First Quarter 2021 Oslo, 27 April 2021



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Highlights Q1 2021

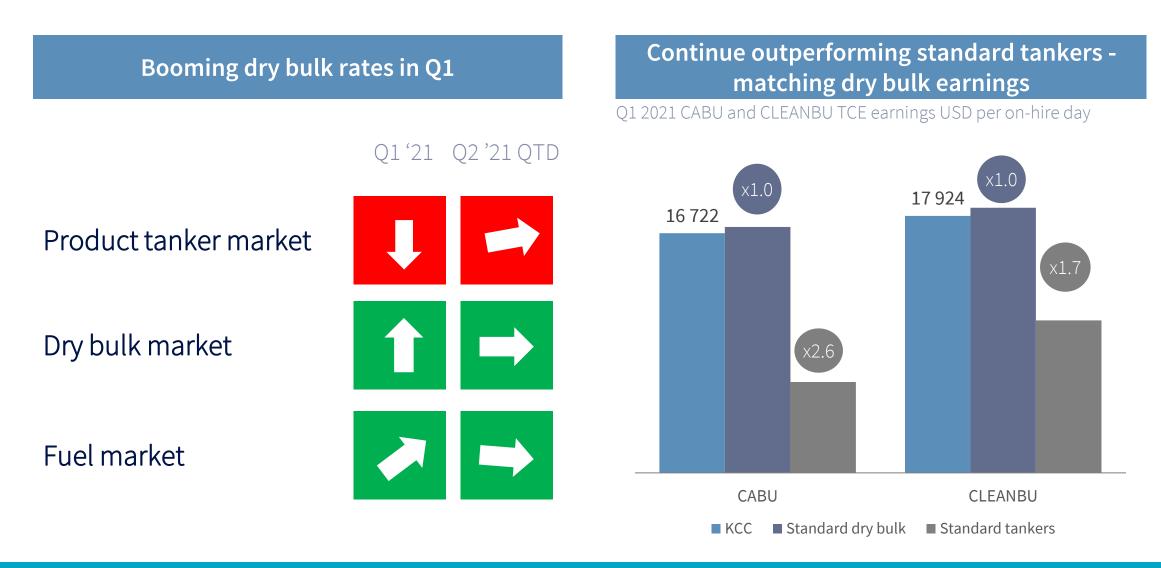


KCC is the world leader in combination carriers shipping tanker cargoes into dry bulk export hubs





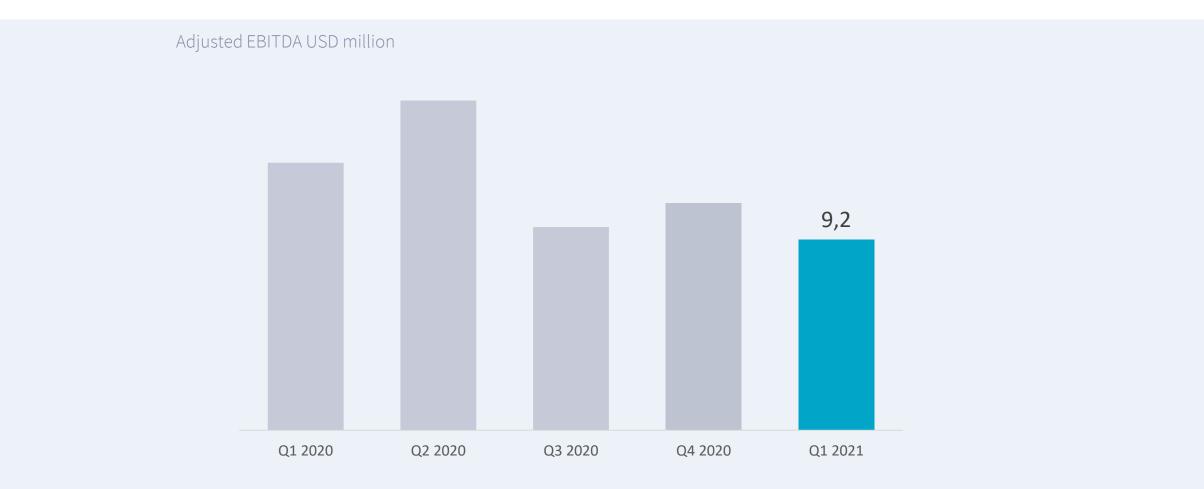
Proving value of combi-concept in a poor tanker market





ote: CABU and CLEANBU TCE Earnings USD per on-hire day is an alternative performance measure (please see slide 38 in enclosures for more details

EBITDA impacted by poor tanker market and delivery of two newbuilds





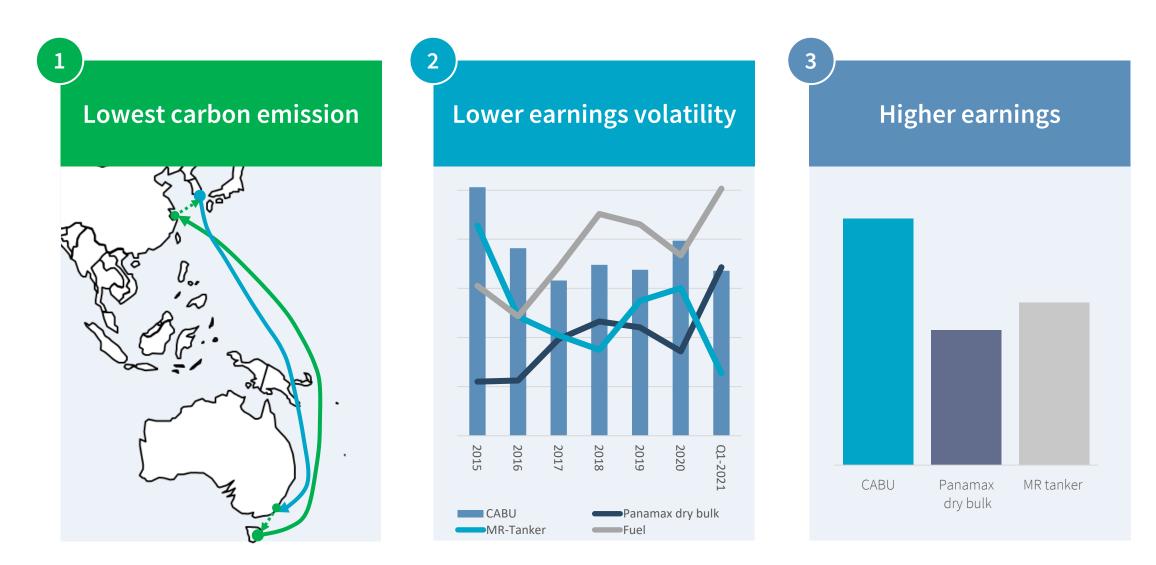
ote: Adjusted EBITDA is an alternative performance measure (please see slide 38 in enclosures for more details)

