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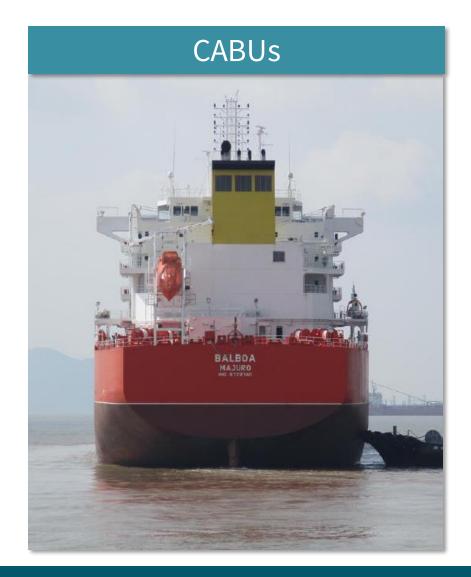
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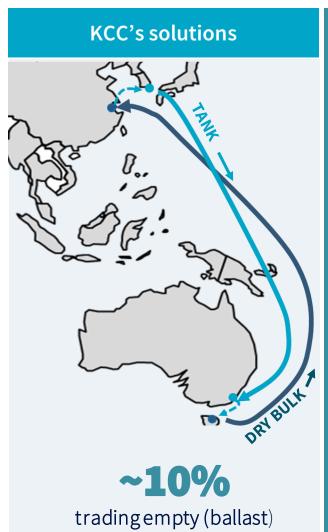
Introduction

