Public Hearing October 30, 2020 Public Hearing October 30, 2020

BOARD OF PILOT COMMISSIONERS OF BRAZORIA COUNTY PORTS PUBLIC HEARING October 30, 2020 PUBLIC HEARING before the Board of Pilot Commissioners of Brazoria County Ports was taken on the 30th day of October, 2020, from 8:32 a.m. to 1:50 p.m., before Stacey Whitley, Certified Shorthand Reporter in and for the State of Texas, reported by computerized stenotype machine at Port Freeport, Administration Building, 1100 Cherry Street, Freeport, Texas.

PILOT BOARD COMMISSIONERS: Chairman Shane Pirtle
Commissioner Paul Kresta
Commissioner Rudy Santos
Commissioner John Hoss
Commissioner Ravi Singhania (Via videoconference)
Commissioner Dan Croft
Phyllis Saathoff, CEO

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CHAIRMAN PIRTLE: All right. It is 8:32 and 2 we will reconvene from yesterday out of recess to discuss the 3 BPA request for funding for the Pilot Commission. And we have Mr. Santos here, Mr. Kresta is here, Mr. Hoss is here, 4 Mr. Croft is here. And we have Mr. Singhania online. 5 6 COMMISSIONER HOSS: I see him. CHAIRMAN PIRTLE: All right. Ravi, can you 8 hear us? Thumbs up? 9 MS. BEVERS: He gave the thumbs up while ago. 10 CHAIRMAN PIRTLE: All right. Good deal. We 11 have our CEO, Ms. Saathoff, and our attorney, Mr. Cordoba. And Stacey is our court reporter. Anybody else? We have BPA 12 13 pilots here and Shareen is not. MS. SAATHOFF: They're not going to be 14 present. Mr. Honeycutt will be here representing the 15 16 objecting parties today. 17 CHAIRMAN PIRTLE: Very good. I don't know 18 which way -- if that's a step up or a step down. CAPTAIN BLANTON: He got a battlefield 19 20 promotion 21 CHAIRMAN PIRTLE: Sir? 22 CAPTAIN BLANTON: Battlefield promotion. 23 CHAIRMAN PIRTLE: Yes. That's what I'm 24 saying, I'm not sure it's a step up or a step down. 25 UNIDENTIFIED SPEAKER: He's Navv. He can

refresher of the whole board on what the proposed minimum 2 units are and hear from the pilots and tell them what this 3 minimum draft proposed is 25 feet and proposed minimum, refresh the board on this, please. 4 5 CAPTAIN BLANTON: All right. So, we propose 6 moving the minimum charge from 1123.94 and we propose changing that to -- by putting it into the tariff box with 8 the other ships, setting minimum units of 520 with a 25-foot 9 draft, which would generate a charge of 1353.60. So -- and then for reference on the number of vessels we're talking about, in 2019, we did 2,109 movements. 225 of those 11 movements were below the 520-unit mark. So, it's about a 12 13 little less than 10 percent of the vessels that we move. So, that's about how many ships currently would be impacted. And 14 that's movements. That includes shifts and everything. And 15 16 then the dollar amount from a fixed cost of 1123.94. So, I'm 17 not just putting a factor of units in draft that you don't 18 understand. What it equates to is an increase from the 19 minimum to \$1,353.60. 20 COMMISSIONER KRESTA: As the statement reads, 21 I just wanted for the record, that's not even -- I mean, it's 22 in the proposal but it's not in front of the commissioners as

far as this typing; is that correct?

MS. SAATHOFF: Correct.

COMMISSIONER KRESTA: Because what we're

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handle it 2 CHAIRMAN PIRTLE: All right. Very good. Well --COMMISSIONER KRESTA: Chairman, did we get him 4 sworn in yesterday? 6 CHAIRMAN PIRTLE: Yes, sir. 7 COMMISSIONER KRESTA: I didn't know for sure is the reason I was asking. CHAIRMAN PIRTLE: He stood in the back of the 10 room. COMMISSIONER KRESTA: Thank you. Just 11 for today because I didn't know for sure. 12 13 CHAIRMAN PIRTLE: Sir? 14 COMMISSIONER KRESTA: I just didn't know for 15 sure. 16 CHAIRMAN PIRTLE: Mr. Honeycutt said 17 18 So, the fifth item for consideration is 19 approve the request to institute a minimum charge based on 20 the actual vessel size rather than by a set fee. The minimum 21 draft proposed is 25 feet and the proposed minimum units is 22 520 units. 23 With that, Mr. Kresta, I'm going to open up 24 with you for discussion on that this morning. 25 COMMISSIONER KRESTA: I would like for a

1 voting on -- it says we're going to be voting on -- the 2 minimum draft proposed is 25 feet and proposed minimum units is 520. What you're actually voting on is \$230 extra fees; is that correct? 4 CAPTAIN BLANTON: If you plug in 520 and 6 25 feet into our tariff, the fee that that formula would generate is 1353.60. COMMISSIONER KRESTA: Okay. Thank you. That's why I asked for you to go through that. CAPTAIN BLANTON: I was trying to clarify 10 11 because I didn't want to throw 520 and 25 feet because it 12 doesn't mean anything to you. 13 COMMISSIONER KRESTA: I know. But what I'm saying is the minimum goes up from 1120 to 1353? 14 CAPTAIN BLANTON: 1123.94 to 1353.60. 15 16 COMMISSIONER KRESTA: Yes, sir. CAPTAIN BLANTON: But it's not a fixed fee of 17 18 1353.60. It is 520 at 25 feet. We're moving it out of a 19 fixed cost and into the tariff box. 20 COMMISSIONER KRESTA: It's two pieces to that 21 and it's really worth explanation is what I'm saying. 22 CAPTAIN BLANTON: I'm happy to explain it more 23 if there's any confusion. 2.4 COMMISSIONER KRESTA: That's what I'm trying

to make sure everybody sees here because your -- actually

when you vote on this, commissioners, and when we deliberate, 2 I mean, I'm just to the point where we are saying -- I want everybody to understand. It's just not the units but the 3 actual 230 something dollars goes up when you vote a higher 5 unit on the --6 MS. SAATHOFF: Yes. Correct. When you calculate it and add it together, yes, the minimum total 8 dollars, ves. 9 COMMISSIONER KRESTA: Ms. Saathoff. 10 MS. SAATHOFF: Phyllis Saathoff. When you do the calculation, the actual minimum dollars that will be 11 applied to a movement will be approximately \$230 more. It 12 13 14 COMMISSIONER KRESTA: Correct. That's what I'm making sure that everybody understands here. I wanted 15 y'all to explain that. 16 17 CAPTAIN BLANTON: That's 10 percent of the 18 COMMISSIONER SINGHANIA: Do the pilots agree 19 20 with this? 21 THE REPORTER: I'm sorry. I can't hear him. 22 MS. SAATHOFF: Ravi, we need you to maybe turn 23 your volume up a little more. We're having a little trouble 24 hearing you. And we'll turn up our volume here. 25 COMMISSIONER SINGHANIA: I want to hear the

decrease. I'm looking for the --2 CAPTAIN BLANTON: It doesn't say much. It 3 says institute a minimum charge at 520 units and institute a minimum charge at 25 feet draft. 4 COMMISSIONER KRESTA: Is it that deep draft 5 6 chart; is that right? Is it deep draft charge? CAPTAIN BLANTON: No, sir. There's not a lot 8 of literature in -- I'm sorry. All it literally says is institute a minimum charge of 25 feet. 10 COMMISSIONER KRESTA: Minimum units? 11 CHATRMAN PIRTLE: Yes, sir. 12 COMMISSIONER KRESTA: Minimum units says five 13 hundred -- this is Commissioner Kresta again. Minimum units set at 520 in 2022. The reason for that is the Stauffer 14 Channel expansion, increase expenses for pilots, asset 15 16 utilization. Current minimum charge right now is \$1123. 17 Explain to me whenever you get on the minimum it's going to 18 520. Today you've got 400? 19 CAPTAIN BLANTON: No. It's a fixed one. 20 COMMISSIONER KRESTA: The fee. 21 CAPTAIN BLANTON: It's \$1100 currently, a 22 fixed amount. 23 COMMISSIONER KRESTA: How many units do you 24 have today? 25 CAPTAIN BLANTON: It's not based on units

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rates for the -- just us talking about it, too. Thank you. 2 MS. SAATHOFF: Daniel did explain it, yes, sir. I was just adding clarity to Mr. Kresta's comments. COMMISSIONER SINGHANIA: Can v'all hear me 4 okay now? 6 MS. SAATHOFF: Yes, sir. 7 CHAIRMAN PIRTLE: Yes, much better. Any COMMISSIONER KRESTA: So, in essence, how does this affect -- is there a chart in your original -- is there 10 11 a result into the current status -- no. I'm trying to find it to make sure we are all on the same page. Increase units 12 13 in drafting 14 CAPTAIN BLANTON: Institute a minimum charge 15 based on vessel size instead of a set fee. It's No. 5. COMMISSIONER KRESTA: I know it's No. 5. I'm 16 17 talking about in this piece of paperwork I want to look at --18 MS. SAATHOFF: In your presentation that you 19 have. 20 COMMISSIONER KRESTA: Presentation. I'm 21 sorry. 22 CAPTAIN BLANTON: Institute a minimum draft 23 fee, yes, sir. 24 COMMISSIONER KRESTA: That's what I asked. Is it a minimum -- increase in draft fee? No. That's a 25

todav. 2 CAPTAIN KROHN: There's no minimum units right now. COMMISSIONER KRESTA: No minimum units today? 4 CAPTAIN BLANTON: No, sir. We're going to a 5 6 different formula to formulate the minimum charge. So, it was a fixed rate. It was a fixed fee that was applied. 7 COMMISSIONER KRESTA: Okay. 8 CAPTAIN BLANTON: So, you would bring your ship in and you would say, okay, my units are -- say if it 10 11 was a minimum charge, my units are 230 and my draft was four 12 and then that would generate a fee. Say that fee for argument sake is \$500. \$500 is less than 1123. So, you 13 would be actually charged 1123. So, if you entered the table 14 1.5 and you generated a fee that was lower than 1123, the minimum 16 you would be hilled was 1123 17 COMMISSIONER KRESTA: So, this is Commissioner 18 Kresta again. Right today the way you're capturing this, the 19 minimum draft proposed is 25 feet. You don't have that 20 21 CAPTAIN BLANTON: No, sir. 22 COMMISSIONER KRESTA: And then propose a 23 minimum unit of 520. How does that -- how many ships does 2.4 that affect as minimum units of 520 that are smaller than that but your fee went up to 1350? 25

CAPTAIN BLANTON: It's 225 vessels. 2 COMMISSIONER KRESTA: I understand. 3 CAPTAIN BLANTON: 225 moves. COMMISSIONER KRESTA: Wait a minute. How many vessels? I'll figure the moves. 5 6 CAPTAIN BLANTON: There's 2,109 movements and of those movements, 225 of them were less than the 520. So, 8 roughly 10 percent, maybe 11. Probably closer to 11 or 12. 9 10 COMMISSIONER KRESTA: So, you're at movements 11 now. Okav. 12 CAPTAIN BLANTON: Because -- I did that 13 because I didn't want to confuse from their point, which is shifting. So, shifting captures all movements. So, I 14 didn't -- that's the point we were trying to make is they say we shift and I wanted to capture all movements. 16 17 COMMISSIONER KRESTA: How many movements does 18 CAPTAIN BLANTON: 2,109 total movements in 19 20 2019. 225 of those were below the 520. COMMISSIONER KRESTA: Totals movements for the 22 year? 23 CAPTAIN BLANTON: 2,109. 24 COMMISSIONER KRESTA: Compared to total 25 movements that -- you told me how much it's going to affect.

entire year. 2 COMMISSIONER KRESTA: Correct. 3 CAPTAIN BLANTON: Correct. COMMISSIONER KRESTA: Okay. So, that's actual raise on the minimum rate that the pilots get per movement? 5 6 CAPTAIN KROHN: Up to 520. COMMISSIONER KRESTA: Yes, it is. \$250 per 8 movement on 10 percent is a raise to the pilots. 9 CAPTAIN BLANTON: Correct. 10 COMMISSIONER KRESTA: 50,000 is what you just 11 said. 12 CAPTAIN BLANTON: Correct. It will be \$50,000 13 more in revenue if you enacted this. COMMISSIONER KRESTA: That's where -- I'm 14 drawing the whole picture out for everybody. Did I miss 15 16 something? 17 CAPTAIN BLANTON: No. I think you got it. CAPTAIN KROHN: That's good. 18 19 COMMISSIONER KRESTA: Okay. 20 MR. MOORE: There are expenses. It's not a 21 raise to the pilots. 22 COMMISSIONER KRESTA: It's revenue. 23 MR. MOORE: It's increased revenue, which, of 24 course, the other end of revenue is --25 COMMISSIONER KRESTA: What I'm voting on is --

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CAPTAIN BLANTON: 225. It's roughly --1 2 COMMISSIONER KRESTA: 225. CAPTAIN BLANTON: -- 11 or 12 percent of the 4 movements. COMMISSIONER KRESTA: So, 11 or 12 percent of 6 the shipping industry will be increased \$230 per movement? CAPTAIN KROHN: Say that again. 7 MR. MOORE: Could you repeat that? 8 CAPTAIN BLANTON: Yes. Probably very close to 10 that figure. 11 COMMISSIONER KRESTA: Y'all got the math pretty quick. I'm doing it pretty quick in my head. 220 12 13 movements --14 CAPTAIN BLANTON: Twenty-five. COMMISSIONER KRESTA: 225, that's 10 percent, 15 16 will be increased \$250 per movement, which equates to what? 17 How much money? 18 CAPTAIN BLANTON: \$50,000. 19 COMMISSIONER KRESTA: \$50,000? 20 CAPTAIN BLANTON: Yes, sir. 21 COMMISSIONER KRESTA: We'll go back to the 22 shippers. What I'm saying, that's what it's costing them per 23 movement on 10 percent of the fleet that comes here on 2.4 movements? 25 CAPTAIN BLANTON: That's all vessels for the

THE REPORTER: Hold on. 1 2 COMMISSIONER KRESTA: I'm sorry. This is Commissioner Kresta. I'm sorry to interrupt you. Go ahead. MR. MOORE: I'm finished. I made my point. 4 COMMISSIONER KRESTA: It's increased -- this 5 6 is Commissioner Kresta. This is increased revenue but $\operatorname{--}$ and 7 to go with your statement, counselor, it don't show anything about, you know, the expenses in this motion. All I wanted to do is make sure we all understood the motion and what 10 you're actually voting on. 11 MR. MOORE: Thank you. As Mr. Singhania would 12 say, I got it. 13 COMMISSIONER KRESTA: The next thing is I want to ask when you pull 520 units up and you say that's a 14 minimum. You use that 520 units. All right. And if you 15 16 raise the units to 600, how many ships does it involve? CAPTAIN BLANTON: The minimum to 600? Give 18 him a second. He can run it. A lot. You catch a lot of 19 ships. 20 CAPTAIN KROHN: A lot more. 21 COMMISSIONER KRESTA: We're going to talk it 22 all the way through because I might want to modify this, 23 might not want to, make a suggestion. But I'm asking the question to work it through. And I'm going to get to a high 2.4 and I'm going to get to a low and then I'm going to get you 25

1	in the middle. I'm going to do something. I'm just asking
2	for information.
3	MR. MOORE: Give us just a second. We're
4	running them.
5	COMMISSIONER KRESTA: Sure.
6	CAPTAIN BLANTON: You catch a lot. That's a
7	big jump in units.
8	CAPTAIN KROHN: You catch another 210
9	movements.
10	COMMISSIONER KRESTA: Another 210.
11	CAPTAIN KROHN: You're up to 436.
12	CAPTAIN BLANTON: 25 percent more or less.
13	CAPTAIN KROHN: 436 movements of the 2109.
14	COMMISSIONER KRESTA: Yes, sir. Can you run
15	me a figure at 400 units?
16	CAPTAIN KROHN: Yes.
17	CAPTAIN BLANTON: 152 ships.
18	CAPTAIN KROHN: So, you went from 225 down to
19	152.
20	CAPTAIN BLANTON: You went from 225 to 152.
21	COMMISSIONER KRESTA: For clarification, you
22	said ships. Is that moves or shifts?
23	CAPTAIN BLANTON: Movements.
24	COMMISSIONER KRESTA: That's why I asked. So,
25	we will drop down 225 moves to a hundred and

CAPTAIN BLANTON: As presented, the 225, if 2 we -- I'm not going to tell you a bad number. Let him do it. 3 COMMISSIONER CROFT: Good move. CHAIRMAN PIRTLE: Let him tell us a bad number 4 5 or good number? 6 CAPTAIN BLANTON: So, my logic would be that if it's 225 minimums and we said that approximately 8 13 percent of their vessels shifted, then you could theoretically get a number of shifts but not all minimum charges are chemical ships that come in. Like the tug and barges that come in, they don't shift. And that's a large 11 portion of these minimum charges. So, I can't -- I don't 12 13 want to give you a higher number than it would be. CAPTAIN KROHN: There were 54 shifts. 14 CAPTAIN BLANTON: How many are the minimum? 15 16 Does it say? Can you sort those below 520? I'm so glad you're here. 17 MR. MOORE: That's why I take my son 18 19 evervwhere. 20 CAPTAIN KROHN: Under 520 --21 CAPTAIN BLANTON: Under 520. 22 CAPTAIN KROHN: -- was 23. 23 CAPTAIN BLANTON: Twenty-three ships shifted. 24 CAPTAIN KROHN: Twenty-two. Sorry. 25 CAPTAIN BLANTON: Twenty-two shifted at the

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CAPTAIN BLANTON: Fifty-two. 1 2 COMMISSIONER KRESTA: Okay. CAPTAIN BLANTON: Roughly 75 ships would be cleared. Seventy-five movements would be cleared out of the 4 2,109 movements for the year. 6 COMMISSIONER KRESTA: Yes, sir. 7 COMMISSIONER CROFT: Mr. Chair, Commissioner Croft. Can I make a statement? CHAIRMAN PIRTLE: Please do. 10 COMMISSIONER CROFT: Daniel, of the movements, 11 how many of those movements were inside the port from dock to 12 dock? 13 CAPTAIN BLANTON: The shifts? 14 COMMISSIONER CROFT: Yes, sir. Not 15 necessarily specific --16 CAPTAIN BLANTON: It's going to be hard for me to break out what ships were minimum charges. Does that make 17 18 sense? Give him --19 CAPTAIN KROHN: I can do it. COMMISSIONER CROFT: The point I'm trying to 20 21 get to is of those 220 --22 CAPTAIN BLANTON: Of the 150 -- are we talking 23 about at the 520 or the 400? 24 COMMISSIONER CROFT: The -- as presented, the 25 520.