Continued quarterly dividend payments – same as four last quarters



Klaveness Combination Carriers

Future proof and profitable business model



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$oxed{1}$ The most carbon efficient deep-sea shipping solution

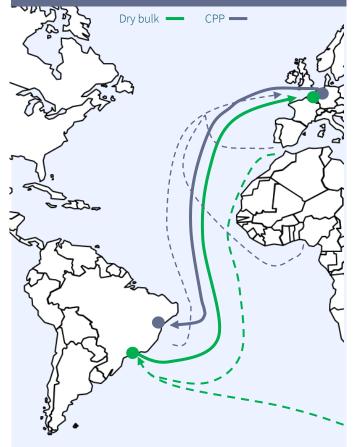
 $(\mathbf{2})$ Diversified market exposure and COA portfolio reduce earnings volatility

(**3**) Premium earnings vs. standard vessels



Substantial cuts in CO₂ emission in the CLEANBU's Atlantic trading

Standard Kamsarmax and LR1 tanker trading





Large cut in carbon emissions



Reducing carbon tax risk exposure in trades to/from Europe

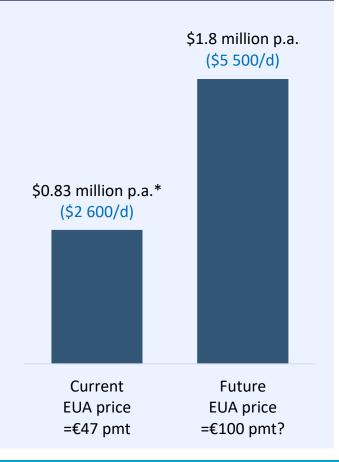
Shipping to be included in EU's emission trading system from 2022



Continued steep rise in EUA prices this spring..

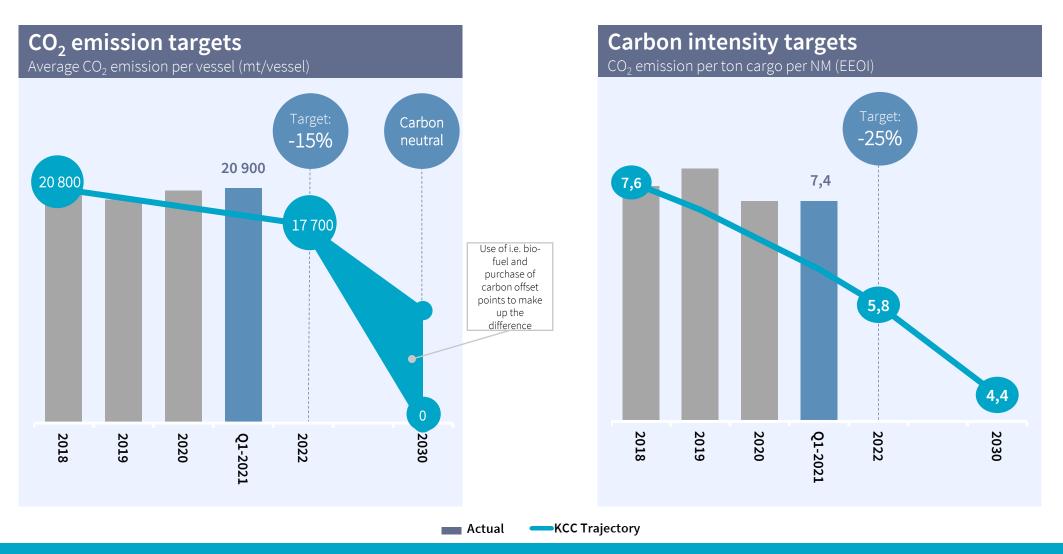


Large savings in carbon taxes by using CLEANBUs



Klaveness Combination Carriers Source: Bloomberg, * Assume 6 round voyages / year in trade Europe - Brazil

Expect to see results of efficiency improvement initiatives in 2H 2021





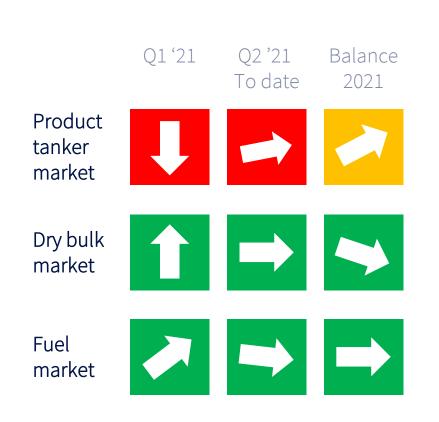
The most carbon efficient deep-sea shipping solution