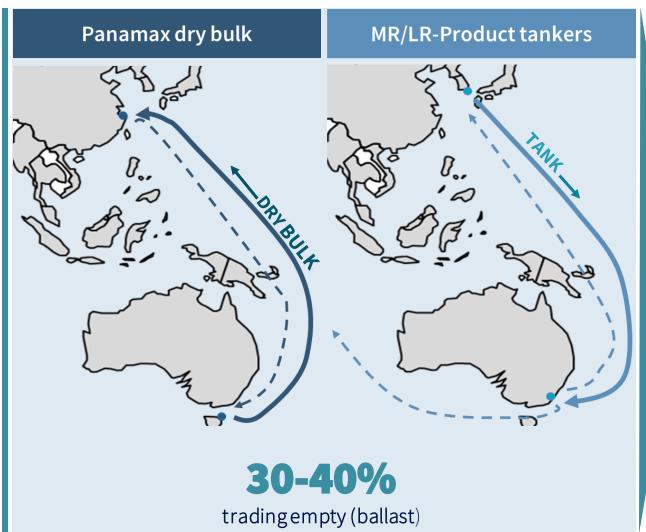
Both tankers and dry bulk vessels





Solves and capitalizes on inefficiencies in deepsea shipping

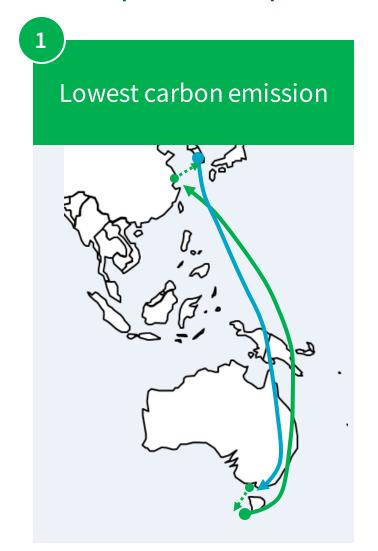


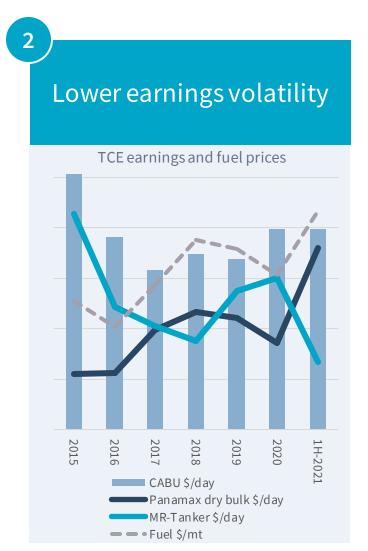


Lower carbon emissions

Higher earnings

Future proof and profitable business model







- 1 Lowest carbon emission
- 2 Lower earnings volatility
- 3 Higher earnings

Decarbonizing of shipping gaining traction





Short Term measures approved June 2021

New stricter requirements on shipowners



European Commission Proposal July 2021

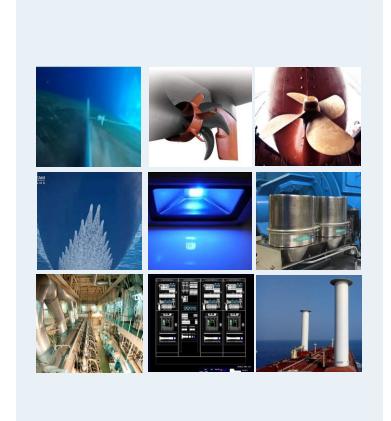
Inclusion of shipping into EU's ETS system

New contract with leading tanker charterer – a breakthrough for the CLEANBUS

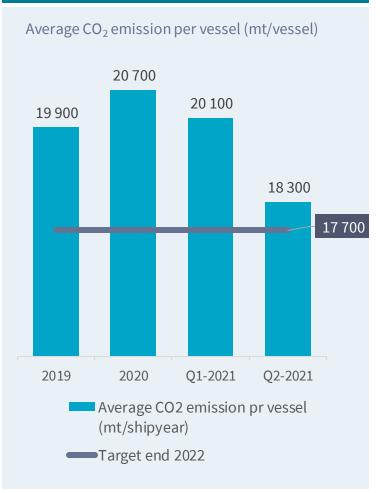


Positioning for the largest growth market in shipping

Broad CO₂ reduction measures all across KCC's business



On track to reach 2022 CO₂ reduction targets.. it's just a start

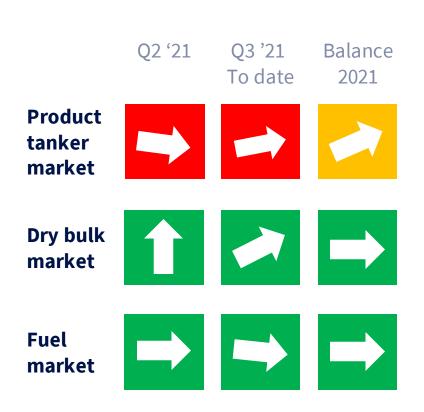


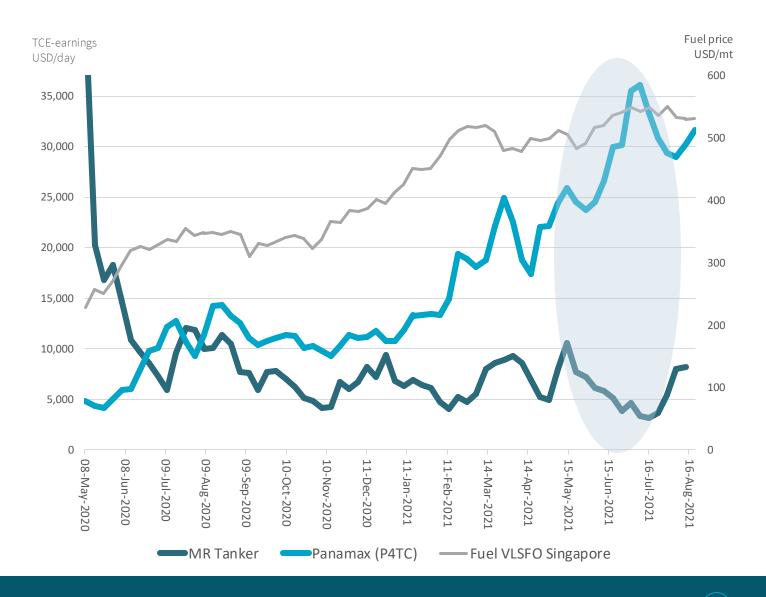
Closer customer co-operation to achieve further emission cut