520 minimum. 1 2 COMMISSIONER CROFT: Approximately 10 percent of that 12 percent or roughly 1 percent of the total activity in the port would have resulted in certain ships paying these 4 minimum fees twice? 6 CAPTAIN KROHN: That's true. That's true. 7 MR. MOORE: His math is correct. CHAIRMAN PIRTLE: Mr. Kresta, anything else? 8 COMMISSIONER KRESTA: No. I'll come back if I 10 need to. Thank you. 11 CHAIRMAN PIRTLE: Mr. Santos. COMMISSIONER SANTOS: I have nothing. 12 CHAIRMAN PIRTLE: Mr Hoss 13 14 COMMISSIONER HOSS: No, sir. CHAIRMAN PIRTLE: Mr. Croft, anything else? 15 16 COMMISSIONER CROFT: No, sir. CHAIRMAN PIRTLE: Mr. Singhania, anything to 17 18 add to this or questions? 19 COMMISSIONER SINGHANIA: No, sir. The pilots 20 explained it very well. Thank you. 21 CHAIRMAN PIRTLE: Very good. You've asked the 22 one question I wanted to know about was how many will be 23 involved if we went to the 400 units as was proposed 2.4 vesterday by some of the users. 25 The other one is I know that dredging will not

1	be completed before probably 2023. So, I'm curious why this
2	would need to be implemented on January, 2022 versus 2023.
3	2023 would be the earliest that we might get there. And even
4	if it did business in Stauffer Channel, if that's your basis,
5	it would have to be developed beyond that. So, that would be
6	the two considerations I would want to consider.
7	COMMISSIONER KRESTA: Mr. Chairman, I mean, I
8	seen the 2022 is good and I agree with you what you just
9	said. But when I look at this thing and have the pilots
10	answer the question, I think the 520 units is fine. I mean,
11	I make a recommendation that we go down to 400 units and you
12	at least give a break to the part of the shipping industry
13	of a good, you know it's going to go down to about I
14	want to say 8 percent of the shipping industry compared to 10
15	or 12.
16	CHAIRMAN PIRTLE: Okay.
17	COMMISSIONER KRESTA: That's just my thought
18	process on that. Just throwing it out there for the
19	commissioners to discuss.
20	CHAIRMAN PIRTLE: Commissioners' thoughts.
21	Mr. Santos.
22	COMMISSIONER SANTOS: 500, that's 152
23	COMMISSIONER KRESTA: 400 is 152 moves.
24	COMMISSIONER SANTOS: Right. Or shifts.
25	COMMISSIONER KRESTA: Shifts or whatever.

COMMISSIONER HOSS: If it's worth discussing 2 and --3 CHAIRMAN PIRTLE: There were 54 shifts total, 22 of those were under 520. So, you would affect a minimal 4 amount by adding a complicated -- complicating it, I guess, 5 by saying minimum is going to stay at 1123. COMMISSIONER HOSS: Okay. I'm just saying 8 that -- I think we're trying to capture a group of ships and 9 say we're not going to put our thumb on those particular 10 ships too hard. And so, those seem to be the ones that you 11 shifted around a lot, too. Now, I didn't -- that's my gut. I did not look at the numbers -- I want to confess that right 12 13 now -- and say comparing apples to apples. CHAIRMAN PIRTLE: Just numbers I just jotted 14 15 down from --16 COMMISSIONER HOSS: I've been listening to the 17 numbers and I've just been thinking of what does the data set 18 COMMISSIONER KRESTA: John, this is 19 20 Commissioner Kresta again. I'm sorry. I didn't want to interrupt you. I understand what you're saying. You just 22 want to delete the move price --23 COMMISSIONER HOSS: Right. 24 COMMISSIONER KRESTA: -- if it's inside 25 totally; is that correct?

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CHAIRMAN PIRTLE: Movements of some sort. 2 COMMISSIONER SANTOS: I have no issue with the 400. It's just going to generate a little less income 4 revenue for the guys. 5 CHAIRMAN PIRTLE: Mr. Hoss. 6 COMMISSIONER HOSS: I didn't hear Rudy because 7 of the glass. CHAIRMAN PIRTLE: He said no problem with going to 400. 10 COMMISSIONER HOSS: You could also think about 11 an amendment that says that this formula is not applied to 12 shifts. In other words, once it's in the harbor and it has 13 to move around, then you could say, well, that doesn't --14 that equation doesn't apply. Just a thought. CHAIRMAN PIRTLE: Just taking that it only 15 16 applies to 22 shifts under 520, I'm not sure where it would 17 18 COMMISSIONER HOSS: I -- in lieu of the 400 19 number, you can say -- because wouldn't that sort of hit the 20 same group of ships that we're looking at? 21 CHAIRMAN PIRTLE: Yes, sir. But you're still 22 at 22 shifts for under 520. So, you're only --23 COMMISSIONER HOSS: It was just an outside thought. That's all. 2.4 25 CHAIRMAN PIRTLE: Understood.

COMMISSIONER HOSS: If it's inside the harbor, 1 2 you just --COMMISSIONER KRESTA: Totally or go back to the 400? 4 CAPTAIN BLANTON: We have to charge to shift. 6 COMMISSIONER HOSS: Yeah. Let's make that 7 very clear. You're not doing this for free. I don't want the pilots to starve. COMMISSIONER KRESTA: I want to make sure we 10 understood that. 11 COMMISSIONER HOSS: I'm not saying move the ships for free. I'm just saying we were looking at a 12 13 520-unit base versus a 400 base. But if you -- if you were to somehow leave it at 520 but you said shift -- the unit 14 charge gets deleted, maybe there's draft charge, maybe part 15 16 of the equation gets altered for moving the ships within the 17 18 CHAIRMAN PIRTLE: My one question with that 19 and I think shifts also includes going out to anchorage. 20 CAPTAIN BLANTON: No, sir. Shifting is just 21 going to port. 22 CHAIRMAN PIRTLE: Just in the harbor? 23 CAPTAIN BLANTON: Yeah. MS. SAATHOFF: Could that be an actual --2.4 could that be an actual units instead of minimum? I don't 25

2 CAPTAIN BLANTON: May I make a recommendation? 3 I think I understand what you're trying to do, if you chose. CHAIRMAN PIRTLE: Please go ahead. 4 CAPTAIN BLANTON: If we're being targeted in 5 6 this and we reduce the minimum down to 400, it clears all of his ships. All of them. It affects 152 ships. Leave the 8 minimum at 400 and if you want to take due consideration for 9 shifts within the port, currently we're charging line items 10 on those shifts: education fee, boat fee, communication fee. That's a large percentage of that bill. For the internal 11 harbor shifts, you could waive the line fees. 12 13 MS. SAATHOFF: That's a good idea. 14 COMMISSIONER HOSS: Okay. MR. HONEYCUTT: Jared Honeycutt, Odfjell 15 16 Tankers. 17 CHAIRMAN PIRTLE: Yes, sir. MR. HONEYCUTT: We would be in complete 18 support of what the pilots just offered. 19 20 CHAIRMAN PIRTLE: Yes, sir. I'm trying to 21 make notes before I forgot. 22 MR. CORDOBA: What was that about the waiver 23 of the line fees? I just want to -- that suggestion? 24 CAPTAIN BLANTON: Currently when we have a 25 tariff, if you shift, if you go to sea, if you come from sea,

COMMISSIONER SANTOS: Yes, sir. CHAIRMAN PIRTLE: I heard him say 400 units as 2 3 well CAPTAIN BLANTON: I recommend doing the 400. 4 COMMISSIONER KRESTA: Yeah. And that's a 5 6 decent offer to take. And any commissioners need to talk about that one? COMMISSIONER SANTOS: Commissioner Santos. 9 Just to be clear, the shifts -- shifts. 10 CAPTAIN BLANTON: From one -- I've got to be 11 able to walk on that ship, move it somewhere, and walk off 12 13 COMMISSIONER SANTOS: Inner harbor? CAPTAIN BLANTON: Inner harbor. Anywhere. I 14 can go from Dow to Phillips. I can go from one harbor dock 15 16 to another harbor dock. If you go to sea and I have to get 17 off on the pilot boat and then that ship goes to sea and goes 18 to the anchorage, that's a two sea. A shift is anything that we do in the harbor. 19 20 MS. SAATHOFF: Dock to dock. 21 CAPTAIN BLANTON: If we go from A-14 to A-8, 22 A-8 to A-22, A-22 to Phillips, Brazos Harbor 5 to Phillips, 23 those are shifts. 24 COMMISSIONER SANTOS: And thank you for that definition. It sounded -- in the beginning it sounded like 25

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you have units and drafts and then you have an education fee,
 2
     a communications fee that you guys passed yesterday, and a
     transportation fee. Boats, education, and the dispatch.
    Those line charges are attached every movement, even when you
 4
     shift. That is a large -- for a minimum charge vessel, if
 6
     you have the minimum at $1300 and you have these line charges
     around $300, that's a significant portion of the bill.
 7
     Essentially if you remove the line charges for vessels that
     shift, the vessels that shift get a 30 percent break in that
10
    bill.
11
                   MR. CORDOBA: Education, dispatch, and --
                   CAPTAIN BLANTON: Communication.
12
13
                   CAPTAIN KROHN. Communication, host --
                   COMMISSIONER HOSS: That would be boat and
14
15
    dispatch.
16
                   CAPTAIN BLANTON: Sorry. Communications is
     dispatch. Education is the nominal fee and then there's the
18
     larger boat fee as well.
19
                   MS. SAATHOFF: Pilot transfer.
20
                   CAPTAIN BLANTON: Transfer fee.
21
                   MS. SAATHOFF: Pilot transfer fee.
22
                   COMMISSIONER KRESTA: Mr. Chairman, that's a
23
     pretty decent little offer to work with instead of cutting
24
     the units.
25
                   CHAIRMAN PIRTLE: Yes, sir.
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1 you were taking two bites of the apple. 2 CAPTAIN BLANTON: No. COMMISSIONER SANTOS: I think that was a quote from vesterday. So, now we're helping them out a little bit. 4 We're only going to pay you for your -- you getting on the boat and shifting it instead of doing all the other fees? 6 You're shifting a vessel? 7 CAPTAIN BLANTON: Correct. For shifts. COMMISSIONER SANTOS: I'm clear. Thank you. 10 COMMISSIONER HOSS: Ouestion here. And then 11 just -- now I'm clear on something. This would not apply to anything going back out to the anchorage for standby 12 13 purposes? CAPTAIN BLANTON: No, sir. That is -- not the 14 15 cutting the line fees. 16 COMMISSIONER HOSS: Right. I want that out 17 CAPTAIN BLANTON: A shift is from one berth to 18 19 another berth. 20 COMMISSIONER HOSS: You said that. 21 CAPTAIN BLANTON: There is no anchorage in 22 Freeport. You can't shift into an anchorage and then have a 23 pilot pull you out of an anchorage. The only thing that you 2.4 can do in Freeport is shift to another berth. 25 COMMISSIONER HOSS: I'm liking your

definitions. That's why I'm on this because --CAPTAIN BLANTON: I want to be clear. I want 2 3 everybody to understand. 4 COMMISSIONER HOSS: You just said where a 5 pilot can walk on the ship and walk off the ship; hence, it's 6 implied there's no boat involved. I know you guys might still -- that's up to you to decide whether you need that or 8 not. 9 CAPTAIN BLANTON: That's -- we'll touch on 10 11 COMMISSIONER HOSS: For the laypeople, that's a very clear demarcation to say pilot walked on, walked off, 12 13 it's a ship, it's in the inner harbor, it never left the 14 ietties. CAPTAIN BLANTON: Correct. 15 CHAIRMAN PIRTLE: Mr. Cordoba, are you ready 16 17 to draft what you think you heard? 18 MR. CORDOBA: Maybe. Let me tell you what I think I heard and tell me what I'm missing here. But 19 20 eliminate the minimum charge based on vessel size and institute a minimum charge based on a draft of 25 feet and 22 400 units. 23 CAPTAIN BLANTON: Correct. 24 COMMISSIONER HOSS: Correct. 25 MR. CORDOBA: And then is there a Part B to

COMMISSIONER HOSS: Just within the harbor. I 2 would go --3 CAPTAIN BLANTON: I would not say in the harbor. I would just say shifts. Because you can define the 4 harbor differently. You guys are the inner harbor. 5 6 CAPTAIN KROHN: You're the inner harbor. COMMISSIONER HOSS: That's why I didn't want 8 inner harbor in there. 9 CAPTAIN BLANTON: I think we've defined shifts 10 and everyone agrees on what a shift is. 11 CAPTAIN KROHN: Shifts is in the tariff. CAPTAIN BLANTON: Shifts is actually defined 12 13 in the tariff. 14 COMMISSIONER HOSS: What does it say, if you know off the top of your head? 15 16 CAPTAIN KROHN: I don't know off the top of my 17 head. But it's exactly what he had described. COMMISSIONER HOSS: In my mind, that is --18 19 CAPTAIN KROHN: Dock to dock. COMMISSIONER HOSS: -- basically any move that 20 21 22 CAPTAIN KROHN: Or come in. From sea back in 23 is also not a shift. 24 CHAIRMAN PIRTLE: As Ms. Saathoff said, it 25 does not go outside the jetties or down the Intracoastal.