(2) Diversified market exposure and COA portfolio reduce earnings volatility

3 Premium earnings vs. standard vessels



Flexibility and diversification from 3 markets reduce KCC's earnings volatility

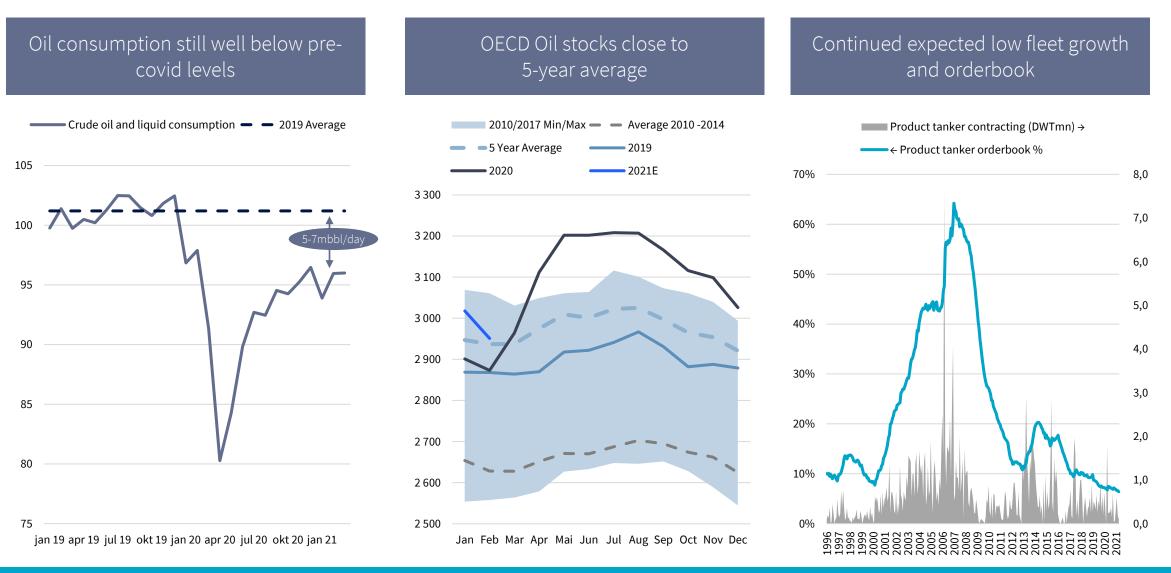






Source: Clarksons SIN

Tanker market in the process of rebalancing





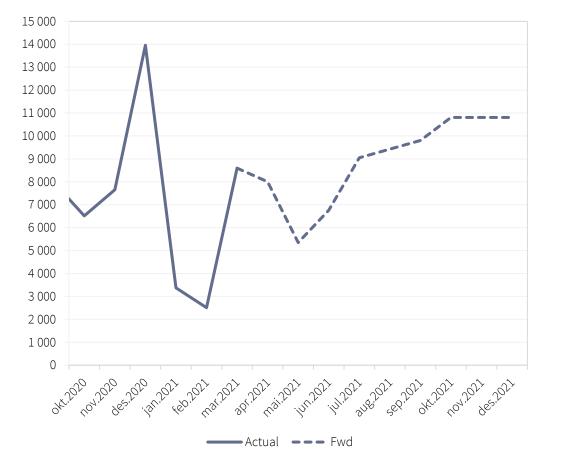
Source: Bloomberg, EIA, Clarksons SIN

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Considerable and growing tanker market coverage for 2021

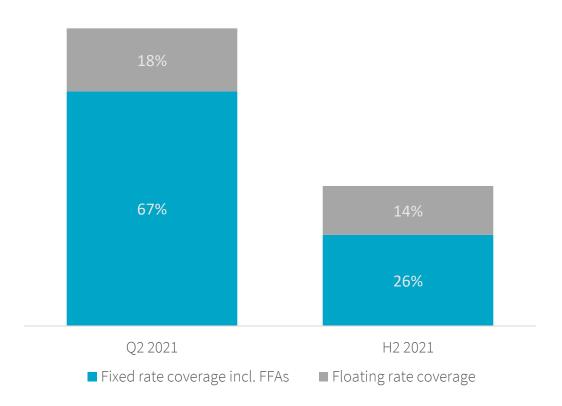
LR1 tanker forward curve¹

TC5 TCE-earnings USD/day



Tanker market coverage²

Coverage as % of on-hire days

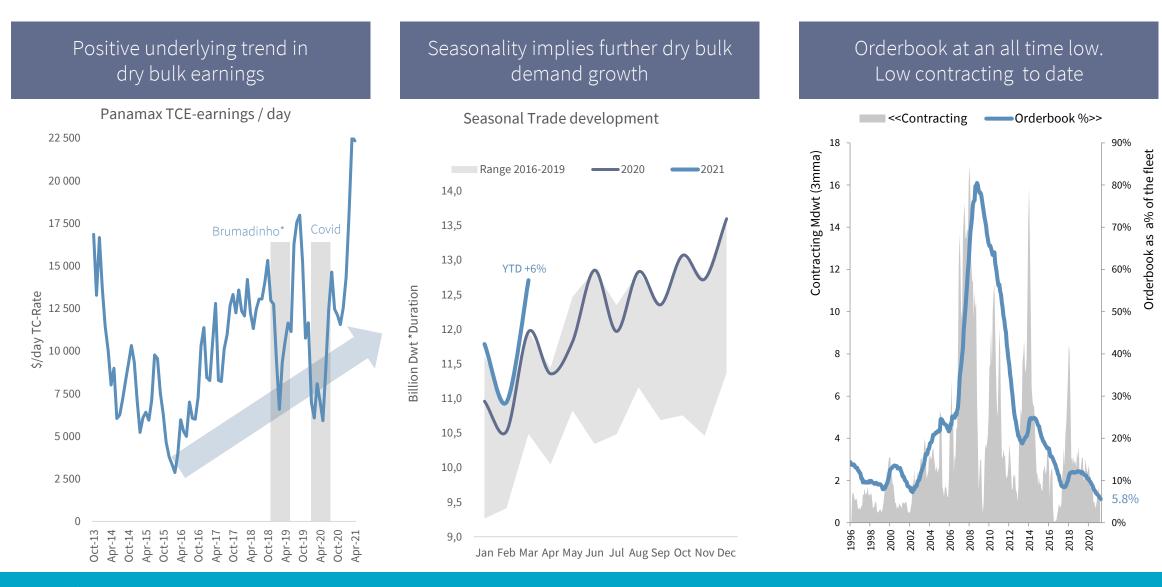




Source: Baltic exchange

Coverage for total fleet as per 25 April 2021, F = fixed rate coverage (fixed rate contracts/cargoes + FFAs), O = Operational coverage (fixed rate and index linked contracts/cargoes