- Emission reporting in <u>all</u> main COAs
- Carbon emission baseline and reduction targets
- Carbon pricing mechanism

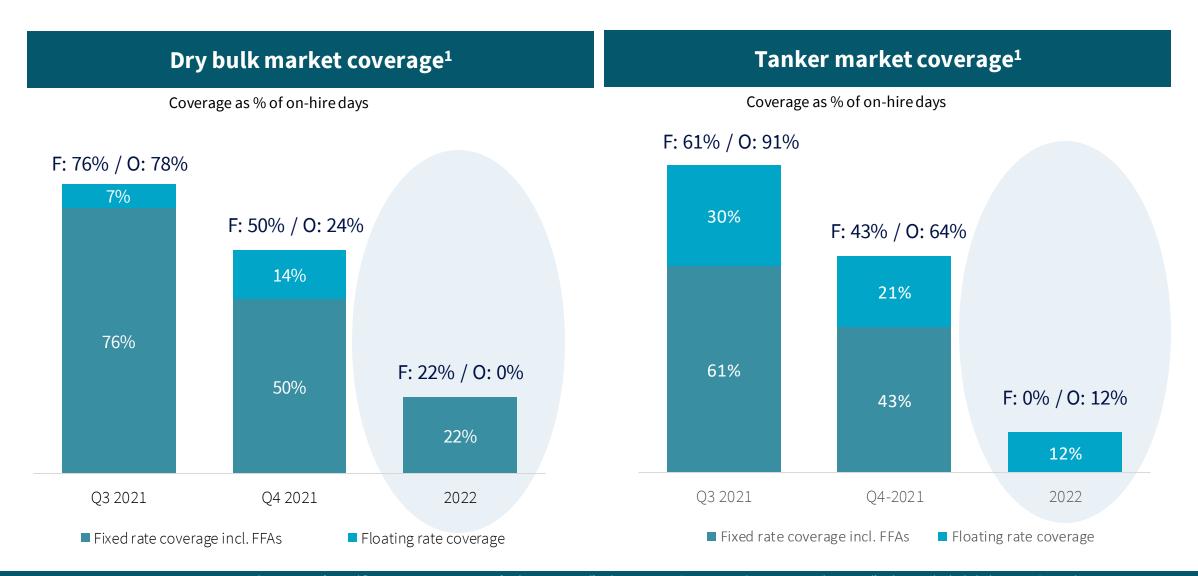
- 1 Lowest carbon emission
- 2 Lower earnings volatility
- 3 Higher earnings

2 of KCC's 3 markets are strong – waiting for a recovery in the tanker market





Positioning for strong dry bulk and tanker markets in 2022





- Lowest carbon emission
- 2 Lower earnings volatility
- 3 Higher earnings

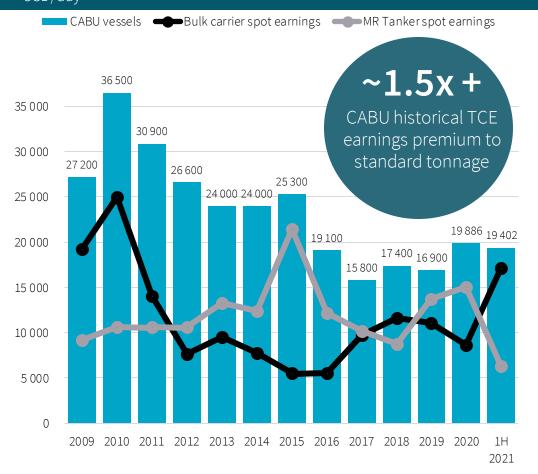
Full fleet on water – a new chapter commences for KCC