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this about waiving these line fees?
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                   CHAIRMAN PIRTLE: Yes, sir.
                   CAPTAIN BLANTON: Yes.
                   MR. CORDOBA: Waive line fees.
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                    COMMISSIONER HOSS: Line item fees.
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                   CAPTAIN BLANTON: Line items.
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                   COMMISSIONER KRESTA: Just sav line item fees.
     You classified it right.
                   MR. CORDOBA: If I just say line item fees, is
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     it clear what that is?
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                   CAPTAIN BLANTON: Put education,
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     transportation, and communication, if you want to define it.
                   COMMISSIONER HOSS: There's only three of
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    them.
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                   MR. MOORE: We call it dispatch.
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                   CAPTAIN BLANTON: It's called communications
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     in there because that's what it says in the statute.
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                   MR. CORDOBA: That waiver only applies to
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     shifts?
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                   COMMISSIONER HOSS: Shifts within the harbor.
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                   CHAIRMAN PIRTLE: Within the harbor.
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                   MR. CORDOBA: Waive line item fees -- I'm just
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     going to put in parentheses -- waive line item fees for
     education, transportation, and communication fees for shifts.
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    And then I put in parentheses inner harbor moves.
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1 MS. SAATHOFF: Or, Jason, you could put dock 2 to dock in the parentheses maybe. CAPTAIN KROHN: I believe that's actually in the definition of shift in the tariff. 4 MR. CORDOBA: If it's already defined in the 6 7 MR. MOORE: Just check it in the tariff. COMMISSIONER HOSS: You can just put as defined in the tariff. That's linked. There's no --10 whatever that savs. 11 MS. SAATHOFF: Good recommendation. CHAIRMAN PIRTLE: Better to use the definition 12 13 that's there than redefine. 14 MR. CORDOBA: Let me read this again from the 15 beginning. Eliminate the minimum charge based on vessel size 16 and institute a minimum charge based on draft of 25 feet and 400 units. Waiver of line item fees, which includes the 17 18 education fee, transportation fee, and communication fee for 19 shifts. Does that sound right? 20 MS. SAATHOFF: As defined in the tariff. 21 COMMISSIONER HOSS: As defined in the tariff. 22 MR. CORDOBA: When would this be effective? 23 COMMISSIONER SANTOS: 2022. 2.4 CHAIRMAN PIRTLE: I don't necessarily have a problem with that, especially since we're --25

THE REPORTER: I'm sorry. Can you --2 CHAIRMAN PIRTLE: I'm sorry. I said I don't 3 have a problem with going with the -- staying with the January 1, 2022, since we are adjusting the units. Okay. 4 COMMISSIONER SANTOS: Do you need a motion on 5 6 that, Mr. Commissioner? CHAIRMAN PIRTLE: Yes, sir, we do. 8 COMMISSIONER SANTOS: So moved. 9 CHAIRMAN PIRTLE: Mr. Santos made the motion. 10 COMMISSIONER KRESTA: I'll second. 11 Mr. Kresta. 12 CHAIRMAN PIRTLE: Mr. Kresta seconded. 13 CAPTAIN BLANTON: Wait. One consideration. He's got a point. Do it now. 14 COMMISSIONER KRESTA: I was just thinking 15 16 that, too. 17 CAPTAIN BLANTON: Because you've bought him a 18 lot by waiving those line fees. So, he's going to get charged the line fees. Give it to him now would be my 19 suggestion. 20 COMMISSIONER SANTOS: Modify the motion to say 22 effective January 1, 2021. CAPTAIN BLANTON: Correct. 23 24 COMMISSIONER KRESTA: I'll second that --CHAIRMAN PIRTLE: Very good. 25

MS. SAATHOFF: May I make a suggestion that 2 recognize that Niels is on the --3 CHAIRMAN PIRTLE: Yes. Niels Aalund is on virtual online, by the way, just for information. 4 5 COMMISSIONER SINGHANIA: Excuse me, 6 Mr. Chairman, this is Ravi. Do you want to wait for five minutes until Mr. Kresta comes back because, to me, that's pretty important, all the commissioners need to listen to it. CHAIRMAN PIRTLE: I have no problem with that. 10 Anybody need a five-minute break real quick? All right. Five minutes. It's 9:06 right now. Take a break. 11 12 (Recess taken) 13 CHAIRMAN PIRTLE: All right. Let's get started back. It's 9:13. All commissioners, CEO, and 14 counsel are back. So, we're ready to go. 15 16 The item before us is the 6th BPA request, 17 request to increase units charges, draft charges, detention 18 charges, and holding charges by 3 percent a year for five years to cover the cost of additional and necessary 19 20 21 Mr. Singhania, did you have comments regarding 22 this request? 23 COMMISSIONER SINGHANIA: Well, I'm sure 24 everybody is expecting that, Shane. Yes, sir. Mr. Chairman, 25 I do have comments and I want to, what do you call, express

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COMMISSIONER KRESTA: -- motion. Thank you, 2 Mr. Santos. COMMISSIONER SANTOS: Thank you. 4 CHAIRMAN PIRTLE: Mr. Santos made the motion as read by counsel with the -- and making it effective 6 January 1, 2021. Mr. Kresta seconded that motion. Commissioner Hoss, how do you vote? 7 COMMISSIONER HOSS: I vote aye. CHAIRMAN PIRTLE: Mr. Croft, how do you vote? COMMISSIONER CROFT: Aye. 10 11 CHAIRMAN PIRTLE: Commissioner Singhania, how 12 do you vote? 13 COMMISSIONER SINGHANIA: Ave. 14 CHAIRMAN PIRTLE: And Commissioner Pirtle 15 votes ave. So, the motion passes. Thank you very much. 16 Moving right along. 17 Item 6, approve or deny the request to 18 increase the units charges, draft charges, detention charges, 19 and holding charges by 3 percent a year for five years to 20 cover the cost of additional and necessary personnel 21 effective January 1, 2022 to 2026. 22 Mr. Kresta left the room for a minute. So, 23 Mr. Hoss, do you have comments on this one? 24 COMMISSIONER HOSS: Would you pass to the next, please, so I can get back over here and reread it. 25

my discomfort with the information that I have. And like I mentioned yesterday and when we were reading the statute also, I as a pilot board member have the fiduciary responsibility to see the pilots are also compensated fairly. However, my predicament here is -- or dilemma here is with the information provided, which I have reviewed the first half and I talked a little bit -- mention Phyllis a little bit about my discomfort level and I sat down with CFO as well. I'm not comfortable yet to accept or deny the request. If you look at it in any business, revenues is -- in particular if I look at the BPA boat and the information of BPA financial data that they have provided but in anything that you look at in revenues -- and I don't want to give Economics 101 but it is made of charges and fees. Fees may be like the unit charges for the boat, which is a major part, of course. And then also the fees that we have been looking at, the educational fees, the draft charge, dispatch charges, the minimum charges, all these things and particularly volume is also the major impact of it. Okay. During yesterday and this morning, we have 21 granted some increases to them. Okay. And then if you look at the revenue document that we saw, which is really operating revenue, we got was income statement, cash flow statement is -- BPA is noting -- they are keeping the vessel costs in the coming six years the same as the average what

they see today. And this is a major concern for me. And their reasoning has been, from what I understand -- I've not talked to Captain Blanton or anybody there. But through the resources I understand they're not sure how the economy would be.

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But on the other hand, if we look at the revenue projection based on the vessel costs that we are projecting and let's say, again, because of the vessel costs projecting, we are commissioning or hiring another boat, getting another boat. They have pilots -- BPA has hired more pilots and all. The revenue gross in 2026, the difference between the projection and keeping it constant at today's average level is \$2 million, the way at least we roughly, which is an increase of \$8 million to \$10 million roughly. And if I use the simple math using five pilots, this is additional compensation of \$400,000 per pilot in 2026.

Now, if I go further on the expenses side, let's look at it, you know. We were furnished, I said, a combination of income and cash flow statement. One of the things about the full financial statement, we have a little problem in reconciling -- I like to say reconciling the depreciation part because the point is here is the boat, which is paid by fees by the channel users. Again, we did authorization for Boat No. 1. And I have a feeling this may be why commissioner -- I mean, I should not say that but

2 And then in summary what I want to come back 3 to, if I look at this rate request, the pilots are not asking for any increase in 2021. And a lot of uncertainty may kind 4 of hash it out next year. If they want to wait until that 5 6 time and then I would say, hey, you don't, what do you call, grant this unit increase right now and they can come back early next year or whenever they're ready with all the financial information to our CFO Rob so he can analyze to our satisfaction so we can make an -- enable us to make a good, solid, and strong decision. 11 12 So, that is what I am struggling with. 13 Believe me, sir, Mr. Chairman, I've spent a lot of time on my 14 own and also with the resources and thinking about it 15 because, to me, it's not jiving up all the way. Thank you, 16 17 CHAIRMAN PIRTLE: Thank you, sir. Mr. Croft. 18 Mr. Croft, comments on this or concerns, questions. 19 COMMISSIONER CROFT: Well, yes, sir. A 20 flat -- my opinion here, a flat 3 percent per year is 21 something I would like to see as presented in some of the 22 testimony, that percentage tied to something like the 23 consumer price index rather than just a blanket fee. 3 percent could be high, could be low. And perhaps we tie 25 the CPI not to exceed 3 percent. And let's see.

we have to go by the forecast that we are accepting.

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by the channel users paid for the boat and channel users are going to be paying for another boat. And that's fine. I mean, to me, hev, that's -- but then the channel users and expense or revenue -- I mean, the income statement are also paying for the depreciation of that boat. And this might be all right but we have not been able to reconcile and I don't think we can reconcile until we can get the full financial statements where we can look at the, what I call, balance sheets, full income statement, full cash flow statements. So, in my mind, Mr. Chairman and the other pilot commissioners over here, we need the full financial statements for each of these past three years -- the last three. And projections with what the vessel cost we are projecting because everything is planned around vessel costs being projected. Hey, we are doing the channel dredging. We are doing the docks, investing a lot of money and we are also giving the fee increase for all these education and all the -- what I like to say the -- I mean, giving more pilots and all these expenses that are there. It's based on all the volume increase. So, the revenue should also be based on the volume projected. And, again, this has not happened. Okay. They can always come back to us. Let's not prevent that

because nobody can project or forecast -- I mean, the actual would be different than the forecast. We all know that. But

Commissioner Hoss did not vote for it vesterday. Likely paid

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Also, the term of coverage, I think five years is stretching it out there. I think I mentioned to one or two of you that if we look at our blended tenure from each of us, we probably represent maybe three and a half, four years. You know, our voting public put us in blendedly for another three or four years. So, I don't see myself wanting to shackle potentially a new group of people on this commission to a five-year term that I may not be here to, you know, defend at some point in the future. So, I would like to keep that five-year coverage to something within the window of our tenures or cumulative tenures. So, maybe three years. Those are my comments.

CHAIRMAN PIRTLE: Very good. Thank you, sir.

 $\label{eq:commissioner} {\tt COMMISSIONER\ SINGHANIA:} \quad {\tt Mr.\ Chairman,\ may\ I}$ ask a question to Commissioner Croft?

1.5 16 CHAIRMAN PIRTLE: Yes, sir. 17 COMMISSIONER SINGHANIA: Dan, how many years 18 for expenses and income -- I mean, I can see the CPI but here 19 there is also an increase on the fees and more importantly 20 with the number of vessel calls. And this is where -- I have 21 no problem if we are just looking at the expenses and what we want to compensate the pilots to have an increase based on 22 23 CPI. But it is the combination but we should also take into account the revenue increase as well. That goes to the 2.4 bottom -- thank you, sir. 25

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COMMISSIONER CROFT: Thank you, Ravi. I appreciate that input. And I do weigh into it the fact that CPI impacts not only this increase that we're suggesting here but also potentially the increased costs, the -- in operation, the increase in costs of employees. All that is going to transfer forward. What that delta is between expenses associated with the CPI and the income associated with the CPT I can't really say with any accuracy. Much like you pointed out in the projections, you know, nobody can hit it on the head perfectly. So, again, I stand by my comment. CHAIRMAN PIRTLE: Thank you, sir. Mr. Hoss. COMMISSIONER HOSS: Yeah. Yes, sir. I'll concede to both Commissioners Singhania and Croft on the items that they've brought up and not -- I will say that, Commissioner Singhania, I'm going to add to something. I, too, asked for individual monthly income balance sheet, cash flows -- I'll call them financials as a bundle -- so that I could have some idea where we were going and what the impact was going to be. And I did not -- those haven't been provided. What we have is something that's been constructed based on the -- maybe a whole year, the draft charges. There's something taken from the IRS 990 forms, which are public information. And so, I don't feel like we've -- have been -- things have been forthcoming. And it's been like pulling teeth and we haven't pulled them because we didn't

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froze positions, which is true for all government entities. And I just saw in today's paper, I think Exxon is going to 2 3 lay off -- is it 1900 people in Houston here? Not to be Chicken Little but the sky -- chunks of the sky are falling. 4 5 And I think that where we're at today I would like to see us 6 hold this moratorium for 12 months and I would like to address this 12 months from now. I know that's probably not what everybody wants and I'm not promoting a hearing here. I 9 think to give the pilots a sense of stability that we ought 10 to adopt a plan that says every two years we're going to come 11 back and do this. This will be our policy. It's -- I think otherwise that we're too far into the future to lay down 12 13 commitments. 14 And, yes, should raises be -- or increases be tied to something like CPI? I very much think they need to 15

16 be tied to something. And while -- if you look at our CPI 17 for Brazoria County for this past year, right now it's flat, 18 whereas 12 months ago it was pretty healthy and umber. I 19 would have said 3 percent is probably not enough increase if 20 I would base off of that metric. But we may have a negative tilt right now. And I'm just looking at things like 22 restaurant costs. Cost of milk is going up.

So, moving forward I would say right now I'm real keen on short-term agreements and I'm real keen on holding. But I am also very much open to where are we going

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get this information. So, I'm a little negative from that standpoint.

If I back off of that and I agree that an arbitrary 3 percent is a -- especially tied to a five-year -really a six-year plan is not a healthy decision point. I wouldn't commit to a contract with a client, tenant, something like that on my side and just say here it is. And I like Commissioner Croft's comment that tying up something that's too long into, say, another term for commissioners and you're committing the next block is something that, say, has got my attention. So, I could easily say that a five-year term is something I could not live with. Now, I will -- I'm happy to see that the proposal has basically put a moratorium on the 2021 year. I think that's a good, healthy thing because, quite frankly, 2020 has been a bad year all across the board, all across the world. It's not limited to Freeport, Texas. And what we're seeing as COVID increases in Europe and in the very recent, as in like vesterday news headlines, that Germany and France are starting to do lockdowns again. And, God, I hope 2021 is better than 2020. So, holding our fire for 2021 I just think is

appropriate for everybody. We -- we as a -- as a board, as the harbor -- excuse me -- the navigation board held our M and O action -- actually we shaved our M and O budget just a little bit and we are not granting rate increases and we

1 to go either when something -- a trigger point changes or 2 give ourselves a line in the sand for time and say at so-and-so, 12 months from now, we're going to do something and here's where we -- here's where we want to go. And we 4 should be discussing that move today because that's what this meeting is all about is where we want to go with you guys. 7 So, please, don't think I'm saying, oh, let's just kick the can down the road. I'm not. I'm saying let's come up with a game plan that's going to implement and when is it going to implement. Thank you. 10 11 CHAIRMAN PIRTLE: Thank you, sir. 12 Commissioner Kresta.

13 COMMISSIONER KRESTA: No. sir. CHAIRMAN PIRTLE: Mr. Santos. 14 1.5 COMMISSIONER SANTOS: Thank you, Mr. Chairman.

I also agree with both -- with all commissioners who have spoken in reference to this. The standdown for 2021 is an outstanding idea. I've always had an issue with five-year contracts, even when I used to do it for solid waste contractors.

21 COMMISSIONER CROFT: Rudy, can you put your 22 speaker on.

23 COMMISSIONER SANTOS: Yes, sir. I'm basically 2.4 going to say the same thing. I think we need to cut the -or revisit this with the dynamics that we have, not just 25

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going for the port, for our county, for our state, for our nation but in an every-two-year cycle or two-and-a-half-year cycle and see where we're at. The CPI is a good baseline. And I would like to, I guess, go into history on -- from maybe 20 years ago, 21 years ago from today. Has it always been a blanket 3 percent for five years? Has this request been historical? Yesterday we mentioned your father, with all due respect. Did he sit there at that table once before and ask for 3 percent, five year at one time? I have no idea. I would like to see that or maybe I can ask you that question. Do you know that?

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CAPTAIN BLANTON: Every rate request is unique. Sometimes it's two. Sometimes it's three. For this it was specific funding. If I can use the forum to speak, when you talk about the revenue projections -- and I think it's a little disingenuous to say the sky is falling and it's doom and gloom but we're also projecting a 36 percent increase in revenue. But how -- granted, going forward we use the 2020 numbers. But we also significantly hedged our expenses. I've -- we've taken on two more pilots. We've taken on two more deckhands -- boat captains. We're proposing to take on the four deckhands. So, just so you know, this hearing right here, between the lawyer bills and the accountants, is going to take up an entire 3 percent. So, when you say come back every two years, you're costing me

going to happen with crude oil when they put an offshore 2 facility. I don't know what's going to happen with the LNG markets. I don't know what's going to happen when Vopak 3 moves into Dow. I'm optimistic like you are but, you know, 4 5 you can't -- you can't plan on that kind of capital on this. 6 We know what we have going forward. I know where I want to be. If you get this 36 percent increase in traffic that you're proposing. I'm taking more pilots. I'm doing all of this stuff to make sure we're in a position to do this. You know, when we took the two pilots, I 11 didn't come to you and say, hey, I need a rate increase. I'm doing two pilots. My philosophy is if I'm providing the 12 13 service now, then I'm going to continue that service without 14 a delay with the rate increase that we're working under. But 15 that's not what we're proposing. We're proposing adding a huge cost of \$340,000 a year for deckhands. I mean, you can 16 17 see it. If you propagate it out, if I don't get three, 18 three, three for '22, '23, and '24, I don't have -- I don't have the funds to pay for the deckhands. 19 20 3 percent in 2022 is going to generate 21 153,000, a hundred and fifty-seven in '23, and a hundred and 22 sixty-two in 2024. A three, three will allow me to 23 cover the salaries and the medical and retirement, as the 24 plan is right now, for the four boat operators. And then

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3 percent to come back and do this. And it's not what the statute says.

