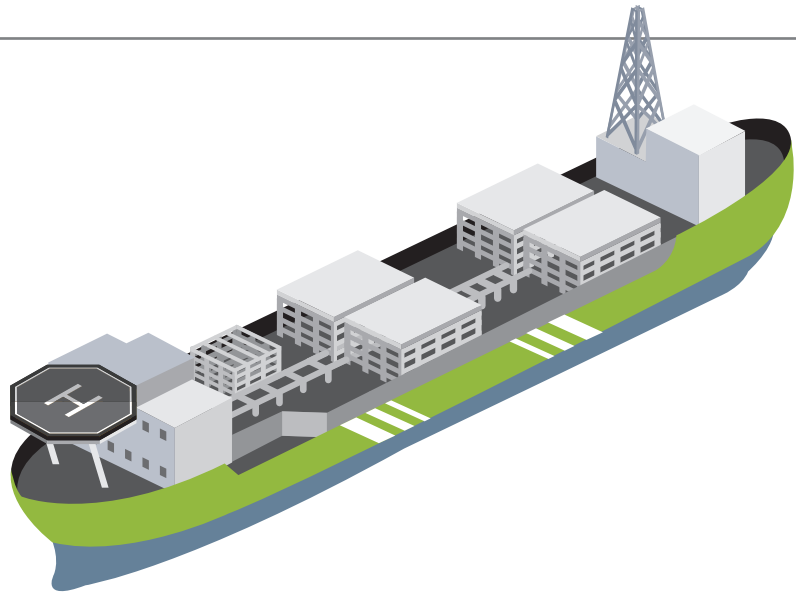


A LOOK AT HOW THE VIRUS AND SUBSEQUENT OIL PRICE CRASH HAS AFFECTED PROJECT SCHEDULES

Only one project has been canceled due to Covid-19. Sanctioned projects are continuing however, delays of 6 – 12 months are expected.

The bigger impact will be on projects that have not yet been awarded.