Positive market outlook for dry bulk



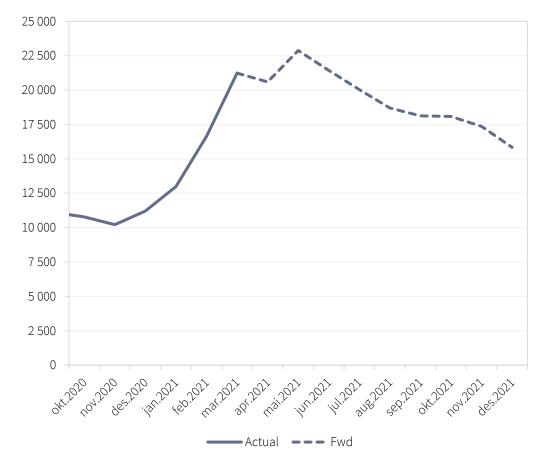
Klaveness
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Source: Klaveness Research *https://en.wikipedia.org/wiki/Brumadinho_dam_disaster (17)

Around 50% fixed rate dry bulk coverage for second half in 2021

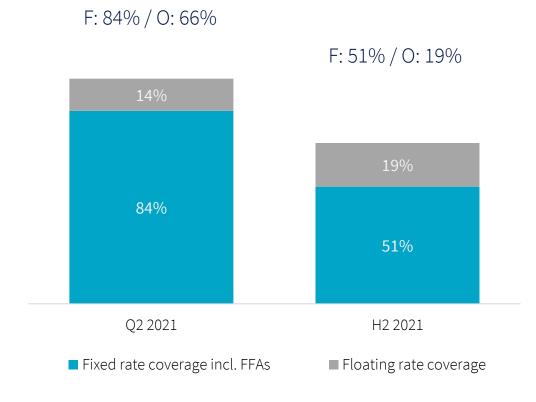
Dry bulk forward curve¹

Panamax P4TC TCE-earnings USD/day



Dry bulk market coverage²

Coverage as % of on-hire days





Coverage for total fleet as per 25 April 2021, F = fixed rate coverage (fixed rate contracts/cargoes + FFAs), O = Operational coverage (fixed rate and index linked contracts/cargoe

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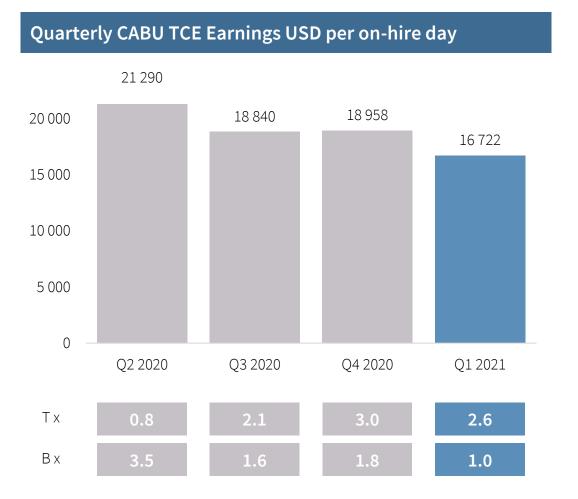


 $(\mathbf{2})$ Diversified market exposure and COA portfolio reduce earnings volatility

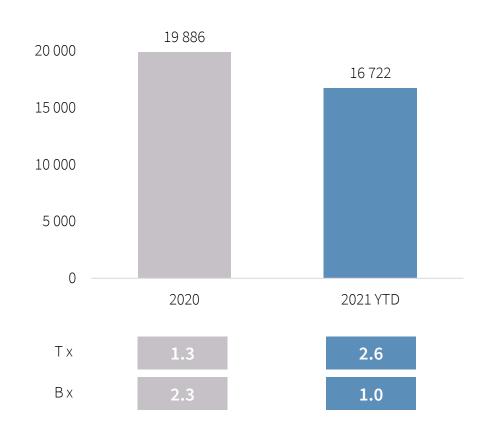
3 Premium earnings vs. standard vessels



CABU Q1 TCE earnings outperforming standard markets



Annual CABU TCE Earnings USD per on-hire day





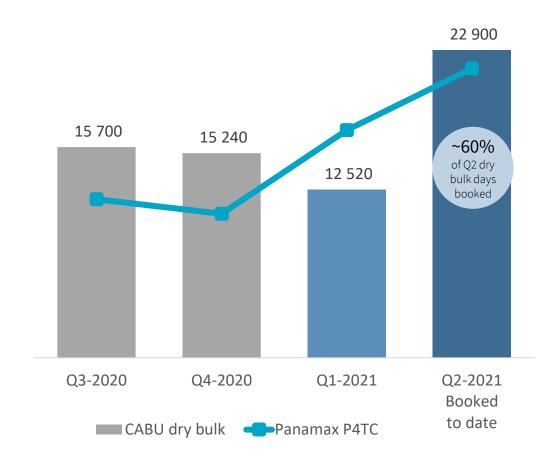
Source: Baltic Exchange, Clarksons Note: CABU TCE Earnings per onhire day is an alternative performance measure (please see slide 38 in enclosures for more details) T x = MR Tanker multiple and B x = panamax dry bulker multiple.

The CABUs capitalizing on strong dry bulk market in Q2 2021

Full positive effect of strong dry bulk market in Q2 after limited impact in Q1:

- Low earnings on positioning to dry-dock (1/3 of dry days in Q1)
- Lag effects in Q1 on dry bulk fixings
- Concluded strong dry bulk shipments will have considerably positive effects on CABU Q2 results

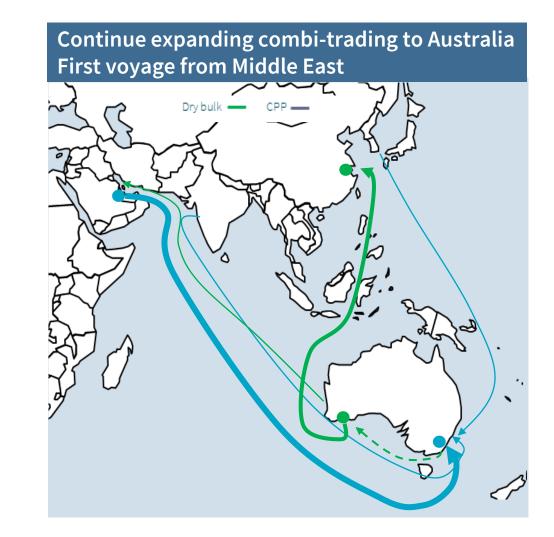
CABU Dry bulk earnings vs Panamax spot rates (P4TC) USD per on-hire day