So, our projections going forward, we hedged the expenses. I've said numerous times that we are planning on running simultaneous boat operations. None of these projections for costs have double crewing of the boats. We've said that when that shippard got bought out that we were going -- and we're going to get delivery of this boat, that I'm going to have to make adjustments on our dock facilities. The expenses we projected for that are \$350,000, which I made extremely conservative. That said, by only doing the dock phases as we projected to just put a dock there and not do the travel lift, not pull -- be able to pull this boat out in Freeport anymore and I have to send that boat to Houston and then potentially a six-hour fix is going to turn into a three-day operation. That's the kind of investments I have to look at.

So, I agree with you that the numbers, I hope, will get better but I asked Phyllis today -- and I would challenge any of you, tell me what Brazos Harbor 8 is going to do and when is it going to do it. Because if you bring in three Dole Costa Ricas, that's 150 grand. But if you bring in -- that's three liner services once a week. If you bring in one of the larger container ships, it changes the metrics. And you can't hedge so much on there. I don't know what's

then you're talking about CPI. If I don't get a CPI of 2 whatever figure you want to use, then I'm moving backwards. I got a quote the other day for our insurance it's going up 9 percent. Everybody's costs are going up. I get it. But 4 that's the reality of what you guys are talking about. And I understand the five-year window. But, I mean, the three, three, three is our deckhands. That's what we're talking CHAIRMAN PIRTLE: If I might interject, one

you -- so, that's half of what we're talking about now. And

concern I know we have is that there are no projections for additional vessel costs coming. Everything we're doing in the port -- and I questioned whether we commit future commissioners to things that are happening because we're building a new Berth 8. We just finished Berth 7 a few years ago. We're doing deepening and widening. We're continuing to invest capital. We are committing future commissioners to debt and activity. There's no doubt about that whatsoever. But v'all --

19 CAPTAIN BLANTON: How can you have a five or 20 six-year window but I don't? I mean, it doesn't make any 21 sense.

CHAIRMAN PIRTLE: We are out beyond five or

23 six --

2.4 CAPTAIN BLANTON: We all are. CHAIRMAN PIRTLE: We're trying. We're best

guessing at all of it. I mean, yes, we're hopeful that in five to six years we continue. We're obviously planning to bring in more vessels somewhere. But your projections don't include any additional vessel costs in the last three years, four years.

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apply to change Statute 68.

on that. Commissioner Hoss?

CAPTAIN BLANTON: I would -- I would challenge any of you to tell me exactly what those metrics is going to be. But my methodology was this is what it is and my -- I'm telling you my expenses, they don't capture -- the fuel costs going up are just the fuel costs what it is now. It's not calculating that I'm going further out. You know, I've been extremely conservative on our expenditures because I knew I have no vision or no crystal ball to tell me what it's going to be. But all things the same, the three, three is your deckhands right off the top. The other threes, that's -- I'm assuring you that if you get a 36 percent increase in traffic, we're going to be at eight pilots. I know that. In 2025 I've already told everyone that's going to listen to me that we're probably going to be running simultaneous boat operations. That \$340,000 just got doubled plus all my boatmen costs just got doubled to do that.

That's where I'm trying to put this company in the position to absorb this wave that's coming. You don't have to tell me to take new pilots. I mean, we had this conversation, yes, you guys set the board but it wasn't an

argument. We agreed going forward that I needed to do this,

COMMISSIONER KRESTA: Will you get verification on that? 2 3 COMMISSIONER HOSS: On what? COMMISSIONER KRESTA: We have to change 68? 4 COMMISSIONER HOSS: Sixty-eight, I'm pretty 5 6 sure, says --COMMISSIONER KRESTA: No. No. Between you 8 and him. I'm asking to get that clarification. That's all 9 I'm asking. COMMISSIONER HOSS: We can and -- but he's 11 right in that 68 just says if there's an application for change. I mean, I just looked at it a few minutes ago to see 12 13 if it said anything about cycles or if it said anything about rules for rate changes. And the board says, you know, we'll 14 give ten days' notice before it adopts a rate change. Post 15 copies, let all the consignees know. And, you know, the 16 17 duties of the board is to establish pilot rates. So, it 18 talks about rate changes and the board may not change pilot rates before the first anniversary of the preceding rate 19 20 change. 21 CHAIRMAN PIRTLE: We don't have the latitude 22 to come back and make any changes without a request for a 23 rate change. 24 COMMISSIONER HOSS: It doesn't say that. It 25 doesn't say you're prohibited from it. And it says an

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we needed to do this. And it takes two years for me to get that right and if I get it wrong with simple math that goes the wrong way -- and Ravi is disingenuous when he says, well, you know, we're dividing this by five pilots. We're five right now but we've got six. Noah is here in 2022. We're six pilots. 2026 we're potentially eight pilots with double crewed on both. I'm telling you the three, three is the boatmen. I've committed to you. I've got to have it, auvs. CHAIRMAN PIRTLE: What happens if we come back in three years -- we implement something and come back in three years and review it and see how that's going? CAPTAIN BLANTON: I mean, the statute calls for -- someone has to file for a rate adjustment. That's how it works COMMISSIONER HOSS: But we could have policies that are over and above this and it could be our policy that we come back and review it. Now, that would be asking you to apply for a rate adjustment is what that essentially means.

CAPTAIN BLANTON: That means you would have to

COMMISSIONER KRESTA: Can you get verification

COMMISSIONER HOSS: Pardon?

1 application. It says one or more pilots. An application for 2 a change in pilotage rates may be filed with each commissioner of the board by one or more pilots or an owner, an agent, or a consignee and then the application must 4 contain brief statements, circumstances, and a certification that they've submitted copies to all known pilots, consignees, associations operating within Brazoria County at 7 the time of application. So, there's nothing there that says that we 10 just assume because of history and the pilots have come to us 11 asking for a rate change but there's nothing that says we 12 can't review this on a regular basis. 13 COMMISSIONER KRESTA: Thank you, 14 Mr. Commissioner. 1.5 COMMISSIONER HOSS: And if somebody sees a 16 different section of the code, I'm -- that's the code --17 MR. CORDOBA: I think Keith Letourneau is on 18 the line. I think you --19 COMMISSIONER HOSS: We can ask him. I think 20 21 MR. CORDOBA: He may want to chime in on this. 22 That's what you guys hired him to do. 23 COMMISSIONER HOSS: I agree. I was about to 2.4 ask you or Mr. Moore for comments. 25 CHAIRMAN PIRTLE: Mr. Letourneau, can you hear

us? Did you hear the question? 2 COMMISSIONER HOSS: For what it's worth, it's 3 68 063 CHAIRMAN PIRTLE: Mr. Letourneau, can you hear 4 5 us? 6 MS. BEVERS: Ask him again. CHAIRMAN PIRTLE: Mr. Letourneau, can you hear 8 us? I see your mic turned green. He's not visual. I heard 9 something 10 MR. LETOURNEAU: Mr. Chairman, can vou hear 11 me? 12 CHAIRMAN PIRTLE: I can now, yes, sir. 13 MR. LETOURNEAU: So, Mr. Chairman, I apologize for that. If we take a look at the pilotage rate change 14 provision in 68.061, it says the board may not change 15 pilotage rates before the first anniversary of the preceding 16 17 rate change. I think Mr. Hoss' point is well taken. It doesn't mean you can't review it before the first 19 anniversary. 20 The other question I would have is do any of 21 the changes that have been implemented during the course of 22 this hearing constitute a rate change. We've talked about a 23 number of changes: the education fee, the communication fee. I don't know that those constitute a rate change. I think 25 the unit change may constitute a rate change. So, in that

that so that we're not in a 12-month window so that we're 2 looking at 12-month plus a certain period. 3 COMMISSIONER KRESTA: Commissioner Hoss, I believe that's what you're saying is we're just going to 4 deny, modify, or approve but we're going to have to modify 5 when -- the rate change --COMMISSIONER HOSS: Correct. 8 COMMISSIONER KRESTA: -- as a term and then 9 the Pilot Association can come to us at the end of that term -- or close to the end of that term, whatever we modify 11 to and then ask for a rate application. 12 COMMISSIONER HOSS: I'm trying to get out of 13 putting that burden on them to have to come back and ask us something to say let's just decide now what the next period 14 of time is going to look like and the rate changes should be 15 so that it's all done now so they don't have to come back in 16 17 12 months or 24 months. We go here's what we're going to do. 18 COMMISSIONER KRESTA: Commissioner Kresta 19 again. So, in your mind -- I still got to check on my stuff 20 here, too. Are you saying to take this six-year contract and 21 modify each year? Is that what you're saying? Because the last contract period we did was a three-year. 22 23 COMMISSIONER HOSS: Correct. 24 COMMISSIONER KRESTA: We did it underneath the

same section code that's in there.

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case if that constitutes a rate change, I think that we would 2 be -- the board would be barred from changing it before the first anniversary of the adoption of this particular change. CHAIRMAN PIRTLE: Just for clarification, our 4 question is whether after three years we could come back and 6 review it and possibly make changes at that point. 7 MR. LETOURNEAU: No guestion that you could certainly do it at that juncture. CHAIRMAN PIRTLE: Without a rate 10 application -- rate change application? 11 MR. LETOURNEAU: You would need to -- there would have to be a rate application submitted by the pilots. 12 CHAIRMAN PIRTLE: That's the question. So, 13 the commission as -- on their own would not have the latitude 14 1.5 to come back and review that and make a change without a rate 16 application being made from the pilots? MR. LETOURNEAU: That is correct. There has 18 to be a rate application request being made by the pilots. 19 CHAIRMAN PIRTLE: Okay. Very good. Thank 20 you, sir. 21 MR. LETOURNEAU: Yes, sir. 22 COMMISSIONER HOSS: So -- Mr. Chairman, so, 23 with respect to my comments about adopting a 12-month moratorium, then at this juncture what we -- if that's still 2.4 on the table, if we would maybe adopt that plus a cycle after 25

1 COMMISSIONER HOSS: Correct. 2 COMMISSIONER KRESTA: I do not see the point of trying to accept a six-year deal. COMMISSIONER HOSS: I'm not. I'm not 4 suggesting that at all. COMMISSIONER KRESTA: I'm just trying to 6 7 follow. That's all. COMMISSIONER HOSS: No, sir. I said I was not for the five-year or six-year plan. I am not. 10 COMMISSIONER KRESTA: Yes, sir. 11 COMMISSIONER HOSS: I did say 12 months and 12 come back. And realistically what I'm saying, that might be 13 too tight and too much of a burden on everybody involved. So, what I'm saying is I still like their 12-month moratorium 14 for 2021 but let's talk about some period after 2021 but --15 and my -- I can't support five or six years but I didn't give 16 17 you a period. 18 COMMISSIONER KRESTA: Thank you. 19 COMMISSIONER HOSS: I will. I'll give you 24 20 months plus 12. 21 COMMISSIONER KRESTA: That's fine. I just 22 wanted to make sure we're on the same page. 23 COMMISSIONER HOSS: Right. And I ask that 2.4 we -- whatever that period is, maybe we adopt that as a cycle that we come back on a regular basis and look at this if they 25

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want to -- if they have an application, fine. We'll act on 2 it. If not, then there's nothing much for us to do except review it and say, yes, it's still -- in our mind, it's still 3 working okay. 5 COMMISSIONER KRESTA: Yes. Yes, sir. 6 COMMISSIONER SINGHANIA: John, this is Ravi Singhania. What I propose to have a shorter term contract 8 like three years. 9 COMMISSIONER HOSS: I'm leaving it open for 10 that, Ravi, but that's open for discussion. And I am 11 exceeding my time slot here. Commissioner Santos I think had the floor last. So, I'm going to leave it right there food 12 13 for thought. 14 COMMISSIONER SINGHANIA: I want to add to it, 15 too. Because of the uncertainty that might be -- maybe 16 long-term we go for three years but because of the 17 uncertainty that makes a lot of sense for me right now. COMMISSIONER SANTOS: Mr. Chairman, I have no other comments. We can move on. 19 20 CHAIRMAN PIRTLE: Very good. Thank you, sir. 21 22 COMMISSIONER KRESTA: Okav. Thank you. This 23 is Commissioner Kresta that's going to be talking. So, you want to do a 3 percent on unit charges. We got past that

one. We got past the next one, draft charges. Okav. The

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CAPTAIN BLANTON: We can get it. In the past, it wasn't a very ubiquitous practice. Lately it goes to LNG 2 3 because they're killing us on the tie-ups. I mean, it's -you can't have no penalty to soak up two pilots for two and a 5 half hours to tie a ship up. 6 CHAIRMAN PIRTLE: My recollection is -- just to interject -- is they did not build into their piping system much flexibility at all. Those ships have to be aligned almost exactly for them to be able --CAPTAIN BLANTON: I have less than 6 inches to 11 line up a 980-foot ship. 12 COMMISSIONER HOSS: I am smiling. For the 13 record, I am not laughing. I am smiling in admiration that you can do it and I have seen you do that. So, for the 14 record, I very much applaud the pilots and Captain Blanton in 15 particular because I've watched him do that and it's just 16 17 really, really incredible to know that size vessel can get 18 parked basically on a dime. COMMISSIONER KRESTA: How many boatmen do we 19 have today? 20 21 CAPTAIN BLANTON: We have four pilot boat 22 captains and one pilot boat port captain. So, you know, in

2020, like you said, when everything was roses, we were

running our pilot boat about 17 hours a day. History, if we

ran the boat six hours a day, we were patting ourselves on

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detention charge I think we talked about that yesterday. How
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     much is the detention charge?
                   CAPTAIN BLANTON: $400.
                   COMMISSIONER KRESTA: So, you're going to put
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     3 percent on that, too, right?
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                   CAPTAIN BLANTON: Correct.
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                   COMMISSIONER KRESTA: And holding charges, how
     much?
                   CAPTAIN BLANTON: $400.
                   COMMISSIONER KRESTA: You put 3 percent on
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11
     that one, too.
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                   CAPTAIN BLANTON: I can't tell you the last
13
    time we charged a holding charge.
                  COMMISSIONER KRESTA: Thank you for the
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15
    information.
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                   CAPTAIN BLANTON: It's rarely done. A holding
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     charge is when a ship is asked to be held alongside of a dock
     or -- like the holding charge, if you remember, the
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     operations in the deep hole where we would take the big
20
     sinking ships and we would suspend them in animation in the
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    middle of the channel while they ballasted all the way down
     and -- you know, we don't do it anymore.
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                  COMMISSIONER KRESTA: Okay. And how many
    times -- I'm talking some small money here -- the detention
2.4
    charge has been used? Do you have any idea?
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the back. Because of fatigue guidelines because I didn't want to -- you can't have a zombie driving the boat. We took on two more pilot boat captains and put them on 12-hour shifts for safety and we moved our senior pilot boat operator -- so, those -- that's one or two? CAPTAIN KROHN: That's two. CAPTAIN BLANTON: That's two. So, that was \$218,000 annually we increased just to take those two men on. Then we moved Jack, our senior man, to a port captain position and he's doing all -- almost all of our maintenance in-house, which is a huge help with the equipment that we operate. My intention was to have Jack run the four boatmen and then four deckhands on top of that. What we -- what I want to do -- what this is the vision for is we're running the BRAZOS PILOT now with Jack as the port captain. You've got the four boat captains, four deckhands, and then Jack, in the interim until 2025, 2026 when the channel gets deepened, runs the FREEPORT PILOT for in-harbor transfers. So, that's going to be our step into simultaneous boat operations without me having to pay double crews. None of that is reflected in my expenses. So, for 2022 on out -- 2021, if this goes in, I'm taking deckhands. COMMISSIONER KRESTA: Do what, sir? CAPTAIN BLANTON: 2021 -- if we adopt this as it is, 2021 I'm taking the four deckhands and I'm starting to

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purchase the pilot station -- expansion for the pilot station. What I want to do, what I propose to do for \$350,000 is just add pylons, dredge it out, and put another dock there.

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And John will probably float me on this one for a little bit. What I think we could do and what I would like to do is for about quadruple that price is build a slip on our station and buy a travel lift and stabilize the land so I can do the maintenance at our station. It's a lot of money and it's something we have to think about. And if we start -- if this is too much, we can start cutting that back. But not having the ability to pull that boat out in Freeport has some long-term repercussions. One, our maintenance costs are going to get significantly increased if I can't use our guys in the yards, plus you have the downtime of the boat not being available. So, there's a payoff. Are we going to just store the boat here or are we going to have the facilities here to repair the boat?

So, then we move forward. I'm optimistic.

And I don't know what the makeup of the vessels is going to be. I'll concede that in this point but I'm with you that it's going to be more. But from my standpoint I'm not coming back to the trough to say, hey, we're going to be at eight pilots. In 2026, I'm running two big boats when they move that sea buoy out. All of my people are doubled. This

was -- and you answered it in your whole deal -- when do you plan on putting those four deckhands in? Because as of now you already said you don't have them. Okay. And that's -- you said you're going to implement them in 2021.

