflections cont'd 2

- Everywhere strategy
 - ▶ Develop content once
 - ▶ Disseminate everywhere out to where there are needs
 - ▶ IBM Open Badge Program – look at heat maps of where skills exist and also helps identify where employees may go next; includes a champion program for the external community to allow for social/community based learning where many can be seen as SMEs
- Curiosity indicates high learning quotient
- Enduring Capabilities v Time Bound Skills
- Human – Digital – Business Skills: this is the combination needed for any job today
- “New Collar” Jobs – jobs that don’t require a degree



Reflections cont'd 3

- Can you teach empathy of other capabilities?
 - ▶ Experiential
 - ▶ Surround yourself with people who have what you don't
 - ▶ Self-awareness is required to learn capabilities
- Can you teach empathy or other capabilities digitally?
 - ▶ Need in person?
 - ▶ Story telling?
 - ▶ Practice/immersion
 - ▶ Experience
 - ▶ If going tech need an option that allows for practice: asynchronous, scalable role playing.
 - Original introduction of the skills was via VILT





www.vantagepartners.com