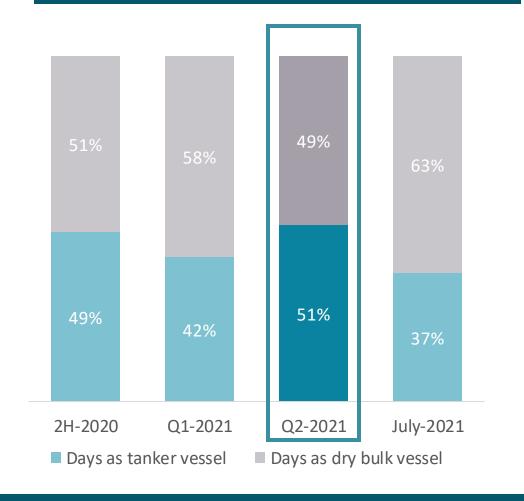
CABUs: Outperforming standard tonnage through efficient combi-trading

CABU historical TCE-earnings vs. standard tonnage USD/day^{1,2}



Efficient combi-trading

% share of CABU total on-hire days in dry bulk or tanker trade

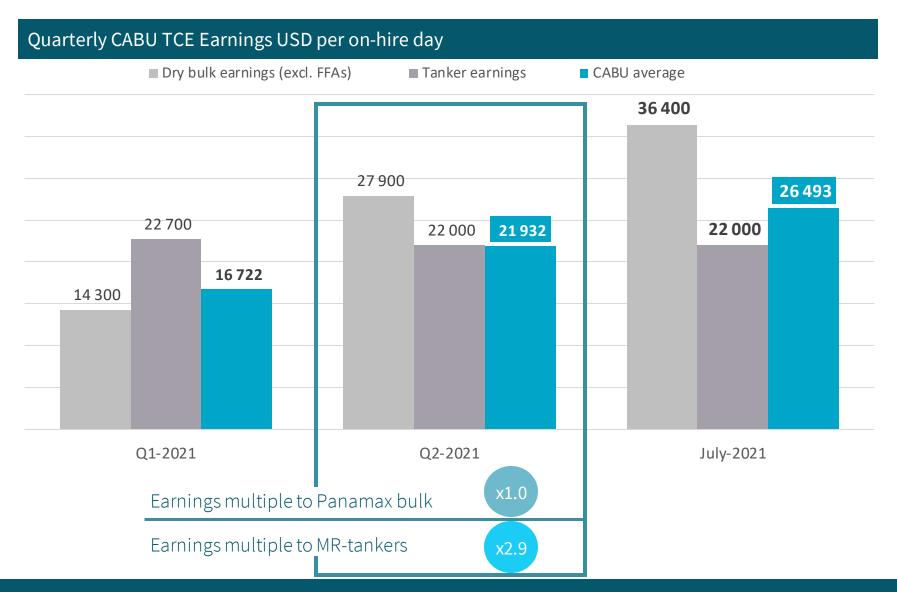


Klaveness Combination Carriers

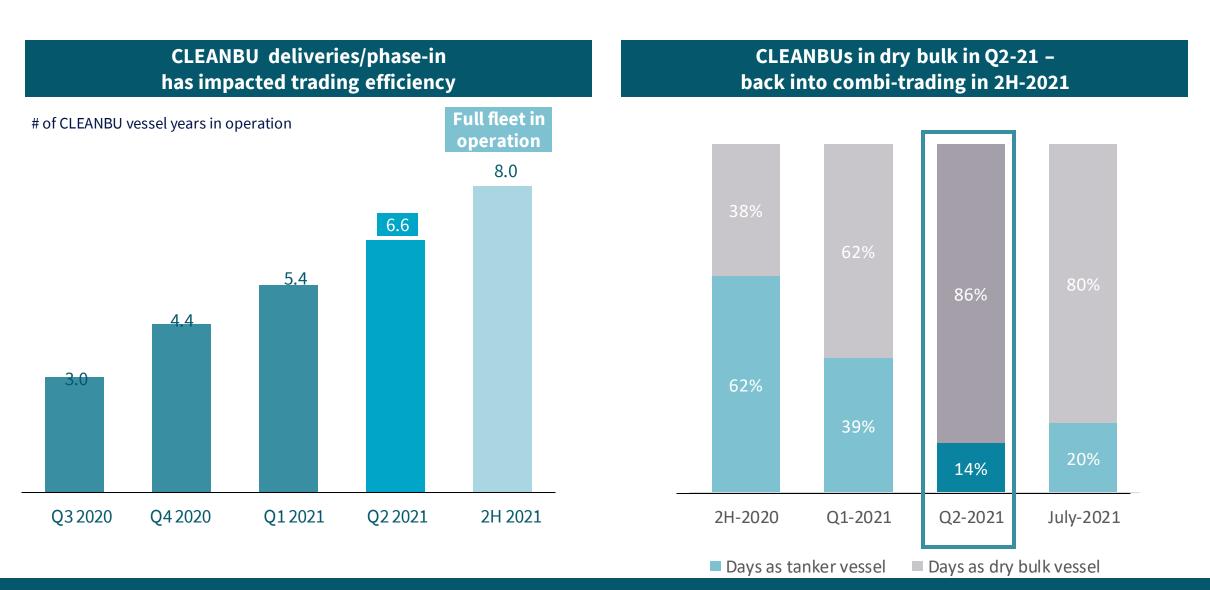
Average CABU TCE earnings per on-hire day for the period 2009 to H1 