CAPTAIN BLANTON: In addition to that -COMMISSIONER KRESTA: That's what I'm asking.
CAPTAIN BLANTON: Twenty -- if -- I don't want
to commit to something because I don't know what's going to
come out of the backside of it.

10 COMMISSIONER KRESTA: That's why I asked the 11 question.

CAPTAIN BLANTON: But my intention is this and I've said it the whole time. What we're trying to do -- and I've said it to anyone that will listen to me -- is we're going to adjust the basic operating procedures. We can't keep doing all of these waivers. Waivers mean something. And there's a lot of people that are pushing for us to expand these night operations. It's going to be good for growth. We can't keep the car carriers bottled up. We can't keep the gas carriers bottled up. They're the most difficult jobs we do. We have to put two pilots on them. For the car carriers I'm jumping through a sally port, and then on the big gas carriers I'm climbing down two sets of ladders. I'm going from a gangway and then I'm climbing onto a pilot ladder and going down. If I'm doing that at night with two pilots, the

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\$218,000 for the boat captains, that's doubled. The \$340,000 for the deckhands, that's doubled. Plus we have potentially eight pilots. That's if we're all optimistic. But I can't tell you when that's going to come to fruition. If it doesn't get there, we can push that back a little bit. But that's what I'm planning for.

I've said it from Day One the stone is dropped and I'm just getting ready for the wave. I don't know what the wave is going to be. I think it's disingenuous to say that we're in the middle of a pandemic and it's all going to be bad but we're going to be at 36 percent growth and you got to prepare for both at the same time. And if you look at the mentality of the pilots you have now, you have a bunch of young guys. They've got their whole futures to make their retirement. A couple of years ago that wasn't the case. I'm telling you the guys you got now are the right guys. The guys you got now are the ones that are going to make the investment in this company to put it in the position that we need to be. We need y'all's support. It's not -- it's not robbery. And I know that's always what the accusation is. But I'm telling you, I'm going to put this company in a position to make it successful. That's what I'm trying to

COMMISSIONER KRESTA: Okay. Thank you for all the explanation. And I wanted to know, all I was asking

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risk is infinitely greater.

COMMISSIONER KRESTA: Sure.

CAPTAIN BLANTON: I want to expand into that market. It's going to make throughput for the port much, much more competitive for those guys. That's what's going to allow us to increase the number of car carriers. That's what's going to make us the competitive port we're trying to do. I can't -- I can't commit to that on expenses because I don't know the time frame of when all this is going to come through but this is what I'm going to do. I'm going to put the deckhands in. I'm going to build the station out. I'm prepared to tell you that I'm going to take the eight pilots when it's time to come in. We'll phase it in, but I don't know what's going to happen in Stauffer. I don't know what's going to happen with the crude oil facility. I don't know what's going to happen at Vopak.

18 COMMISSIONER KRESTA: With all due respect -19 CAPTAIN BLANTON: I'm not meaning to yell.
20 That's just how -- I'm sorry.

21 COMMISSIONER KRESTA: You're fine. You're
22 fine. We'll all -- everybody gets a little high voice every
23 once in a while, you know what I mean.

24 CAPTAIN KROHN: I apologize for him. That's just the way he talks.

MS. BEVERS: He's very passionate. 2 CAPTAIN KROHN: He's very passionate. 3 COMMISSIONER KRESTA: What I was after, Captain Blanton, was -- first of all, a long-term agreement, 5 2026 is a long time. Okay? 6 CAPTAIN BLANTON: I agree. COMMISSIONER KRESTA: Now, I'm after the whole 8 part of you telling me when you are going to implement the 9 deckhands. And that was -- you answered it. But I will make 10 that modification, if we pass something, to make sure it's in 11 writing this time from the discussion we had yesterday. Okay? That's what I wanted to hear. Okay. And I'm not 12 13 going to say -- I mean, this whole conversation you just said, well, I'm thinking about doing it when times change. 14 No, I'm not going -- we're not going no more. I got to let you talk to me a long time. It's going to be in writing, 16 counselor. 17 MR. MOORE: That's okay. That's okay. 18 19 COMMISSIONER KRESTA: I know where this headed 20 before and I know where I'm going now. So -- and with commissioners' respect and everything, my proposal and the 22 way I feel about this, I want to accept 2021 and 2022 is 23 acceptable and looked at that. Because I do see the increase and I do want to see the deckhands on the boat and I do want 25 to see them ramped up. And when you bring on eight pilots,

the line charges are excluded from the 3 percent. It's just the general fund that's going to be applied and that results 3 in 2.45 percent. COMMISSIONER KRESTA: Because of? 4 5 CAPTAIN BLANTON: Because of the excluded charges. 6 COMMISSIONER KRESTA: Okay. First of all, as 8 the motion reads in front of me. it's a 3 percent on unit 9 charge. It's a 3 percent on draft charge. It's a 3 percent 10 on detention charges, and it's a 3 percent on holding charge. It does not classify anything with communication, boat fee, 11 12 or anything. 13 CAPTAIN BLANTON: They're excluded. COMMISSIONER KRESTA: I'm trying to get to the 14 point where I'm looking at this piece of paper and my motion 15 16 and what you applied for was 3 percent. 17 CAPTAIN BLANTON: Correct. COMMISSIONER KRESTA: Okay. Tell me how you 18 19 get to this 2.5 when you eliminated the first time and now 20 you are saying you are taking those out but it still says 21 you're going to do 3 percent on these four items. 22 CAPTAIN BLANTON: If you --

talking about boat, we're not talking about communication,

we're not talking about education fee. Those are out of it

COMMISSIONER KRESTA: First of all, we're not

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that's another discussion you'll come back with. We all know
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    that. All right. So, that's not part of the relevancy. We
    don't know the crystal ball. There's only one man that knows
    the crystal ball. So, we can sit here and talk about this
 4
     all day long but there's only one person that knows that and
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     he's not talking.
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                   MS. SAATHOFF: He's talking. We're not
     listening.
                   COMMISSIONER KRESTA: He could be in a
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    silenced wav.
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                   CHAIRMAN PIRTLE: He's not --
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                   COMMISSIONER KRESTA: That's what I want to
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    make sure of, to make sure that the annual effective increase
     from 2022 to 2026 as listed on the paper would be a
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15
    2.5 percent on total pilotage service invoice. So, there's
16
     only 2.5 percent because you took in --
                   CAPTAIN BLANTON: It excludes all the
18
     communications.
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                   COMMISSIONER KRESTA: That's the where --
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                   CAPTAIN BLANTON: The communications, the
21
    education, and the transportation is excluded. The net
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     effect of giving me a 3 percent raise is only 2.4 because we
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     exclude a lot of fees. We don't raise the boat fee because
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    it's agreed upon. That's what goes to the bank. We don't
    need an increase on the fee that's going to the bank. All
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1	starting out.
2	CAPTAIN BLANTON: Correct.
3	COMMISSIONER KRESTA: Starting out.
4	CAPTAIN BLANTON: Correct.
5	COMMISSIONER KRESTA: A play on words here,
6	there's only a 3 percent of these four items. That's what it
7	means.
8	CAPTAIN BLANTON: So, if you take your whole
9	bill with those line charges in them, correct?
10	COMMISSIONER KRESTA: I don't want to take the
11	whole bill. I'm talking about four charges.
12	CAPTAIN KROHN: Those are raising 3 percent.
13	CAPTAIN BLANTON: Those are raising 3 percent.
14	COMMISSIONER KRESTA: That's the clarification
15	I wanted because the bottom sentence doesn't mean nothing to
16	me. We already talked about four. It's misleading when it
17	says at the bottom it's only 2.5 percent. Because you're
18	taking the whole bill with that bottom sentence and this is
19	not what this is about.
20	CAPTAIN BLANTON: The net result.
21	COMMISSIONER KRESTA: The net result on four
22	items.
23	CAPTAIN BLANTON: No, sir. On the on the
24	four items, it's 3 percent. The net result of the total is
0.5	

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COMMISSIONER KRESTA: I understand. That's 2 why I said we're only doing on four issues, four items. 3 CAPTAIN BLANTON: Correct. COMMISSIONER KRESTA: Just making sure that --4 5 I mean --6 CAPTAIN BLANTON: You are correct. COMMISSIONER KRESTA: Commissioners, it's 8 really not 2.5. You are doing three. It's on four items. 9 CAPTAIN BLANTON: Correct. 10 COMMISSIONER KRESTA: Okav. We got that 11 established. That annual effective increase right there is just a play on total bill and it shouldn't even be there 12 13 because we are talking about four items in the motion and 14 what this means. CAPTAIN KROHN: That's correct. 15 COMMISSIONER KRESTA: It's a statement what 16 17 y'all said but it's not -- it don't mean nothing to the 18 motion to me. CAPTAIN KROHN: Understood. Yes, sir. 19 20 COMMISSIONER KRESTA: Okay. But I feel like 21 the same thing as the other commissioners. The term limits 22 goes too long. I agree with the 2021. And 2022 is up for 23 deliberation. The 3 percent is for the -- if I get the deck -- if they get the deckhands and they go operation to 25 safety and they've got to make an investment of what they've

COMMISSIONER SINGHANIA: Commissioner Kresta, 2 this is Ravi Singhania. I will also ask if you-all will 3 consider to have the financial statements to this inspection of our CFO by March of next year. CHAIRMAN PIRTLE: Okay. We can include that, 5 6 Mr. Cordoba, as you're drafting, if you would, please, sir. MR. CORDOBA: Sure. 8 COMMISSIONER KRESTA: Mr. Chairman, I threw 9 that out there pretty hard and heavy and I would like to have 10 any other commissioners kind of --11 CHAIRMAN PIRTLE: I am. COMMISSIONER KRESTA: You were. I thought --12 13 CHAIRMAN PIRTLE: I have not got my 2 cents in 14 here vet. COMMISSIONER KRESTA: Fair enough. 15 CHAIRMAN PIRTLE: I tend to agree with what's 16 17 being proposed to a point. I think y'all, though, have to 18 plan for a longer period. I would propose that we look at 2024 at least before they have to come back. I realize that 19 bringing Randy on board every time is pretty expensive. You 2.0 21 know, we recognize the attorney fee issues, too. 22 COMMISSIONER HOSS: Attorneys have fees, too. 23 MR. MOORE: Milk prices have gone up, 24 Mr. Chairman. 25 CHAIRMAN PIRTLE: Yes. We are definitely

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2 to come back and say what this crystal ball is going to look like in 2023 for another application to see where we're at with this economy and see how they're operating and see how 4 this whole world is operating, see how this harbor is 6 operating. And see -- it needs to be revisited by the pilots 7 to the Pilot Commission to see how it is because we are making preps as the Pilot Commission and your double board here. So, we're making preps on the other business side of 10 it to see what's going to happen in the future. And I think they should have the same vision, too, not to tie it up so 11 high. If they come back in another 24 months, it might be 12 13 booming, it might be higher. 14 Okay. But there's a commitments here that we 15 made -- several commitments for lots of new item charges, 16 some new boats and everything else that has to be paid for 17 because if things go to hell in a handbasket, that boat goes 18 to hell in a handbasket, okay, because it can't survive is 19 what I'm saying here. You have the shippers or whatever to 20 help pay for it, the industry. Okay. So, I agree with the 21 safety factors and all this, everything is great here. But 22 the extension period of this time is a little too far for me. 23 CHAIRMAN PIRTLE: Thank you, sir. COMMISSIONER KRESTA: Thank you. 24 25 CHAIRMAN PIRTLE: I'll try to close --

got to do for the dock, we could venture that. But they need

1 planning for growth as well. We want to see that happen. As 2 I mentioned a minute ago, we're investing a lot of money in the port. We want to have the partnership with all the people in the port. So, I'm going to propose that we at 4 least carry it through 2024 to allow them to implement, plan, get things moving. I recognize what's going on as far as 7 their additional costs and they'll have a much better idea if they come back for a rate change at the end of 2024. COMMISSIONER KRESTA: Your feelings on the 10 rate change. 11 CHAIRMAN PIRTLE: I have no problem with 12 staying, like you said, with the 3 percent, not implementing 13 it until 2022 as they planned. So, that would give them three years of a rate increase and then come back and look at 14 15 it. 16 COMMISSIONER CROFT: Mr. Chairman. 17 CHAIRMAN PIRTLE: Yes, sir. 18 COMMISSIONER CROFT: Can I make a couple 19 comments based on some of the things I've heard? 20 CHAIRMAN PIRTLE: Yes, sir. Please go ahead. 21 COMMISSIONER CROFT: First, the piloting 22 expertise is beyond reproach, absolutely sterling. Your 23 commitment is unquestionable. This organization, this commission is legislated to provide oversight. We don't want 2.4 to be adversarial. It's an absolutely necessary and integral 25

part of the port.

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2 To some extent, you know, your added expenses 3 of employees and so forth are brought about because of the increase in volume, which increases the revenue stream. So, 4 5 there's an offsetting factor there that we've not been able 6 to share or you've been -- according to some of the testimony today, we've not necessarily seen the net effect of the 8 increase in volume and how that impacts the overall costs. 9 So, while the increase is something that is, in my opinion, 10 probably necessary, I think, as Ravi pointed out, to be more 11 forthright with seeing not only what those expenses are but 12 what that revenue stream is is something that's very 13 important for us to understand. Because, you know, I don't 14 mean anything derogatory by this but you're legislated into a 15 sense, in my opinion, of something of a monopoly. And for that reason, I see the need for the legislated -- the 16 17 legislation that puts us in an oversight position. It's absolutely necessary that it be done the way that it's done. 19 But at the same time, please appreciate what we're trying to 20 do to facilitate what you're looking to have done and to 21 perpetuate what your -- your necessary service is to us. 22 So, the CAP -- or CPI I'm willing to back off

on for a short term but I do feel that that number needs to

be factored in at some point in the future. Also, from the

standpoint of your oversight and management of the

percentage increase over four years is only two point --2 3 MS. SAATHOFF: Average annual. CHAIRMAN PIRTLE: -- average annual is only 4 2.235? 5 6 MS. SAATHOFF: Three two five. CHAIRMAN PIRTLE: Thank you. Thirty two five. 8 COMMISSIONER SINGHANIA: Divide nine by four 9 essentially. 10 MS. SAATHOFF: Yes, exactly. 11 CHAIRMAN PIRTLE: Yes. 12 COMMISSIONER SINGHANIA: Mr. Chairman, I want 13 to add one thing is I appreciate what Mr. Croft said. We don't want -- I mean, we want partnership -- fair partnership 14 with the pilots and we want them to be fairly compensated. I 15 don't want them to go away. We don't want to beat them down. 16 17 But we need the information, what we need to be able to make the judgments. And it is -- and also with uncertainty of time. So, what is being proposed, I think what -- the 19 20 three-year deal rather than four year. That's all I want to 21 22 CHAIRMAN PIRTLE: Very good. Thank you, sir. 23 Again, my only thought is they've got a lot that they're putting into this and they're planning to bring on the boat 25 in the next year and if you hire boatmen and -- or deckhands

next year, then you take 3 percent the next three years, the

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organization, you know, any business that I've dealt with has
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     to manage their company based on what's economically
     reasonable in the marketplace, including employees and
     whatever benefits those employees get. There might need to
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     be some belt tightening if we don't see the need to
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     perpetuate or compensate to the same level that you feel is
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     necessary. So, while we may not get to a 3 percent in the
     future, you need to be mindful of the fact that you may need
     to manage those expenses in something that's more reasonable
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     in today's marketplace with other businesses and industry.
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                   Again, I applaud y'all. And I just feel that
     I needed to make those statements and get them forthright and
     up front and out there for everybody to understand. Thank
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                   CHAIRMAN PIRTLE: Thank you. Ms. Saathoff
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     just pointed out to me that if you take the four-year average
     on -- with no interest increase next year and then 3 percent
     for the next three years, the effective interest percentage
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     increase is only 2.235.
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                   MS. SAATHOFF: 2.325, yeah, average annual
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    increase if you looked at it that way. I think that's what
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     the pilots were trying to also communicate earlier.
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                   MR. MOORE: That's the 2.4.
                   CHAIRMAN PIRTLE: It's effectively, if you
2.4
    don't take an interest increase -- or percentage increase
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1 and all of that, there's an investment in going forward with 2 that as well as everything else. Three years is a hard --COMMISSIONER HOSS: There is but I'm not -continue, sir. I didn't mean to cut you off. 4 CHAIRMAN PIRTLE: Three years is -- if any of 6 us have been involved in business, it's very difficult to 7 plan and get everything implemented within a three-year time limit. So, I think one more year -- even if you change the interest rate in the fourth year or whatever, I think will be more beneficial than a three-year term to come back. That 10 11 would be my suggestion. Go ahead. 12 COMMISSIONER HOSS: I have a different point 13 of view on that. I think the pilots, as they've alluded, are a business and Captain Blanton just said he wanted to run 14 1.5 things more efficiently and make it a good, strong, healthy 16 business as a businessman. They're not the Port. One of the 17 detriments that the Port has is the board has to meet on 18 long-term strategic decisions and we're pretty good at making 19 very long-term projections. We're not that good at making 20 short-term twists and turns to meet the market. As a 21 businessman, I have to do those things. So, whether I make a decision to hire an employee, keep that employee, add more, 22 23 take them away, or expand by adding a piece of equipment, 2.4 it's a relatively short time line. I still have to go through all of the decision points but they're not strung 25

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And so, a number of years ago when we were looking at a downturn in China, which probably ten years back, there was commentary from the then manager at BASF -and it was not Ravi -- that their maximum planning horizon at that time was 90 days for BASF corporate. And I went, my God, my planning horizon is at least nine months. And the big guys, that's the best they're doing? My point here is they can twist and turn on short -- shorter time frames. They're more agile than this body is.