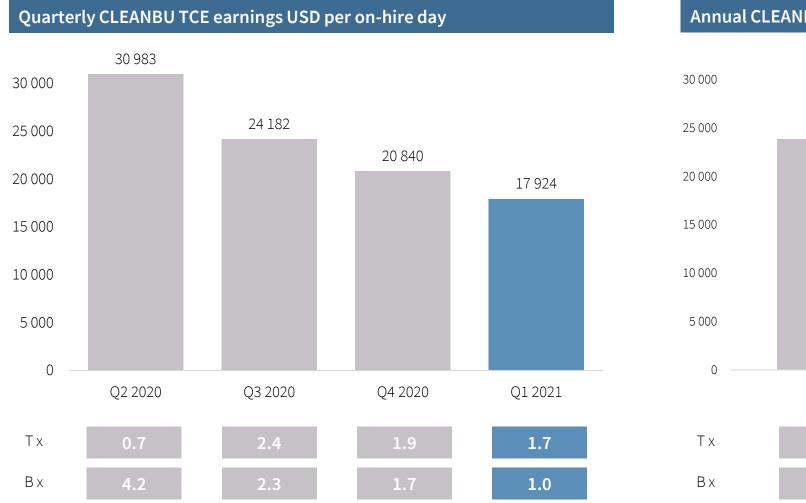
Step by step building efficient CLEANBU trading patterns







Strong CLEANBU TCE earnings in a weak tanker market



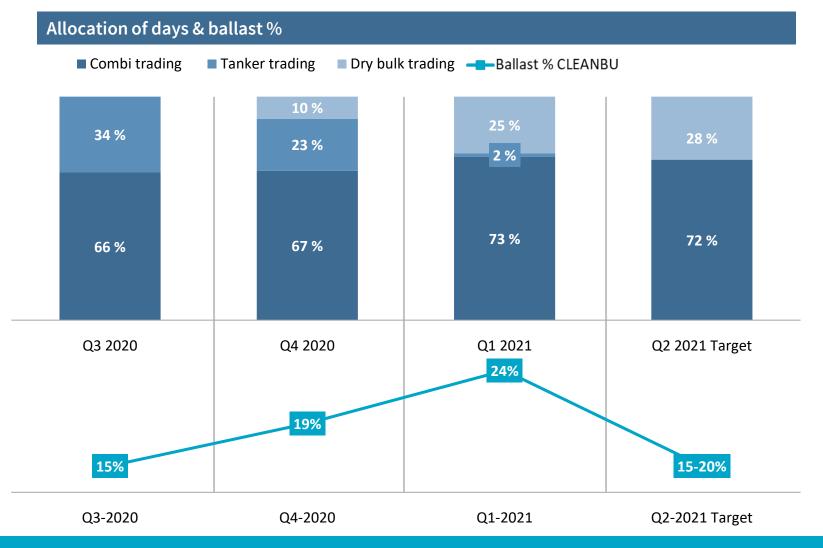
Annual CLEANBU TCE earnings USD per on-hire day





Note: CLEANBUTCE Earnings USD per on-hire day is an alternative performance measure (please see slide 38 in enclosures for more det $T \times = LR1$ Tanker multiple and B x = kamsarmax dry bulker multiple.