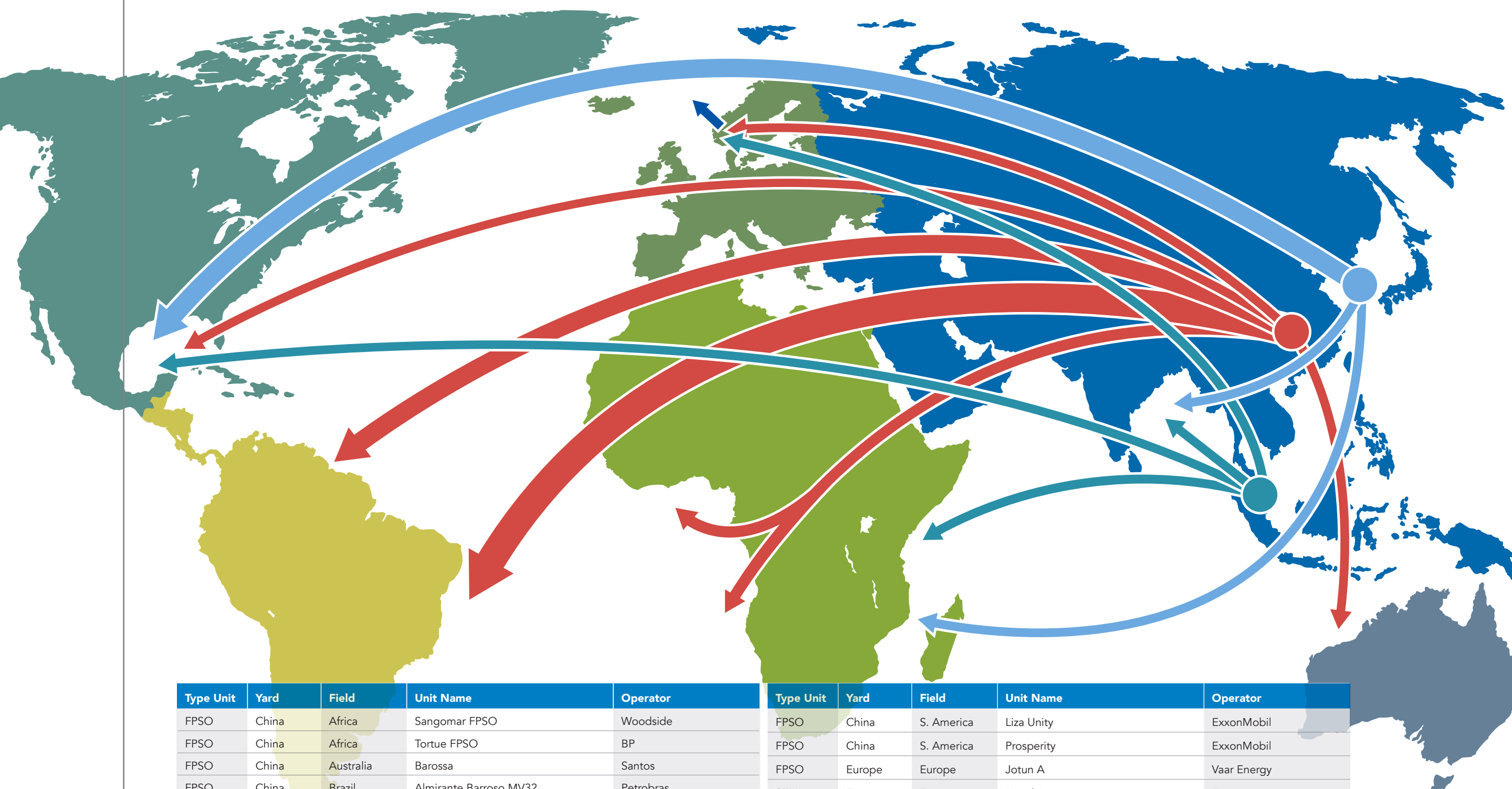


UNITS ON ORDER

| Leading Operators | | Leading Owners | |
|-------------------|---|----------------|---|
| Petrobras | 7 | Modec | 5 |
| Equinor | 3 | SBM | 5 |
| Shell | 3 | Equinor | 3 |
| BP | 3 | Shell | 3 |

Construction of Floating Production Systems is dominated by yards in Asia, particularly China, Korea and Singapore.

Active areas for deployment include Brazil, Africa, Europe, and the Gulf of Mexico.



| Type Unit | Yard | Field | Unit Name | Operator |
|-----------|-------|------------|---------------------------------|-------------------------|
| FPSO | China | Africa | Sangomar FPSO | Woodside |
| FPSO | China | Africa | Tortue FPSO | BP |
| FPSO | China | Australia | Barossa | Santos |
| FPSO | China | Brazil | Almirante Barroso MV32 | Petrobras |
| FPSO | China | Brazil | Anita Garibaldi MV33 | Petrobras |
| FPSO | China | Brazil | Anna Nery | Petrobras |
| FPSO | China | Brazil | Bacalhau FPSO | Equinor |
| FPSO | China | Brazil | Carioca MV30 | Petrobras |
| FPSO | China | Brazil | Fast4Ward #5 (Speculative Hull) | TBD (likely Petrobras) |
| FPSO | China | Brazil | Guanabara MV31 | Petrobras |
| FPSO | China | Brazil | P 71 | Petrobras |
| FPSO | China | Brazil | Sepetiba | Petrobras |
| SEMI | China | China | Lingshui Semi | CNOOC |
| FPSO | China | Europe | Penguins FPSO | Shell |
| FPSO | China | GOM | FPSO Miami MV34 | ENI |
| FPSO | China | S. America | Fast4Ward #4 (Speculative Hull) | TBD (likely ExxonMobil) |

| Type Unit | Yard | Field | Unit Name | Operator |
|-----------|-----------|------------|--------------------------|-------------|
| FPSO | China | S. America | Liza Unity | ExxonMobil |
| FPSO | China | S. America | Prosperity | ExxonMobil |
| FPSO | Europe | Europe | Jotun A | Vaar Energy |
| SEMI | Europe | Europe | Njord A | Equinor |
| FLNG | Korea | Africa | Coral South | ENI |
| SEMI | Korea | GOM | Anchor | Chevron |
| SEMI | Korea | GOM | Argos | BP |
| SEMI | Korea | GOM | Kings Quay (Opti-Ex III) | Murphy |
| FPSO | Korea | India | MJ FPSO | Reliance |
| FLNG | Singapore | Africa | Gimi | BP |
| FPSO | Singapore | Europe | Energiean Power | Energiean |
| FPSO | Singapore | Europe | Johan Castberg FPSO | Equinor |
| SEMI | Singapore | GOM | Vito Semi | Shell |
| SEMI | Singapore | GOM | Whale Semi | Shell |
| FPSO | Singapore | India | Ariake | ONGC |

REGIONAL IMPACT:

Activity in Brazil and Guyana expected to continue with some delays. Projects in Africa, North Sea, Australia and Southeast Asia require re-engineering due to marginal project economics.

FACTORS DRIVING LENGTH IN PROJECT DELAYS

LEVEL OF COMPLETION –

Projects in engineering are easier to postpone than those in fabrication

CONSTRUCTION LOCATION –

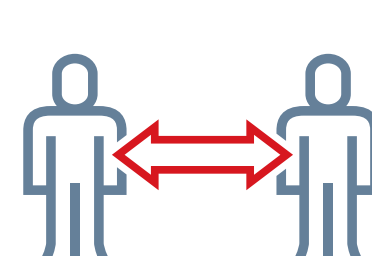
Some countries are impacted more heavily from Covid-19 than others

FINANCING – Cashflow is the main constraint, along with company priorities such as funding operations or meeting dividend requirements

2020 AWARDS – Awards will be additionally impacted by capital constraints which will curtail orders

HOW HAS COVID-19 IMPACTED NEW BUILD CAPACITY AND SCHEDULES?

- Social distancing has impacted supply chain and construction
- Fabrication work cannot be accomplished remotely
- Customs and immigration restrictions
- Cuts in Capex requires a new schedule for project spending



SOCIAL DISTANCING

Impact on supply chain and construction

- Remote work for some tasks, but not fabrication
- Customs/immigration restrictions



CAPEX CUTS

Rescheduling of Project Spend



DELAYS

2021 – 2025 OUTLOOK REPORT

- Newly-revised project forecast
- Updated Covid-19 impact on project schedules
- Timely information for planning and budgeting purposes

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