But I have a question for Captain Blanton that -- you mentioned two things and they're very relevant. You mentioned needing a travel lift or -- let me zoom out a little bit. You're concerned about where you're going to get your maintenance done and that -- guys, this is an issue. And the other is you're going to need to expand the footprint of your station to accommodate a new boat. Would -- can you not use Kirby? And I just don't know. I know the real old boat can go to Kirby Marine.

> CAPTAIN BLANTON: The BRAZOS PILOT. COMMISSIONER HOSS: The old one, the

40-year-old one.

CAPTAIN BLANTON: That one can go to Kirby.

We've done that one at Kirby.

COMMISSIONER HOSS: Right. What about any of

while the getting -- those are some of the stuff that I'm looking at. I know you just divide it all by pilots and put it -- there's some expenses. Like I said, you know, I mean, they're doing the fortification around Dow. There's a guy out there drilling core samples. This thing is coming. This wave is coming.

COMMISSIONER HOSS: I'm just telling you I 8 hear vou.

CAPTAIN BLANTON: Thank you.

11 perceive me as being negative, I guess I'm being hard because 12 I'm looking at the same issues. And I understand that -- and 13 you guys are more agile as a group, whereas this board has to 14 sit here and we go through very formal processes. And we can take things from a higher level. 15

COMMISSIONER HOSS: But if you think I'm --

Having said that, gentlemen, I'm going -- I believe Ravi said something about it. I know I said 12 months. I applaud that. And whether or not that's a zero increase for 12 months or you wind up having some sort of an average over a time period, I would like to see us not exceed a three-year window on our deal. So, if you gave 12 months at zero and then -- excuse me -- two years after that for

22 23 3 percent or connected to the CPI is where I would really 24 like to see it, I'm very much okay with that. I realize

25 we're now down to minor points. But I just -- I'm verv

uncomfortable with the long-range commitments on us for

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2 CAPTAIN BLANTON: The BRAZOS PILOT and new boat will not be able to utilize the Kirby lifts. The FREEPORT PILOT one can. The BRAZOS PILOT cannot. And then 4 we're going to divest from the FREEPORT PILOT. COMMISSIONER HOSS: Right. It will go away. 6 7 So, it's irrelevant to the conversation. 8 CAPTAIN BLANTON: Correct. COMMISSIONER HOSS: I wanted to make that clear because --10 11 CAPTAIN BLANTON: Kirby cannot pick up the BRAZOS PILOT. Kirby cannot pick up our new boat. All we had 12 13 was Ness 14 COMMISSIONER HOSS: Right. And he's gone. 15 CAPTAIN BLANTON: He's gone. I'm trying to 16 cut deals with Palacios and I'm trying to cut deals with 17 Bolivar this week to figure this out because I can't --18 before he got -- before the travel lift was gone, I did an 19 unscheduled maintenance in there and I yanked the boat out 20 before the travel lift was gone. That was an unplanned 21 expense; but, I mean, I had to do it before I lost the travel 22 lift. 23 COMMISSIONER HOSS: Some of the private

companies here in town have done the same thing.

CAPTAIN BLANTON: So, I mean, I was getting

the newer ones or the one you're planning on getting?

2 multiple reasons. Economy is one. Normal business planning is two. You don't talk about giving employees guaranteed raises for five years. And the fact that -- Commissioner 4 Croft brought up something, committing to maybe a future board, that this is what they're going to have to live with. So, I'm actually bigger on two-year cycle but because of next year being uncertain, I can go with a three-year cycle. COMMISSIONER KRESTA: Mr. Chairman. 10 CHAIRMAN PIRTLE: Hold on, Ravi. Mr. Kresta 11 has something. Thank you. 12 COMMISSIONER KRESTA: Thank you. Ditto to 13 what you just said there, Commissioner Hoss. And the past history -- and it was asked by Commissioner Santos, has there 14 15 ever been a five-year deal or six-year deal. A little 16 history there. The last two has been three years. Okay. 17 The last two rate applications has been a three-year deal. 18 The last one we did was a three-year deal. Okay. The one 19 before that I remember was a three-year deal. Okay. It was 20 two three-year deals as history tells me what I can best 21 remember and correct me if I'm wrong. 22 CAPTAIN BLANTON: I would defer, but I don't 23 know. 2.4 COMMISSIONER KRESTA: I know the last one was. 25 MS. SAATHOFF: Yes, the last one.

CAPTAIN BLANTON: There was a two, two, two 2 and a three, three, three is what we did. 3 COMMISSIONER KRESTA: That's what I remember. Thank you. But, I mean -- but I concur with Commissioner 4 5 Hoss --6 CAPTAIN BLANTON: We did longer ones in the Nineties. 8 MR. MOORE: We did longer ones in the 9 Nineties 10 COMMISSIONER SANTOS: Good history. 11 COMMISSIONER KRESTA: That's good. That's 12 fine. 13 MR. MOORE: I'm just bringing up the point. 14 You want to talk about time limits, we did them longer. COMMISSIONER KRESTA: Okay. I'm fine. I just 15 don't -- we don't have no records to prove it. 16 17 MS. SAATHOFF: Not in front of us today. MR. MOORE: They're filed. 18 COMMISSIONER KRESTA: I understand. 19 20 MR. MOORE: They're public. 21 COMMISSIONER KRESTA: We have to dig them all 22 up. I'm just kind of -- going on the average here, it's been 23 pretty well three, three, three or something like that. Not three, three, three, a three-year contract, three-year 25 application. Anyway, I mean, that's where I want to go to,

That's not the -- to me, that's not an option. So, that's 2 why I was proposing the two-year thing. But if -- sounds 3 like a lot of us want to go to three, come back in 2023. If we go back to the last rate increase, there was a lot of 4 5 sentiment about going for one year or two years but I'm the 6 one that went for the three-year deal. So, to me, I can live with the three years, although I would prefer under the 8 uncertainty that we have two years. To me, I'm going to come back on something that is right to do. That's what I want to 10 explain. Thank you. 11 CHAIRMAN PIRTLE: Thank you, sir. All right. So, in summary, it sounds like the majority is in favor of 12 13 three years. Next year would be 0 percent increase, the 14 following two years would be 3 percent increase. And I hear Mr. Croft talking about the CPI but I also know that's if --15 you're counting on a certain amount of income or trying to 16 17 focus on that, CPI at this point is a little uncertain. I'm 18 trying to find the middle here, middle ground. 3 percent for the next -- yes, sir. 19 20 CAPTAIN BLANTON: Can I make a suggestion? 21 CHAIRMAN PIRTLE: Yes, sir. 22 CAPTAIN BLANTON: That three, three is 23 what I need to do the deckhands. But I'm hearing on both 24 sides. I have the CPI that Sabine uses that's tied to pilot

services. It's 2.4. If we could split the baby on this,

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2023. 2021 as it states, 2022 as it states, and 2023 as it
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     states. That's my feeling and I'm going to leave it at that.
     And that's what I will entertain anybody else to look at
    that
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                   CHAIRMAN PIRTLE: Okay. Any further comments
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     from any -- go ahead, Ravi.
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                   COMMISSIONER SINGHANIA: Mr. Kresta, I kind of
     agree the way what you're saying. But I want to make one
     thing clear is we have a partnership with the pilots because
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     we want the very safe, efficient for our channel users. So,
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     to me whatever you're having the plan that you're presenting
     to us of adding the pilot boat and deckhands and everything,
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     we are going to -- if we come back after three years, we're
    not going to say we're going to cut it out. At least I don't
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     think I would do that. So, the way I see the disconnect is
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     the uncertainty about the vessel volumes, which is driving
     the revenues. It's not anything else. And then, of course,
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     we need to understand the financial things.
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                   So, to me, that's why I was saying that maybe
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     we should do it in two years. But if -- so we can see. If
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     you feel comfortable, too, Captain Daniel, and your pilots
     that we also want you to feel comfortable. We're not going
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     to do something crazy to cut down your boats or cut down your
     compensation or cut down your -- I'm not saying we, I'm
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     speaking for me -- or cut down on your safety and education.
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1 make it a four-year deal because you've got the moratorium in 2 the first year and then make the 2022, '23, and '24 tied to the CPI that's tied to pilots. That can get me to my deckhands and it satisfies the CPI, that it's not an 4 arbitrary number. Is that something we can get to? COMMISSIONER HOSS: What did they base their 6 7 CPI off of? CAPTAIN BLANTON: It's PPI Code 488330. COMMISSIONER HOSS: And I ask --CAPTAIN BLANTON: May I give this to --10 11 COMMISSIONER HOSS: Please. COMMISSIONER KRESTA: Turn it as an exhibit. 12 COMMISSIONER HOSS: It's not Brazoria County. 13 MS. SAATHOFF: I'll make a copy of that for 14 15 you, Stacey. 16 (Exhibit 21 marked) COMMISSIONER CROFT: Mr. Chair, Commissioner 17 18 Croft. 19 CHAIRMAN PIRTLE: Yes, sir. 20 COMMISSIONER CROFT: Daniel, that's a CPI 21 today. My suggestion is not tie it to the CPI today but the CPI at each year in the future so you can't hang your hat on 22 23 the CPI today. I'm saying that the adjustment in subsequent years would be keyed to the CPI at the point that the 2.4 adjustment becomes effective. So, I understand your point 25

1	and what you're presenting. But that's not the CPI that I'm
2	making reference to. It's in Years 2, 3, and 4, whatever the
3	CPI is at for those years.
4	CAPTAIN BLANTON: Could we put a 2 percent
5	floor on that?
6	CHAIRMAN PIRTLE: That would make sense to me.
7	COMMISSIONER CROFT: I would be fine with
8	that.
9	COMMISSIONER HOSS: What about not to exceed,
10	also?
11	CAPTAIN BLANTON: CPI, 2 percent floor,
12	3 percent ceiling.
13	COMMISSIONER HOSS: I would even be willing to
14	go 3 1/2 percent ceiling if that's what the CPI actually
15	supports.
16	CAPTAIN BLANTON: If we can get it out to
17	2024, I can make the deckhands work.
18	CHAIRMAN PIRTLE: I'm fine.
19	COMMISSIONER SINGHANIA: This is Ravi
20	Singhania. We don't know the vessel volume either. We just
21	say, okay, we need to look at the CPI but don't ignore the
22	vessel volume increase because if it goes down, you'll be
23	coming back to us.
24	CAPTAIN BLANTON: If it goes down, we won't
25	do the you won't have your expenses.

the different regions of CPI. 2 MR. CORDOBA: The CPI that we use for leases 3 is Bureau of Labor & Statistics space for the entire United States is the one that we generally -- we generally use the 5 same one for leases, if that's a point of reference for the 6 commission. MR. MOORE: This one is more specific. 8 CAPTAIN KROHN: This one is tied to pilot 9 services in particular. This is the same one that was used 10 in Sabine just recently when they tied their increase to a 11 CPI. This was PPI, had an ID number on it. So, there's precedent for this. It actually is included in the pilot 12 13 services in particular. 14 COMMISSIONER HOSS: For the record, that's 15 Captain Krohn identifying PPI. CHAIRMAN PIRTLE: What was the rate on that? 16 17 CAPTAIN KROHN: Last year it was 2.4. CHAIRMAN PIRTLE: 2.4. Mr. Lowe, I think you 18 19 have a statement. 20 MR. LOWE: Rob Lowe, Port Freeport. I was 21 just going to state that it's -- the producer price index is 22 the PPI and on the CPI, Counsel Cordoba was speaking to we

use a national average. There is a Houston, Sugar Land, Woodlands subset of the Bureau of Labor & Statistics CPI. I

do not have any information on the PPI other than it's the

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one, too.

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COMMISSIONER HOSS: Right, you won't.
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                   CAPTAIN BLANTON: The expansion that we're
     talking about, the extra pilots and --
                   COMMISSIONER HOSS: You lav off a deckhand or
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                   CAPTAIN BLANTON: We get skinny, like you
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     said.
                   COMMISSIONER HOSS: Tie up a boat. If there's
     no justification, you're not driving them.
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                   CAPTAIN KROHN: PPI has an ID number to it.
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                   CAPTAIN BLANTON: A PPI with an ID number,
    2 percent ceiling --
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                   COMMISSIONER HOSS: PPI -- I'm sorrv.
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                   CAPTAIN BLANTON: Phyllis has got it.
                   COMMISSIONER HOSS: But you said PPI and I
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     think you would define --
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                   CAPTAIN KROHN: It is PPI and the ID number on
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     it is 488330. And that is the same --
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                   COMMISSIONER CROFT: Federal record. Is that
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     in the Federal record?
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                  CAPTAIN KROHN: It is. It's in the U.S.
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    Bureau & Statistics. Yes, sir.
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                  MR. MOORE: We can't just say CPI because you
    know there's all sorts of subsets of CPI and we have
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    southwest region. We have northwest region. We have all of
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1 producer price index. So, that's -- I'm not familiar with 2 what they submitted. It would be something we would need to go and look into. But I just want to speak to Mr. Cordoba saving that the Port, on our leases with our tenants, we use 4 a national CPI, although there is a south, a southwest, or a Sugar Land, Houston, The Woodlands version of that. So, there is some varieties and you would need to be specific to be fair and consistent over time. So, whatever you baseline it at it needs to stay that and you don't need to blend --COMMISSIONER HOSS: You need to know which --10 11 where your source -- what your reference point was. 12 MR. LOWE: Absolutely. 13 CAPTAIN KROHN: May I add? So, the title to 14 that ID number is navigation services to shipping. CHAIRMAN PIRTLE: It's on this paper. Thank 15 16 you. So, just for reference, does anybody know what the 17 current CPI is that we're using? 18 MR. MOORE: Yeah. It was -- through February, 19 '20 it was two point -- I would have to look it up again. It 20 was a little over 2 percent. If you're looking at the 21 southwest region, which includes Houston and The Woodlands, 22 it was currently 1.4 percent for September of '20. But there 23 are numerous subsets of that -- local subsets. COMMISSIONER HOSS: There's a Brazoria County 2.4 25

MR. MOORE: There is. And that one looked to 2 be right about the 1.4. 3 COMMISSIONER HOSS: Did it go back up? It was about a half a few months ago. 4 5 MR. MOORE: I was looking at a graph, 6 Mr. Hoss. And so, it looked somewhere between the 1.2 and the 1.4 number. 8 COMMISSIONER HOSS: I hear you. Probably in 9 the newspapers, too. Difficult to read. 10 MR. MOORE: True. 11 COMMISSIONER HOSS: There is a -- there is a 12 subset for Brazoria County. And when we were looking at our 13 budget, we looked at that and that was close to zero. .4, .04, something like that. It was flat. 14 15 MR. MOORE: Depending on what you're looking at, it still is somewhere in there. There's different 16 17 subsets and you have to look at what you're subsetting. 18 COMMISSIONER HOSS: And, hence, my position on having a -- basically 0 percent for the next 12 months. And 19 20 so, if you understand where I'm coming from, that is my 21 reference point that I was using to say if the Brazoria 22 County was up half a percent or even less, then that's 23 where -- that's why my push was going forward on the zero for 12 months. And I acknowledge that our area is pretty healthy 25 and when it takes off, it takes off. So, that's why I was

COMMISSIONER SINGHANIA: What I'm saying, 2 Mr. Blanton, is if we have the rate adjustment for three 3 years and you go and hire the deckhands, so when you come back after three years, the argument I hear is if you don't 4 get the four-year deal, you will not hire deckhands because 5 6 you may have to lay them off afterwards. You're not saying -- you think the board will not give you the rate adjustment to keep the deckhands? That's my issue. CAPTAIN BLANTON: So, the deckhands' actual 10 cost is \$340,800 a year. A 3 percent increase on our bill in 2022 generates \$150,000. In 2023, it's a hundred and 11 fifty-seven. In 2024, it's a hundred and sixty-two. If I 12 13 hire all four deckhands in 2021, I'm losing \$200,000 a year 14 until I catch up on those rates. COMMISSIONER KRESTA: Mr. Chairman, that --15 16 Ravi, go ahead. 17 CHAIRMAN PIRTLE: Go ahead, Ravi. 18 COMMISSIONER SINGHANIA: I hear you, Daniel. 19 But the question that I'm saving is if you are hiring the 20 deckhands, they -- I mean, if we are giving you a six-year 21 contract or five-year contract or four-year contract, we can 22 propose to you coming back to us after two years or three 23 years or whatever the board decides on the contract. You're 24 not going to say if you need the right rate adjustment to 25 keep the deckhands based on CPI and all that thing. So, we

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2 we use the CPI with a 2 percent floor after 12 months --CAPTAIN BLANTON: I would --COMMISSIONER HOSS: I understand. This is my 4 logic. And so, I'm hearing a lot of things. But so far what 6 I'm hearing can fit within my framework and thinking. 7 CAPTAIN BLANTON: What I was proposing is the PPI with a floor of two and a ceiling of three for four --2021 is a moratorium. 2022, '23, '24 have that PPI with a ceiling of two -- a ceiling of three and a floor of two and $\ensuremath{\text{I}}$ 10 11 will commit the deckhands in 2021. 12 COMMISSIONER KRESTA: Mr. Chairman. 13 CHAIRMAN PIRTLE: Yes COMMISSIONER SINGHANIA: This is Ravi 14 1.5 Singhania. I have a hard time to go for four years because 16 of the vessel uncertainty. But I want to make a comment to 17 you, sir. The board over here -- I did not hear any member 18 of this Pilot Board to say we don't need the deckhands. If 19 I'm wrong, please speak up. And so, if you come back over 20 here for rate adjustment in two years or whatever the board

decides over here, or three years -- I don't think I will go

beyond three years personally. But you think the board will

COMMISSIONER HOSS: I couldn't understand what

cut it off so we have to lay the deckhands off?

he said in the last sentence.