Allocate CLEANBU capacity to dry bulk while growing combi-trading

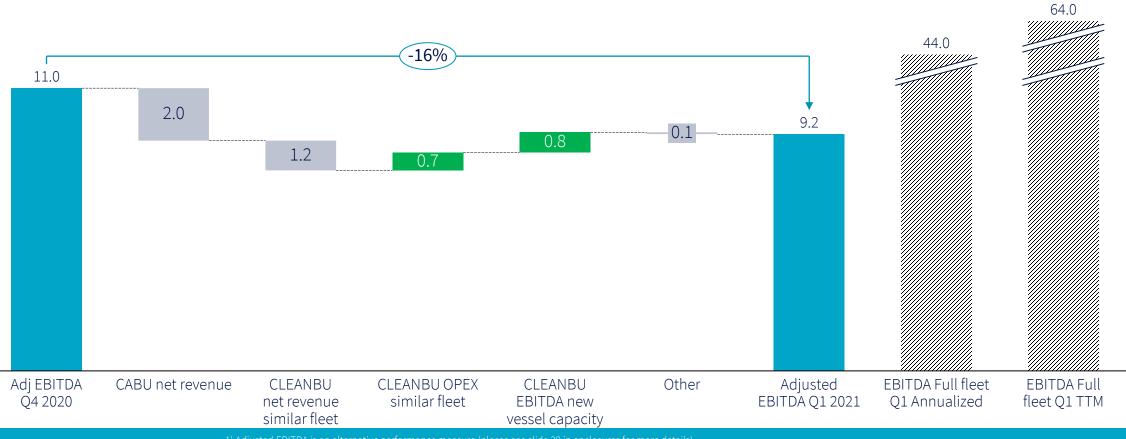




Adjusted EBITDA down 16% Q-o-Q mainly due to a poor tanker market

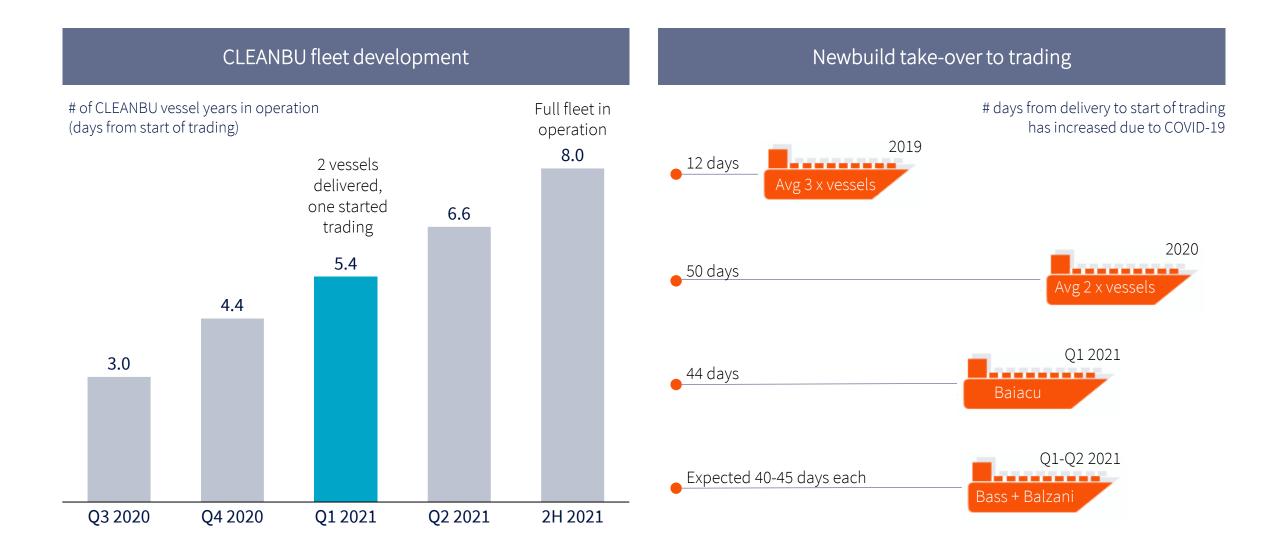
Quarter-on-quarter adjusted EBITDA¹ (MUSD)

Q1 2021 vs Q4 2020



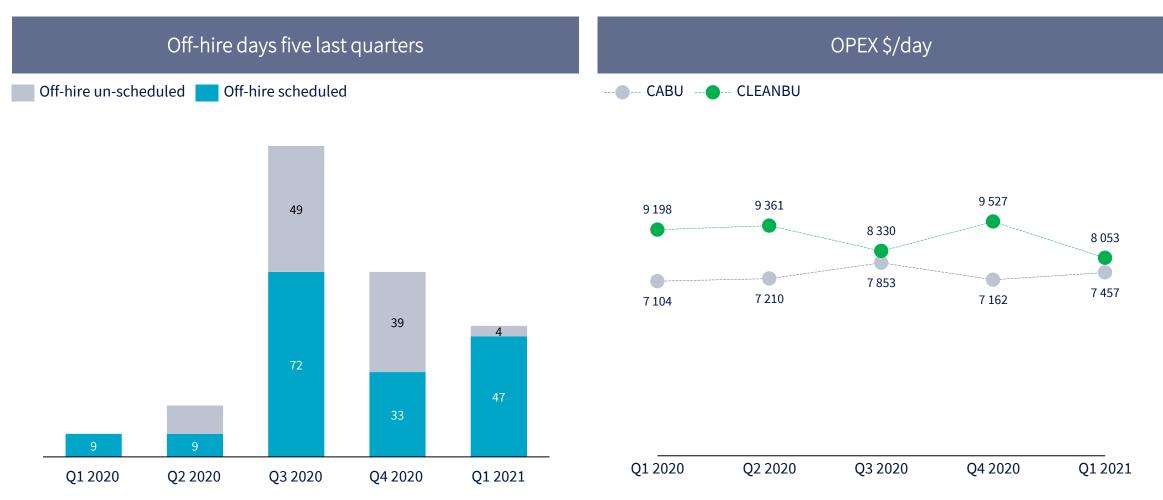


Full fleet on water during second quarter



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Positive development in OPEX and off-hire, but expected to be volatile on a quarterly basis





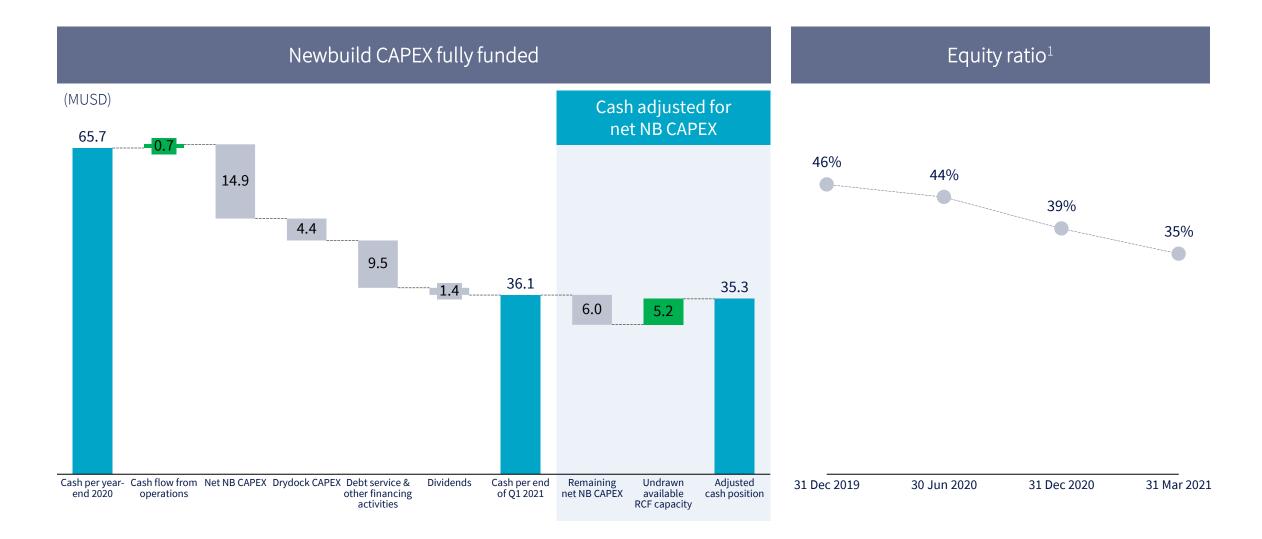
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Despite a weaker financial result, the combi-concept continues to demonstrate the value of flexibility and diversification

