



SUCCESS STORY

ENERGIE STEIERMARK

“Successfully merging the controlling area and retroactively reproducing carve-outs and mergers of company divisions were the requirements for Energie Steiermark’s reorganization. Thanks to SNP’s expertise, we were able to efficiently carry out the extremely challenging and time-critical project.”

Heimo Windisch, head of the Applications department, Energie Steiermark

Energie Steiermark Successfully Reproduces Company Carve-out and Mergers

About Energie Steiermark

Energie Steiermark is being systematically focused on the market's new needs and rebuilt step-by-step into a modern service enterprise. At the same time, we want to develop our corporate culture and, in doing so, boost the dedication of the employees and their identification with Energie Steiermark in the long term, as well as enhance customer orientation.

Further information: www.e-steiermark.com

The Challenge

In order to support Energie Steiermark's transition from a utility company to a modern energy service provider, the company decided to switch to a completely new organizational structure within the scope of a comprehensive restructuring project. Merging the controlling area was a key requirement for carrying out the resulting carve-outs and mergers within the scope of restructuring.

In addition, far-reaching adjustments were necessary affecting the company's organizational structure and processes. As such, nine retroactive division carve-outs, additions to other Group companies, the complete merger of two companies, and the retroactive introduction of business divisions to a company code starting in fiscal year 2014, all needed to be included and reproduced. At the same time, the correct history of all fiscal years including 2013 needed to remain unchanged.

The Solution

SNP harmonized the retroactive carve-outs and mergers in the SAP® system in order to create the systemic requirements necessary to reflect the business processes in one unified controlling area. The project's challenge lay in the fact that the

carve-out criteria were so complex and were carried out using account assignment objects from Controlling (cost centers, orders, PSP elements). To accomplish this goal, SNP used the SNP Transformation Backbone solution, which automatically analyzes and implements changes in IT systems in a standardized manner.

In addition, project structures within the scope of the mergers needed to be rebuilt to meet the new requirements. The first task, however, was to merge the controlling area across all active company codes, to draw up the requirements specification for the carve-outs, and subsequently implement the company's restructuring in the system. The SAP modules FI, FI-AA, TR, CO, IM, PS, PM, and SD were all affected by the carve-out.

With the help of SNP-led project management, the company was able to successfully carry out the challenging adjustments to the SAP systems – from merging the controlling area to going live – within only eleven months. This also included setting up all master data and rules for the operative reproduction of the new structures. The migration was predominantly based on direct changes to the database. In addition, SNP also made it possible for Energienetze Steiermark GmbH to export division balance sheets by introducing divisions in company code 0023. SNP was able to preserve the history by making a change within the SAP ERP system, creating an SAP system with an operational client and a history from 1994 onwards.

The Advantages

- Rapid implementation of changes to the system despite significant time pressure
- Database implementation limited to fiscal year 2014 and the following, resulting in the permanent elimination of an archive system
- Database changes make implementations possible that are not possible through postings in the standard SAP system