2021. Gross of commissions and commercial management fees, Average of the 4 Spot Routes for Baltic Panamax Index (P4TC). Gross rate., Clarksons average MR Clean Earnings. Gross rate, Source: Company data and Clarksons.

CABU historical TCE earnings are defined and reconciled in enclosures to the presentation (Alternative performance measures page 27).

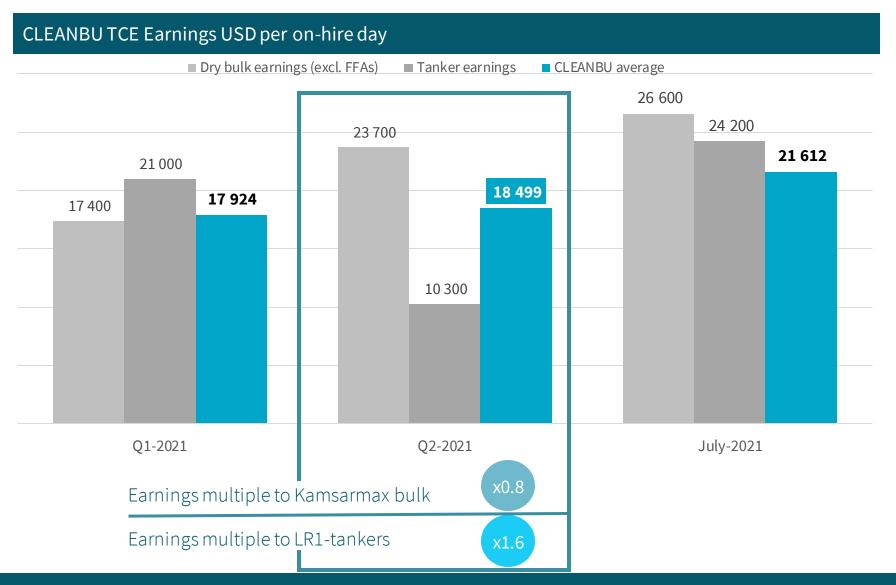
CABUs: Strong dry bulk market and efficient combi-trading