Income Statement (USDm)	Q1 2021	Q4 2020	% change
Net revenue	21.1	22.9	(8%)
Operating expenses, vsls	(11.1)	(10.8)	3%
SG&A	(1.7)	(1.8)	(2%)
EBITDA	8.3	10.3	(20%)
EBITDA adjusted ¹	9.2	11.0	(16%)
EBIT	1.3	4.7	(73%)
Net financial items	(3.3)	(3.5)	(5%)
Тах	-	-	-
Profit after tax	(2.0)	1.2	-
EPS	(0.04)	0.02	-



Cash position and balance sheet in line with expectations





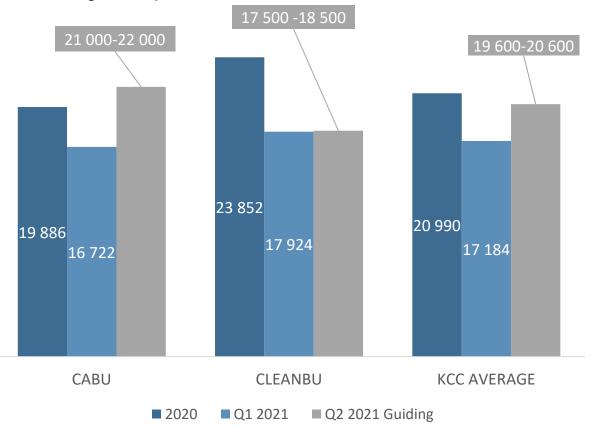
Summary & Outlook



Summary & outlook

Strong CABU Q2 2021 TCE earnings guiding – CLEANBU phase-in effects in Q2

TCE earnings USD/day



Q2-Q4 2021 Outlook

• Weak tanker market likely to continue into Q3 2021, but upside potential into the autumn/winter

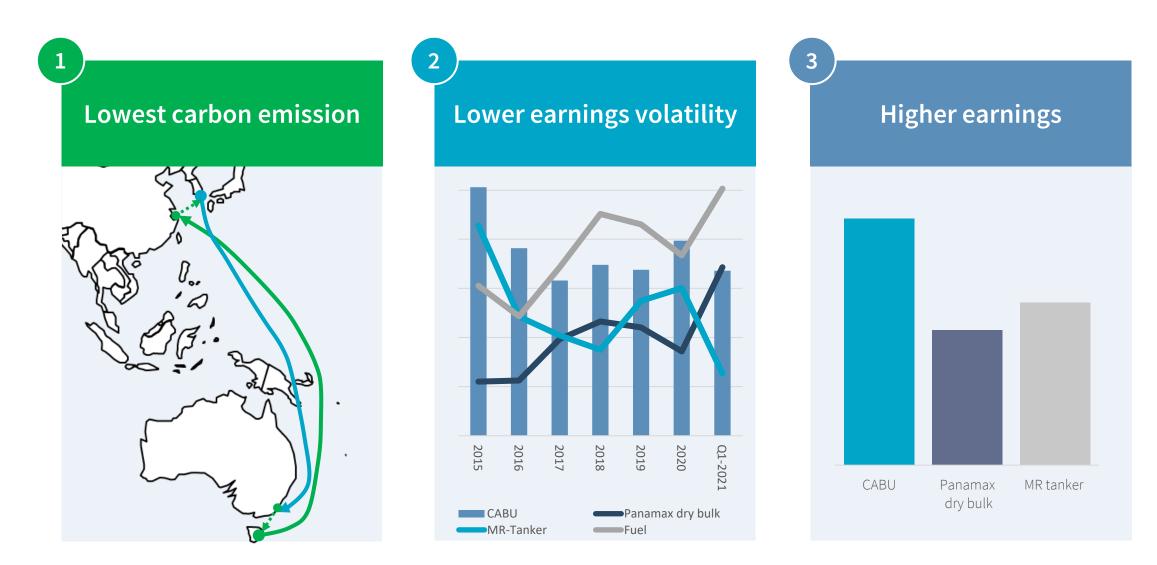
• Continued strong dry bulk market although likely to soften over the coming months

- Set to increase CABU caustic soda contract coverage
- Last CLEANBU newbuild delivery in end May– full fleet in service and lower phase-in costs from Q3 2021.
- Expanding CLEANBU combi-trades



Iote: CABU and CLEANBU TCE Earnings USD per onhire day are alternative performance measure (please see slide 38 in enclosures for more details)

Future proof and profitable business model



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FUTURE BOUND



Enclosures



Detailed 2021 contract coverage

Contract coverage

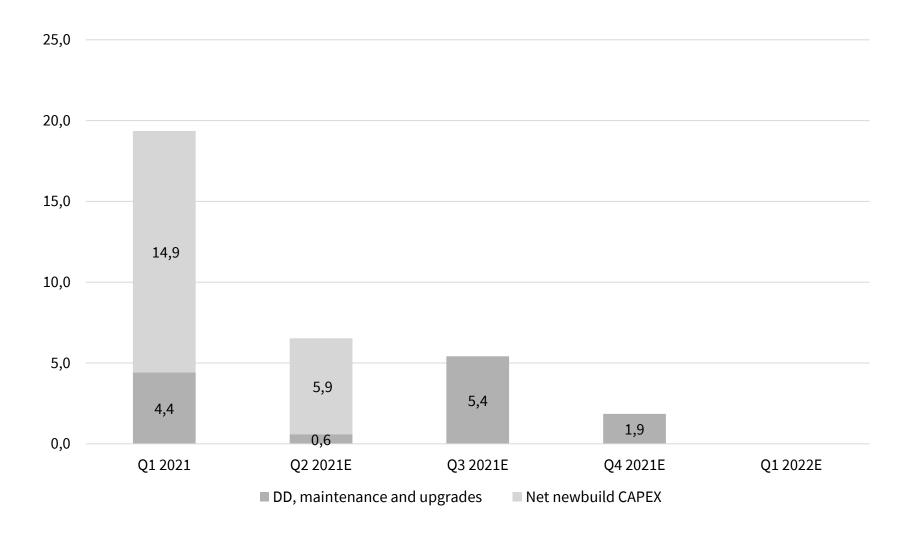
	CABU: CSS contract coverage						
# of days	Q2-21	Q3-21	Q4-21	2021 Tot	1H-21	2H-21	# of days
Fixed rate COA/Spot	327	190	168	685	327	358	Fixed rat
Floating rate COA	75	69	67	211	75	136	Floating
Total contract days	402	259	235	896	402	494	Total con
FFA coverage	0	0	0	0	0	0	FFA cove
Available wet days	426	407	381	1 214	426	788	Available