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looking at should we come back and if we put 3 percent or if

1 will be granting most likely the same thing. So, you don't 2 have to let them go. I have disconnect over there why do you need a four-year contract so you can get the deckhands. CAPTAIN BLANTON: If we generate the funds to 4 pay for that \$340,000 a year, I'm committing deckhands from 6 here on out. Not only am I committing the deckhands but 7 I'm -- we are going to re-address the basic operating procedure and we're going to do those nighttime -- that's what this is about. That's what we're trying to do. We 10 can't -- we can't pull them back out once you change the 11 basic operating procedure and we're doing all those nighttime 12 transfers. We're committed to them at that point. There is 13 no firing the deckhands once you hire them, in my opinion. We do not go backwards. If we've got to get tight, it gets 14 tight on the pilots. If it gets tight, we'll tighten up on 15 16 our benefits like you talked about. But we're not firing 17 deckhands. We're making that commitment and that's it. I 18 mean, it's not going to be a negotiating point. Once 19 industry says, yes, we want deckhands and we'll pay for it, 20 we got deckhands. 21 CHAIRMAN PIRTLE: My understanding is getting 22 to the four-year agreement, 2024, gets you to a breakeven 23 point on hiring the deckhands? CAPTAIN BLANTON: I lose until 2024. But I 2.4 don't generate the \$340,000 to cover just the cost of them 25

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until I get that 9 percent. So, I'm losing money every single year because I don't even get an increase in Year 1. So, until 2025 really I lose money every single year on deckhands until then. But I'm willing to make that commitment. If you set that price, I'm going to buy it. I'm making the deal. But it's a big increase for us. Deckhands isn't a service that we have -- that we had before. You keep tying it to CPT but CPT floats you with what you're at now. COMMISSIONER HOSS: You've been on the record several times about committing to the safety. In our last hearing three years ago, you testified that the -- your clients wanted -- and I say clients, your customers, I

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believe you referred to them, that they've been asking you to put deckhands on the boat to increase safety and you acknowledged that that was an issue. And there was some discussion about handling boats with one man on a -- I'm going to use 65-foot boat. I forget how big your current --CAPTAIN BLANTON: Sixty-five foot.

COMMISSIONER HOSS: Current pilot boat, not the one you just bought but -- well, it too. The one you bought in 2001, I think, we were referring to at that time that you have one guy operating a boat and if you lost a pilot overboard, God forbid, that all he could do was just maneuver the boat out of the way and hope that the ship didn't run over the pilot while you were there. And so,

earlier, the Coast Guard has small boats, 45 to 60-foot. And they probably put a seven-man crew on there. I've seen them tie up a 90-foot boat and take nine people to do it. But in the oil industry it's three or four. But reality is I don't know anybody that uses one.

CAPTAIN BLANTON: So, we keep referencing back to what was said that last time.

COMMISSIONER HOSS: We can say it again this 9 time. We're talking about it right now.

CAPTAIN BLANTON: We'll say it again this time. When we came last time, we said we needed two boats. We said we needed a dispatch. And we needed a three, three, three to offset the engine cost. We didn't get two boats. We're here today -- the biggest part of our argument today is solving this other boat and solving the dispatch. Think about the liability for asset allocation of what was left hanging over my head. If industry is -- we had to have this dispatch. I think you can all see it now. You can see how valuable it is. We had to figure that out.

COMMISSIONER KRESTA: Commissioner Kresta here. We gave you dispatch and we worked together to get 22 that. So, it's all good.

CAPTAIN BLANTON: Yeah. But look where we are now. We've solved the boat issue. We've solved the dispatch issue. But when we came out of 2017, I was faced with the

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everybody, I think, acknowledged at that time a safety issue. And so, I -- you can talk about the cost and losing it but I don't understand how you operate a boat of that size with one person on board the boat. I don't comprehend the safety of that. I know obviously they can drive the boat and in protected waters they can come in and tie the boat up and untie the boat. And I also understand that if a pilot is on their in transit, he can double, he can act as the deckhand. You guys are not too proud to catch lines. I got that. But when you crawl up on that ship or more importantly when you're transferring to the ship or from the ship -- I guess from the ship -- you're still getting on there but if you've only got one operator at the wheel, I haven't heard anybody say, well, if an accident happens, here's what we do. What you do is back off and hope the guy in the water doesn't get run over.

Now, I'm looking here and I see three people that are boat operators, you pilots and these guys over here from the shipping industry and one of them is -- would you mute that, please --

MS. BEVERS: I did.

COMMISSIONER HOSS: -- thank you -- is

23 ex-Navy, I believe, ex-Coast Guard, one. Military.

MR. HONEYCUTT: Both.

COMMISSIONER HOSS: Both. Like I said

1 possibility that we would have to fund dispatch and 2 potentially this boat. And what we -- we ended up funding a huge portion of dispatch, \$300,000. I mean, there was -- if it was a deal that we went through when we got the two boats 4 and we got the dispatch and we got the three, three, three, the deckhands would have been there. And I'll tell you now 7 we would have been coming back to you and we would have asked for something because I honestly didn't forecast having to take these two deckhands this early -- I mean, the two 10 boatmen this early. 11 COMMISSIONER HOSS: For the record, I think

the Port has been a contributor to your dispatch, part of that big five group the last three years. And I think that shifting it out is still not the right thing to do. We made a commitment three years ago to make -- to help with that spread the cost out. So, that's my feelings.

CAPTAIN BLANTON: But if I was faced to bear all of that just under BPA, that -- that's the position I was in. So, I was going to commit -- you know what the five did plus me and then I was -- I was going to take on that kind of a debt and then take on the deckhands on top of that and then potentially be faced with -- with a boat that I've got to finance, too. I mean, that's -- that's why we didn't get the deckhands is because there was a huge gap between what we went in there and what we talked about and what we came out

1	with. But we're a lot further down the road than we are now.
2	The boat is gone concern. The dispatch we've got solved.
3	I need \$340,000 for the deckhands. And I'm going to do the
4	station repairs. I've committed to when the traffic comes
5	we're going to take on those other pilot captains. I'm
6	telling you we're going to phase in the simultaneous boat
7	operations with the FREEPORT PILOT until the point that the
8	sea buoy is extended. And if we get that 36 percent, we're
9	running two full crews on the two big boats. That's going to
10	be
11	CAPTAIN KROHN: Very expensive.
12	CAPTAIN BLANTON: huge.
13	COMMISSIONER KRESTA: Captain Blanton, you run
14	two full crews on two boats?
15	CAPTAIN BLANTON: Not now.
16	COMMISSIONER KRESTA: No. You said you're
17	going to.
18	CAPTAIN BLANTON: So, when you
19	COMMISSIONER KRESTA: What does a crew consist
20	of?
21	CAPTAIN BLANTON: In the future, I'm hoping
22	it's going to be a deckhand and a boat captain.
23	COMMISSIONER KRESTA: Okay. So, let me
24	today it's only a boat captain?
25	CAPTAIN BLANTON: Correct.

CAPTAIN KROHN: No. There's currently five 2 total boatmen, one of them is a port captain. So, we have 3 four acting boatmen that run a shift of being a pilot boat 4 operator. COMMISSIONER KRESTA: Okay. 5 6 CAPTAIN BLANTON: We had three. CAPTAIN KROHN: We had three previously. One 8 of those we moved up to a port captain and we hired two extras, which gave us four total boatmen and one port 10 captain. That's current today. CAPTAIN BLANTON: That's what we're doing 11 12 13 COMMISSIONER KRESTA: Thank you. How many 14 deckhands do you have today? CAPTAIN KROHN: Zero. 15 16 COMMISSIONER KRESTA: When do you want to put 17 in four? CAPTAIN KROHN: 2021. 18 COMMISSIONER KRESTA: Two per boat or how many 19 20 per boat? CAPTAIN KROHN: They will have to work a 22 shift. 23 CAPTAIN BLANTON: They work a shift staggered 24 with the captains. So, they'll work the 12-hour shift. 25 CAPTAIN KROHN: There will be one deckhand

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COMMISSIONER KRESTA: Correct? 1 2 CAPTAIN BLANTON: Correct. COMMISSIONER KRESTA: So, your fees here says you're going to do four deckhands and four boatmen. And how 4 long is it going to be before you get the second boat? 6 CAPTAIN BLANTON: We've already taken them. 7 We already hired them. They're here now. CAPTAIN KROHN: The two boatmen. 8 CAPTAIN BLANTON: The pilot boat drivers, we've already hired them. We hired them last year. 10 11 COMMISSIONER KRESTA: The two? 12 CAPTAIN BLANTON: Yeah. From what we did in 13 2017, we've already hired the two boatmen. We were in a 14 position that we couldn't continue without hiring them. COMMISSIONER KRESTA: Commissioner Kresta 15 16 again. When do you plan to do four? CAPTAIN BLANTON: The four deckhands? 17 18 COMMISSIONER KRESTA: Four boatmen. 19 CAPTAIN KROHN: No. May I? So, we hired two 20 extra boatmen last year. So, last year they were hired. 21 That's an illustration showing you what the increase of them 22 were because that was unpredicted costs that we incurred. 23 COMMISSIONER KRESTA: For the record, 24 Commissioner Kresta again, I just got through being told 25 there was only two boatmen.

with one boat captain. There will always be two people on 1 2 the boat. COMMISSIONER KRESTA: That's in 2021? CAPTAIN KROHN: That's the plan. 4 CAPTAIN BLANTON: That's what we want to do. 6 COMMISSIONER KRESTA: Is that the plan or want 7 to do? CAPTAIN KROHN: That's if this gets enacted, then that's what we will do. COMMISSIONER KRESTA: The first -- I'm sorry. 10 11 Commissioner Kresta again. If it gets enacted in 2021, you're not getting no money for it in the first place. 12 CAPTAIN BLANTON: I agree. 13 14 CAPTAIN KROHN: I know. COMMISSIONER KRESTA: Let's go with that 15 16 conclusion. Are you going to do it? CAPTAIN KROHN: Yes, sir. 17 18 CAPTAIN BLANTON: If we're covering that cost, 19 I'm going to do it in 201. COMMISSIONER KRESTA: Thank you for that 20 21 statement. That's all I'm asking. 22 CAPTAIN BLANTON: Correct. Yes, sir. 23 January. 2.4 CAPTAIN KROHN: Yes, sir. 25 COMMISSIONER KRESTA: I did not want you to

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put stipulations in case the whole thing don't get happened is why I'm asking the question. Okay? Because if I go with 2 3 a modified situation, are you still going to do it? CAPTAIN KROHN: If you cover the cost. COMMISSIONER KRESTA: If what? 5 6 CAPTAIN KROHN: If we cover the cost. So, the 8 COMMISSIONER KRESTA: So, I'm not going to be 9 Godfathered into doing the whole thing to saying if you give 10 me the whole thing --11 CAPTAIN BLANTON: No. sir. 12 CAPTAIN KROHN: No, sir. 13 COMMISSIONER KRESTA: -- and I've got to do 14 this. Is that the statement I'm hearing from this? CHAIRMAN PIRTLE: My understanding is that if 15 we approve the deal through 2024 with the zero, three, 16 17 COMMISSIONER KRESTA: He said the whole thing. He didn't throw years out. 19 20 CAPTAIN BLANTON: No. There's --CHAIRMAN PIRTLE: Please. My understanding 22 from what they're wanting to do is zero for 2021, three for 23 2022, three for 2023, and three for 2024 would cover their costs for implementing deckhands. That would get the costs 25 covered, those three years plus next year. And they would

about that? So, I don't know why I'm getting a discomfort 3 factor that you could get a three-year contract and you are not -- you will not be able to keep the deckhands on the 5 fourth. 6 CHAIRMAN PIRTLE: All six of us may not be here in that time frame. COMMISSIONER SINGHANIA: It doesn't matter. 9 That can change, too. 10 COMMISSIONER HOSS: That's true. And this is 11 why -- exactly why I'm reluctant to go that far out because you're committing for a -- maybe a new board or partial new 12 13 board. So, I'm looking at it going, all right, we are talking about deckhands and costs. But I'm going to go back 14 to something, gentlemen, that I said earlier on the finances, 15 16 that you're giving me numbers and you're saying there was a 17 bump up, maybe this past year or certainly within the last two years that you added. And when I finally got to the 18 19 bottom, I think you added one more boatman. You had three. 20 You went to four. And there's a lot of muddling going on and we have really no documentation that is supporting any of 22 this 23 So, I'm reluctant to go forward because 24 truthfully in this exchange and whatever we come out here, I 25 fully expect the next time to see here's what we spent,

or Mr. Pirtle or Dan, would you-all feel any differently

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implement those next year and it will be recovered cost by the third year after that. If we go to only three years, they never get the full recovery on the costs. They would have to come back and ask for another rate change to recover the full costs of what the deckhands will cost them. COMMISSIONER KRESTA: Okay. That's why thev're --COMMISSIONER SINGHANIA: Mr. Chairman. CHAIRMAN PIRTLE: Yes, sir, Ravi. I haven't forgotten about you. I'm trying to --COMMISSIONER SINGHANIA: The negotiation is going on over here. The question -- or I see a big disconnect over here, Captain Daniel, is you are assuming that the case -- the contract increment is zero, three, three, three for three years. And when you come again for the fourth year, the Port will not grant you any more. What I want to say is -- hold on a second. What I want to commit to you is that -- where we have a disconnect is the vessel costs are not included. So, if you come over here with the numbers showing the vessel costs have not changed and you have the deckhands and there is a, what do you call, expense for them, we are committed to for the third -- so, we will definitely give you whatever the rate increase is appropriate for that time. So, you don't have to lay off the deckhands. Mr. Kresta, Mr. Hoss, you are talking about that. Mr. Santos

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basis. I know you guys are spending money. You're telling us you're spending money. You put 300,000 into this dispatch. You're making commitments on a boat. You're 4 picking up maintenance and I -- your maintenance costs are going to increase, yes. The sheer fact that you may 7 actually -- if you can cut a deal within 50 miles of here to do maintenance on your boat, that's good. But you might not luck out. You might wind up going to Lake Charles or some 10 other place, as far as Morgan City to get something done. 11 And that's a miserable thing to do and you can probably even say it's unacceptable. 12 13 CAPTAIN BLANTON: It's not -- I mean --COMMISSIONER HOSS: It's not out of the 14 1.5 question. 16 CAPTAIN BLANTON: You are just out a boat. 17 COMMISSIONER HOSS: Let me just say, it's not 18 out of the realm of possibilities. None of us like that 19 thought. But at the same time, I'm going to stick with my 20 three years. And I -- I'm happy with the 2 percent they've 21 offered as a floor. I'm happy with the 3 percent along that range and we'll come back and look at it because I know good 22 23 and well that if things ramp up, you guys are going to only operate your equipment. You're not going to -- you're 2.4 operating two boats and you're only going to operate two 25

boats for at least two more years because that's how long it 2 takes to get the next boat out of the shipyard, out of the 3 production. I know you're only running the old boat on an as-needed basis and you don't want to use it to go offshore. 4 It's a single screw boat. It's harder to handle. I got all 5 6 that. It's sort of held in reserve for those days when there's absolutely nothing to use and that one runs. It's 8 there. But I don't see you guys -- I mean, maybe you have 9 run two boats simultaneously right now if you're moving ships. I can think of a couple instances where that's 11 occurred. But I don't see it being the norm for some time. 12 So, I'm just very reluctant to make a 13 long-term commitment here. I am open to the upper and lower boundaries and things we've set. I am very pleased that you 14 guys would put deckhands on the boat because I wonder what 15 price you put on your own safety because, really, you guys 16 17 are the ones that would be hurt. At the same time, if we lost a pilot here at the port, it's bad. One less pilot we have and then it really looks bad in the community, locally 19 20 and internationally. So, I don't want to see that happen. I 21 22 CHAIRMAN PIRTLE: Very good. Anyone else have 23 anything to add to this? 24 COMMISSIONER KRESTA: I've got something I 25 want to add. I would like to talk to the CFO and I would