Building efficient CLEANBU combi-trades in difficult tanker market



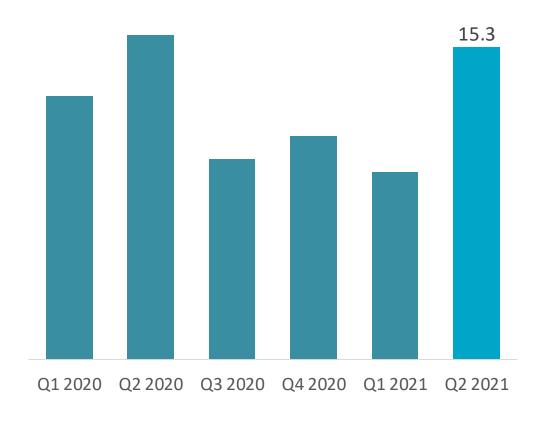
CLEANBUs - improved earnings ... more to come

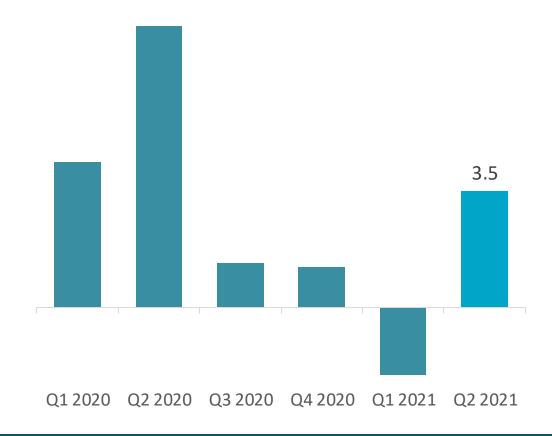


Results driven by strong dry bulk market and improved CABU operation

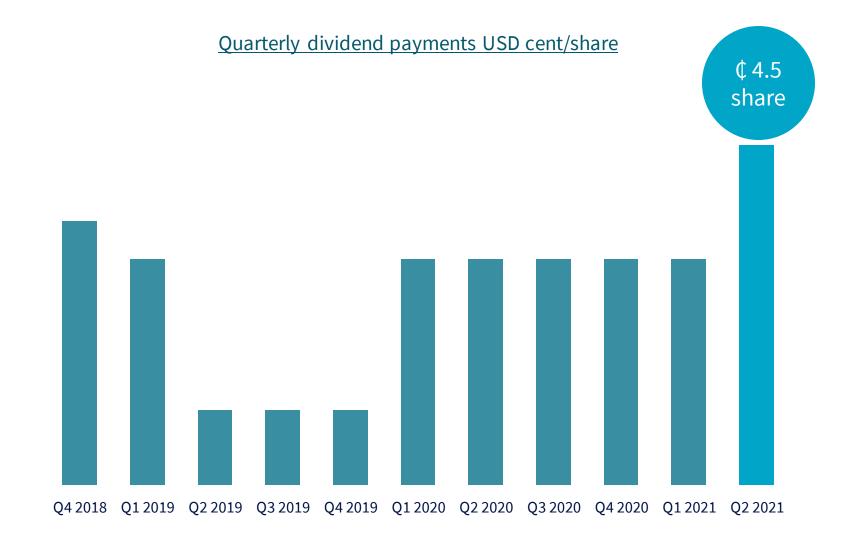
Adjusted EBITDA USD million







Increased dividends for Q2 2021