Dry bulk contract coverage							
# of days	Q2-21	Q3-21	Q4-21	2021 Tot	1H-21	2H-21	
Fixed rate COA/Spot	357	0	0	357	357	0	
Floating rate COA	98	126	140	364	98	266	
Total contract days	455	126	140	721	455	266	
FFA coverage	220	360	360	940	220	720	
Available dry days	688	656	762	2 106	688	1 418	
Available dry days CABU	378	343	409	1 130	378	752	
Available dry days CLEANBU	310	313	353	976	310	666	
Average FFA price (\$/d) (P4TC)	11 428	11 605	11 527	11 520	11 428	11 56	

CLEANBU: CPP contract coverage

# of days	Q2-21	Q3-21	Q4-21	2021 Tot	1H-21	2H-21
Fixed rate COA/Spot	83	25	0	108	83	25
Floating rate COA	36	36	36	108	36	72
Total contract days	119	61	36	216	119	97
FFA coverage	0	0	0	0	0	0
Available wet days	188	335	343	866	188	678

2021 Estimated CAPEX (USDmn)¹

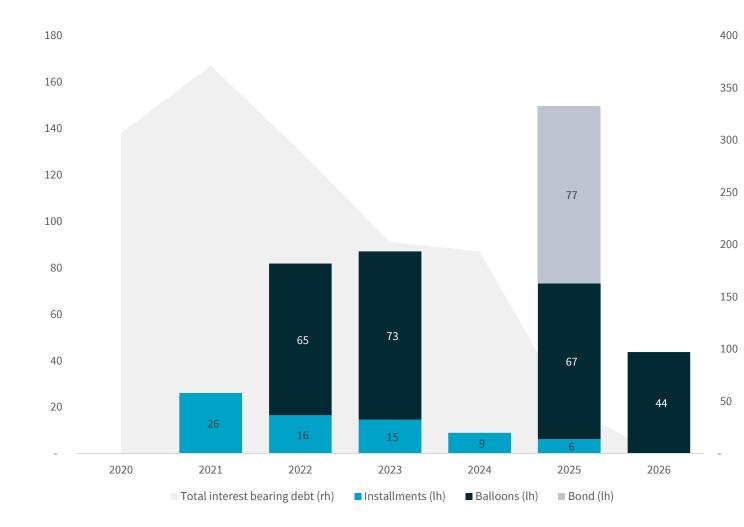




1) Net newbuild CAPEX is net of estimated debt drawdown

(36)

Debt schedule (USDmn)¹



• Margin on vessel mortgage debt of 2.3 – 2.75% + LIBOR²

• Fixed rate swaps of USD109 million with varying durations and average fixed rate of 1.6%

- Bond loan swapped to USD fixed rate of 6.22% at USDNOK rate of ~9.15
- First vessel mortgage maturity falls due in March 2022 the facility finances seven 2001 to 2017 built CABU vessels



Notes to repayment overview: Overview assumes full drawdown on RCF facilities, overdraft facility not included in overview, KCC04 shown at hedged USD amount
 One debt facility also includes a sustainability margin adjustment of +/-10 bps depending on sustainability performance KPIs

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Alternative performance measures used in the quarterly presentation

Definitions and reconciliation

Alternative Performance Measures (APMs) are defined on the company's homepage: <u>https://www.combinationcarriers.com/alternative-performance-measures</u>

All reports and presentations referred to below are published on the company's homepage: <u>https://www.combinationcarriers.com/investor-relations/#reports-presentation</u>.

- CABU and CLEANBU TCE earnings per on-hire day for Q1 2021 are reconciled in the quarterly report for Q1 2021, note 2 (page 14).
- CABU and CLEANBU TCE earnings per on-hire day for Q4 2020 and 2020 are reconciled in the quarterly report for Q4 2020, note 2 (page 17-18).
- CABU and CLEANBU TCE earnings per on-hire day for Q3 2020 is reconciled in the quarterly report for Q3 2020, note 2 (page 16-17).
- CABU and CLEANBU TCE earnings per on-hire day for Q2 2020 are reconciled in the quarterly report for Q2 2020, note 2 (page 16-17).
- CABU and CLEANBU TCE earnings per on-hire day for Q1 2020 are reconciled in the quarterly report for Q1 2020, note 2 (page 16-17).
- CABU and CLEANBU OPEX/day (\$/day) for Q1 2021 are reconciled in the quarterly report for Q1 2021, note 2 (page 14).
- CABU and CLEANBU OPEX/day (\$/day) for Q4 2020 and 2020 are reconciled in the quarterly report for Q4 2020, note 2 (page 17-18).
- CABU and CLEANBU OPEX/day (\$/day) for Q3 2020 are reconciled in the quarterly report for Q3 2020, note 2 (page 16-17).
- CABU and CLEANBU OPEX/day (\$/day) for Q2 2020 and Q1 2020 are reconciled in the quarterly report for respectively Q2 2020 and Q1 2020, note 2 (page 16).
- Adjusted EBITDA for Q1 2021 is reconciled in Note 11 (page 21) in Q1 2021 report published.
- Adjusted EBITDA for Q4 2020 and 2020 are reconciled in Note 11 (page 25) in Q4 2020 report published.
- Equity ratio for 31 March 2021 is reconciled in the quarterly report for Q1 2021, note 11 (page 21-22). Equity ratio for 31 December 2020 and 31 December 2019 are reconciled in the quarterly report for Q4 2020, note 11 (page 25-26). Equity ratio for 30.06.2020 is reconciled in the quarterly report for Q2 2020, note 11 (page 24-25).

