



SUCCESS STORY

# NORSKE SKOG

“Thanks to SNP’s support, we were able to switch over to the new system at our factory in Brazil within only one weekend – without having any effect on our business operations.”

Christian Steinwender, IT Project Manager, Norske Skog

# Norske Skog: Carve-Out in Only Four Months

## About Norske Skog

Producing over 3.7 million tons annually, Norske Skog is one of the world's largest manufacturers of publication paper (newsprint and magazine paper). The company operates eleven factories around the globe.

At Norske Skog's location in the city of Bruck in Upper Styria, Austria, the production capacity of the two paper machines totals 128 000 tons of newsprint and 275 000 tons of LWC paper (coated wood-containing paper for newspapers and magazines) annually. These paper types must meet increasing standards of quality which are primarily the result of changes to modern printing technology. The company meets these needs through systematic advancements to its products and the development of new market-compliant paper types. This makes it possible for the company to maintain its position in the extremely competitive European and global paper market.

## The Challenge

In order for the factory in Brazil to better tailor its business processes to local clients, the company's management decided to convert the centralized SAP ERP system to its own local solution. Norske Skog's IT department was tasked with carving out the Brazilian factory from the centralized SAP ERP system. For this complex project, which had just one weekend to go live, and where the cost accounting currency also needed to simultaneously be switched from US dollars to Brazilian reals, Norske Skog got help from SNP Austria.

## The Solution

The SNP Transformation Backbone® software platform development by SNP was used to carve-out the Brazilian factory. The solution automatically analyzes changes to IT systems and implements them in a standardized manner. As a result, projects can be completed rapidly. With only six weeks of preparation, the carve-out was carried out successfully within a period of ten weeks.

With the help of SNP's consultants and SNP Transformation Backbone, Norske Skog migrated current and historical data from the centralized system to the new structure. In this process, the transformation rules contained within SNP Transformation Backbone almost completely eliminated manual programming work. The new system went live on a single weekend without interrupting business operations. Norske Skog carried out similar projects with SNP's help when carving out the Chilean and Dutch factories.

## The Advantages

- Rapid project completion thanks to standardized software
- Migration of current and historical data to the new system
- Almost no manual programming work
- No interruption of ongoing business operations

## Further Information

About Norske Skog please visit [www.norskeskog.com](http://www.norskeskog.com)

About SNP, please visit [www.snpgroup.com](http://www.snpgroup.com)

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