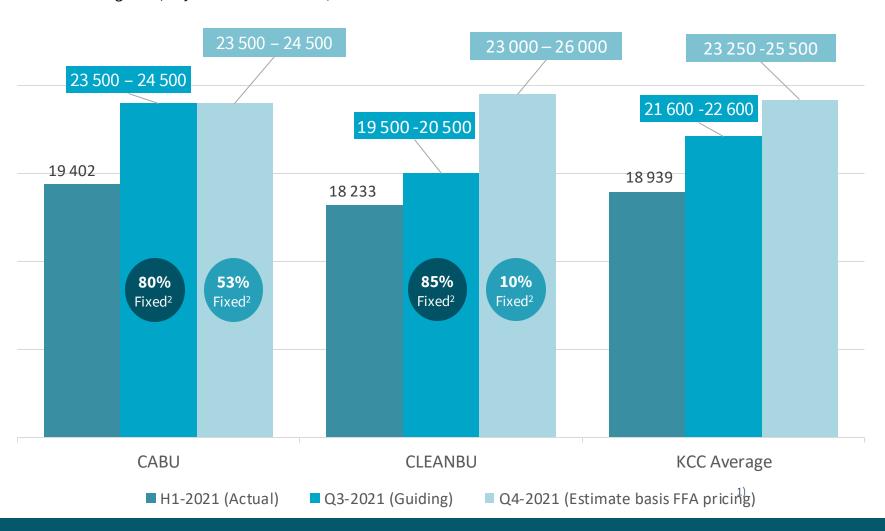


- 1 KCC Introduction
- 2 KCC Update Q2-2021
- 3 KCC outloook



Summary: Strong outlook for 2nd half 2021

TCE earnings USD/day CABU and CLEANBU)

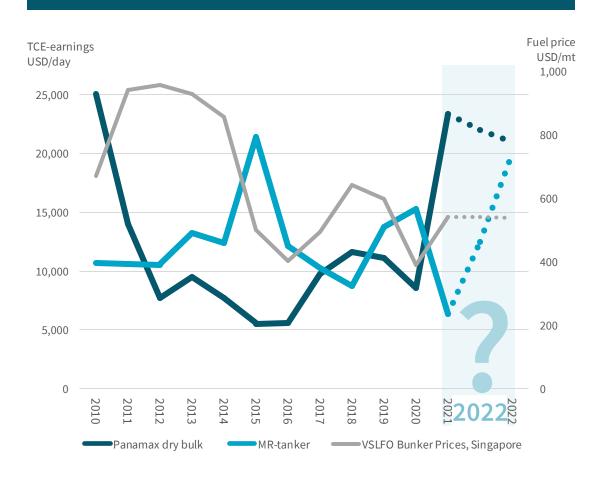


Q4-2021 Estimate

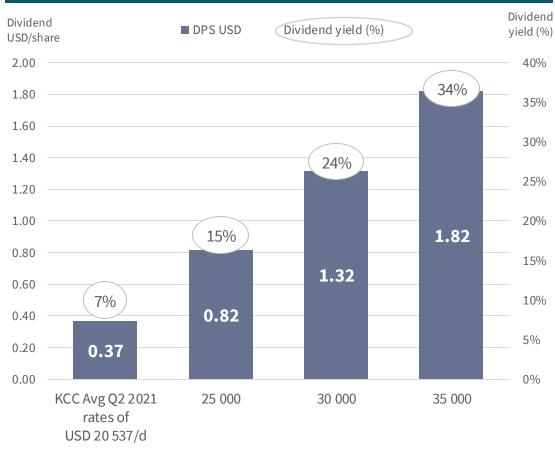
Basis dry bulk and tanker FFA-curve for Q4 2021 as of end Aug 2021 1)

Outlook 2022

Prospects for concerted strong dry bulk, tanker and fuel markets in 2022



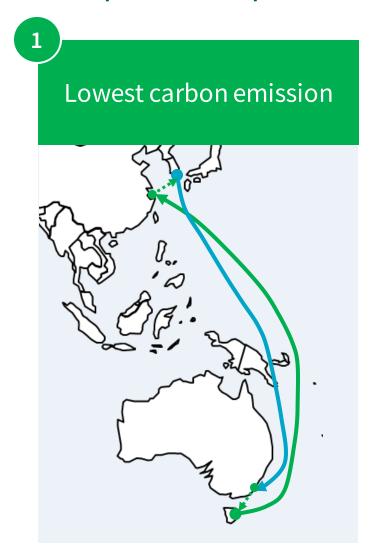
2022 dividend sensitivity¹

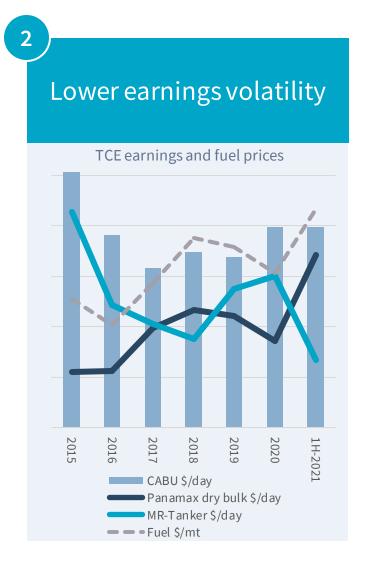


Average KCC fleet TCE earnings USD/on-hire day



Future proof and profitable business model









Alternative performance measures used in the presentation

Definitions and reconciliation

Alternative Performance Measures (APMs) are defined on the company's homepage: https://www.combinationcarriers.com/alternative-performance-measures

All reports and presentations referred to below are published on the company's homepage: https://www.combinationcarriers.com/investor-relations/#reports-presentation.

- CABU TCE earnings for 2009-2017 are reconciled in the 2020 January Company Presentation, page 38. CABU TCE earnings for 2018 are reconciled in the quarterly presentation for Q4 2019, page 34. CABU TCE earnings for 2019 and 2020 are reconciled in the quarterly presentation for Q4 2020, page 18.
- CABU and CLEANBU and KCC Total TCE earnings per on-hire day for Q2 2021 and 1H 2021 are reconciled in the quarterly report for Q2 2021, note 2 (page 15).
- CABU and CLEANBU and KCC Total TCE earnings per on-hire day for Q1 2021 are reconciled in the quarterly report for Q1 2021, note 2 (page 14).
- Adjusted EBITDA for Q2 2021, Q2 2021 YTD and Q2 2020 are reconciled in Note 11 (page 22-23) in Q2 2021 report published.
- Adjusted EBITDA for Q1 2021 and Q1 2020 are reconciled in Note 11 (page 21) in Q1 2021 report published. Adjusted EBITDA for Q4 2020 and 2020 are reconciled in Note 11 (page 25) in Q4 2020 report published. Adjusted EBITDA for Q3 2020 is reconciled in Note 11 (page 21) in Q3 2020 report published.

Alternative performance measures used in the presentation

Reconciliation of dry bulk earnings and tanker earnings for the CABU and CLEANBU fleet (slide 17 and 19)

CABU	Q3-20	Q4-20	Q1-21	Q2-21	Jul - 21
Dry earnings	5 398 822	6 251 222	6 356 080	11 062 359	5 666 978
Wet earnings	8 310 767	8 287 462	7 298 477	9 092 508	2 034 407
FFA	- 169 065	150 943	- 748 223	- 2102324	-1068078
Other non-voyage costs	- 111 590	- 143 593	- 89 646	- 263 125	- 29 127
Net revenue	13 428 935	14 546 034	12 816 689	17 789 418	6 604 180
Dry days	333	420	445	398	156
Wet days	380	348	321	413	93
Total days	713	768	766	811	249
Dry bulk earnings, TCE \$/d	16 208	14 895	14 283	27 809	36 234
Wet earnings,TCE \$/d	21 876	23 815	22 708	22 005	21 899
Average TCE \$/d	18 840	18 958	16 722	21 932	26 493

CLEANBU	Q3-20	Q4-20	Q1-21	Q2-21	Jul - 21
Dry earnings	1 643 032	2 352 777	5 531 286	10 917 832	4 617 485
Wet earnings	4 892 015	5 445 318	3 352 543	982 865	1 347 496
FFA	56 280	488 794	- 264 297	- 1491463	- 982 502
Other non-voyage costs	- 43 572	- 62 162	- 53 800	- 115 547	- 26 794
Net revenue	6 547 755	8 224 727	8 565 732	10 293 687	4 955 685
Dry days	96	160	318	461	174
Wet days	175	235	160	95	56
Total days	271	395	478	556	229
Dry bulk earnings, TCE \$/d	17 133	14 705	17 394	23 683	26 598
Wet earnings,TCE \$/d	27 970	23 211	20 953	10 324	24 149
Average TCE \$/d	24 182	20 840	17 924	18 499	21 612