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COMMISSIONER KRESTA: What was it?
 2
                   COMMISSIONER HOSS: I think it was 2.4.
                   CAPTAIN BLANTON: The PPI for when they put in
 3
     Sabine for the first year in 2011 was 2.3 and then it went
 4
     through 2017 and I think it went down to 1.8, in the range.
 5
 6
                   COMMISSIONER KRESTA: Okay. I misunderstood,
     then, because what I'm asking, I thought Captain --
 8
                   CAPTAIN KROHN: Yes, sir.
 9
                   COMMISSIONER KRESTA: -- he said this year.
10
                   CAPTAIN BLANTON: No. This was the rate --
11
     Sabine's previous rate request that they did.
12
                   COMMISSIONER KRESTA: Previous rate. And that
13
     was how many years ago?
14
                   CAPTAIN KROHN: Early --
                   CAPTAIN BLANTON: 2011 to '17.
15
16
                   COMMISSIONER KRESTA: 2011. I didn't pull up
17
     the link. I'm going to ask somebody if they did pull up the
18
     link, what is today's PPI?
19
                   MR. MOORE: We'll get you the real answer
20
     because we're thinking we know what it is but we may as well
21
22
                   COMMISSIONER KRESTA: Thank you, sir.
23
                   MR. MOORE: You bet.
24
                   COMMISSIONER KRESTA: I misunderstood because
25
     I thought v'all guoted what Sabine did this year. And I
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like to talk to the commissioners. But it's going to take a
 2
    little while to figure out. My head is spinning pretty quick
    right now. I can't do much math in my head right now.
                   CHAIRMAN PIRTLE: Do vou need a guick break?
 4
                   COMMISSIONER KRESTA: If I could, please.
 5
 6
                   CHAIRMAN PIRTLE: Okay. It is now 10:58.
     We'll try again for another five-minute break.
 7
 8
                   (Recess taken)
                   CHAIRMAN PIRTLE: All right. Ms. Saathoff
     will be back here in just a minute. It is 11:18. Get back
10
11
     started again. That five-minute recess went to 20, the new
12
     norm.
13
                   COMMISSIONER HOSS: Head scratcher.
                   CHAIRMAN PIRTLE: Yes, sir. Now that we're
14
15
    back, Mr. Kresta, do you want to review what you --
16
                   COMMISSIONER KRESTA: I asked for the recess
17
     and I sure appreciate it, commissioner and commission and
18
     audience. What I -- I'm kind of a simple-type guy but I had
19
     to get some things explained to me. And this PPI code that
20
    y'all quoted in Sabine, if the court reporter can tell me
21
     what was said. What rate was that? Do you remember, ma'am?
22
    If you have to look it up hard and heavy, I'll just ask them
23
     straight.
24
                   THE REPORTER: It will take me a minute to go
    back and find it. I can go back and look.
25
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1 really misunderstood that. 2 CHAIRMAN PIRTLE: I did, too. CAPTAIN BLANTON: We were just trying to point out the -- a PPI that has been pegged to pilot services. 4 That's the point we were making. 6 COMMISSIONER KRESTA: Yes, sir. I'm just -- I 7 want to make sure before I go any further that I have the right information at hand I'm working with. MR. LOWE: Mr. Kresta, I would make sure that 10 vou --11 COMMISSIONER KRESTA: That's the CFO. 12 MR. LOWE: Rob Lowe. Thank you. I would make 13 sure you understand what, again, your reference point is. Those statistics are updated monthly. So, your CPI, are you 14 1.5 going month over month, December versus December. We're in 16 the month of October. So, are we saying September versus 17 last September? So, you just need to understand your 18 reference point as to whatever you use. 19 COMMISSIONER KRESTA: I sure thank you, sir, 20 because I was going to take that to an average. 21 MR. LOWE: Okay. That's fine, too. 22 COMMISSIONER KRESTA: As of now and that's --23 tell me if that's not the proper accounting way to do it. CAPTAIN BLANTON: What they said is 2018 was 2.4 3.7. 2019 was 1.96. 2017 was 1.6. PPI 88330 four-year 25

moving average is 2.32. 2 COMMISSIONER KRESTA: You are actually saying 3 something about a 2.4 or 2.3 or what earlier that you wanted to work with? 4 5 CAPTAIN BLANTON: A two-point floor and a 6 three-point ceiling. COMMISSIONER KRESTA: Okay. 8 CAPTAIN BLANTON: And if you could float this 9 rate, that PPI between that floor and that ceiling, that way 10 it protects you against the 3.7 and it protects us against the 1.9 and then it would float in there. 11 12 COMMISSIONER KRESTA: Just for the 13 communication part of it, I'm not entertaining a floating rate. We discussed this yesterday. It would be too many 14 meetings and you're going to incur too many legal costs for a 15 floating rate. I did not want to do that and he's sitting 16 17 over there smiling. I don't agree with that. MR. MOORE: I am available anytime. 18 COMMISSIONER KRESTA: I'm backing you up. 19 20 That's all I'm doing. 21 CAPTAIN BLANTON: Yes, sir. 22 COMMISSIONER KRESTA: I don't think the board 23 is entertaining -- I'm speaking for myself. I said floating. 24 How many times would you want to meet a year? 25 CAPTAIN BLANTON: I don't.

is -- Commissioner Croft, is -- well, in a year -- you know, 2 you have a bad year, okay, we want to adjust it down, 3 everything you worked for we're going to take away from you. Okay. Say that. 4 5 COMMISSIONER CROFT: That's the market. 6 COMMISSIONER KRESTA: If you go three years, you give them a big raise. If you go -- I'm trying to get to the point of a set rate because a floating rate -- through 9 this business will be a hairball mess trying to get through 10 it. And -- because every time we'll meet, we'll have legal counsel sitting on each side and then we'll have the whole 11 argument of to do it or not to do it. 12 13 COMMISSIONER CROFT: It's a posted number that 14 we can get to on January 1 of every year. COMMISSIONER KRESTA: Okay. 15 COMMISSIONER CROFT: And we know what the 16 17 ceiling is and we know what the floor is. It's not going to 18 be a mystical figure. COMMISSIONER KRESTA: So, it would be at the 19 20 beginning of the year is what you're interpreting? 21 COMMISSIONER CROFT: Yes, sir. 22 COMMISSIONER KRESTA: I've got something I 23 want to throw out there to the commission. Okay. I kept everything and there was -- the board is looking at right now 25 with the consensus of the board is zero, three, three for

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1 COMMISSIONER KRESTA: Thank you. That's what 2 I'm talking about. And who determines they're floating. That's what I'm -- you got me. CAPTAIN BLANTON: I vield to the superior. 4 COMMISSIONER KRESTA: Yes. 5 6 CAPTAIN BLANTON: I get it. 7 COMMISSIONER KRESTA: Making sure we understand that part. Okay. Because the floating is argumentative all the time; is that right? MR. MOORE: That is correct, sir. 10 11 COMMISSIONER KRESTA: Thank you. That's one 12 thing he taught me a year ago. 13 COMMISSIONER CROFT: Commissioner Kresta. MR. MOORE: I learned all that. 14 CHAIRMAN PIRTLE: Mr. Croft. 15 COMMISSIONER CROFT: Yes, sir. To that point 16 17 on floating, my comment and suggestion earlier was that the rate is to float annually, not on a daily basis but once a 18 19 year to adjust to whatever that PPI is within the range of 220 to 3 percent. That way the contract remains current, 21 accurate with the market and, you know, fair to all concerned. So, to your point that it not be adjustable, I 22 understand. I would not want it adjustable daily, monthly. 24 But annually I think is a fair thing to request. 25 COMMISSIONER KRESTA: Yes. All I want to do

three years. All right. Now, we're going with this -- I'm 1 2 trying to understand this PPI and you threw out you would go with a 2.4, Captain Blanton; is that correct? CAPTAIN BLANTON: The four-year average was 2.37. Yes, sir, I would concur with that. 6 COMMISSIONER KRESTA: I did some figuring, 7 commissioners, and that's why I called for the recess. I wanted the CFO to help me out. I did -- whenever he -- I'm not trying to negotiate myself. I'm trying to negotiate with them, not me. So, I just wanted to understand it and I'm 10 11 trying to draw this in. Now, with the figures that's been provided to us on a zero, three, three, your first year is 12 13 five two six zero four one six. That's 2021. Zero for 2021. I'm sorry. I said that wrong. And it's wrote down wrong, I 14 believe, CFO; is that correct? You only take two years -- I 15 16 said it wrong. So, 2022 you jump in there and you go to a 17 five two six zero four one six. When I say all that, that's 18 a million five point. And for clarification, I'll keep it 19 that way. 2023 it will be a 5.4, just for clarification. 20 MS. SAATHOFF: You're talking dollars? 21 COMMISSIONER KRESTA: I'm talking dollars. 22 COMMISSIONER SINGHANIA: Paul, excuse me. 5.4 23 from today to that day or just for that year? 2.4 COMMISSIONER KRESTA: I'm talking about everything starting on January 1st of that year. 25

COMMISSIONER SINGHANIA: Okay. But it will be 2 5.4 percent --3 COMMISSIONER KRESTA: No. No. Let me back up. Hold on just a minute. Hold up. Let me back up for you 4 and explain. I'll talk a little slower. Everything will 5 6 start in 2022. 2021 is leading at zero. Okay. That's memorandum (sic). I'm going to use his words and thank you 8 for teaching me that today. 2021 stay with zero. 2022 is at 9 3 percent. That's 153,000-dollar raise. 2023 is 157,000-dollar raise. Okav? Now, I did some figuring since 11 the pilots come in and said they want to do -- they will give up a 2.4 -- to go to 2.4 for four years. Now, me looking at 12 13 it from the money end, there's only one way to look at it and I don't want to hurt the shippers, I don't want to hurt 14 anybody but in 2022, a 2.4 percent is 122,573-dollar raise. 15 I'm going to say raise. I'm going to say revenue. Let me 16 17 back it up to revenue. And now I'm working on 2.4, Ravi, for every year. At 2023 that's 125,000-dollar increase in revenue. And a 2.4 at four years at 2024 is \$128,527 19 20 increase in revenue. So, with that being said, I think my CFO, if I 22 can call him back up here to make sure that these numbers are 23 correct. Did he run -- I think he did but I don't see the figures he run for me. I asked for it. It's a little -it's a difference of -- from today's deal we go to three 25

this piece of paper. So, it's going to be \$65,000 that year. 2 You are shaking your head acting like you agree. You know 3 all the figures. CAPTAIN BLANTON: I'm tracking. I'm tracking. 4 5 COMMISSIONER KRESTA: That was a clean joke. 6 That was a clean one. Okay? That was really clean. Ravi --COMMISSIONER SINGHANIA: This is zero '22? 8 COMMISSIONER KRESTA: Zero -- what? 9 COMMISSIONER SINGHANIA: And then --10 COMMISSIONER KRESTA: Ravi, it's zero 2021. COMMISSIONER SINGHANIA: Hold on a second. Go 11 12 ahead. 13 CHAIRMAN PIRTLE: Phyllis has it on her --MS. SAATHOFF: Let me add one thing to it and 14 then we will discuss it. One second. This will help. 15 16 COMMISSIONER KRESTA: I'm throwing this out 17 there, commission, to think about a situation and if you 18 don't agree, I'd just like to be shot down or something but that was something that we're trying to work out. 19 MS. SAATHOFF: There we go. 20 21 COMMISSIONER SINGHANIA: Repeat the numbers. 22 You're saving zero -- you are not giving percentages. Zero 23 in -- for 2021. 2.4 percent in 2022 and then another 2.4 percent in 2023 and 2.4 percent in 2024. 25 COMMISSIONER KRESTA: Yes, sir.

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2 end of four years, you had 5.48314. So, that's -- the last year there's an increase if you -- versus the three, three versus the four -- I mean, 2.4, 2.4, and 2.4 for four years. 4 There's an increase of only 65,000 for that one year at 2.4; 6 is that correct? 7 MR. LOWE: I was doing this on the -- sorry. Rob Lowe. I was doing this manually right there. COMMISSIONER KRESTA: Yeah, you was. 10 MR. LOWE: That was about what I thought. I 11 backed into this, guys. I divided 3 percent to get the 12 baseline. 13 CAPTAIN BLANTON: Copv. 14 COMMISSIONER KRESTA: So, what I'm asking, 15 commissioners, since the pilots threw this out, you're 16 starting off with a lower increase of 2.4. And they offered 17 this up at 2.4 if we go to four years. What I'm trying to 18 say, if you go to 2.4 into that fourth year, you're talking 19 about -- I did this because they threw this out there and it 20 had me thinking of what it would actually cost. So, the 21 first year would be a decrease of 30,000. The second year, 2023, would be a decrease of 25,000 as shown on this piece of 22 23 paper, guys, is what I'm going by. Okay? And the fourth year is when they pick it back up but there's still a 2.4 decrease in revenue. And it's over a four-year period versus 25

year. At the end of three years, you had 5.418228. At the

COMMISSIONER SINGHANIA: Is that right? 1 2 MR. LOWE: On the right side -- looking at it visually on the right-hand side of Ms. Saathoff's illustration --4 COMMISSIONER SINGHANIA: She has one 6 twenty-two, one twenty-five. She is putting thousand dollars. I'm looking at the percentage increase. 7 MS. SAATHOFF: That's listed across the top. COMMISSIONER SINGHANIA: Let me repeat again without interruptions, if I may. 2021 you're saying zero. 10 11 CHAIRMAN PIRTLE: Correct. 12 COMMISSIONER KRESTA: Yes, sir. COMMISSIONER SINGHANIA: And then 2022 we are 13 saying at 2.4 percent on the unit charges and two point -- in 14 15 2022? 16 COMMISSIONER KRESTA: Yes, sir. 17 COMMISSIONER SINGHANIA: And then in 2023 you 18 add 2.4 percent at the top of 2023 -- in 2023. 19 COMMISSIONER KRESTA: Yes, sir. 20 COMMISSIONER SINGHANIA: And then 2.4 percent 21 in 2024. So, you're looking at a four-year contract with a 22 2.4 percent increase each year from -- for the three years 23 beginning 2022. 2.4 COMMISSIONER KRESTA: Yes, sir. And that -an explanation -- is \$51,000 -- I mean, \$65,000 but it's --25

it's actually \$51,000 from a three, three, three. Zero, 2 three, three on a three-year deal, if my calculation is 3 correct. Because I've got that right here. If -- Mr. CFO, come up here and look at this. 4 MR. LOWE: I can come look. It looks like 5 6 Phyllis has a different figure. MS. SAATHOFF: Based on what you wrote, I took 8 vour --9 COMMISSIONER KRESTA: Hold on. Let me make sure of this. 11 COMMISSIONER CROFT: Roughly 92,000. 12 COMMISSIONER KRESTA: Ravi, the first year, 13 instead of -- in 2022 instead of 153,000-dollar increase in revenue, it's a hundred and twenty-two. All right. 14 Roughly thirty -- I'm saying 30,000. Okay. I'm roughing it. 15 2023 on a 3 percent deal, it's a hundred and fifty-seven. 16 17 And 2023 is a hundred and twenty-five. So, that's another 22,000 increase, right? COMMISSIONER SINGHANIA: So, you are --19 20 COMMISSIONER KRESTA: Difference. Difference. 21 COMMISSIONER SINGHANIA: You're increasing. 22 These are getting compounded. So, if I may summarize in a 23 simple way, my own way, is the pilots are proposing to let's go for a four-year contract. 25 COMMISSIONER KRESTA: Yes, sir.

definitions of PPI and CPI and I think that CPI is the metric we really want to use because it's used to adjust for income 2 3 and expense streams for changes in cost of living. That's specifically the definition. PPI is to deflate revenue 4 streams in order to measure real growth of industry. So, 5 6 just making sure we don't get offset too far. I will say that I was okay with the floor, 8 ceiling proposed. The average is the same thing, 2.4. But I 9 am -- and I've looked up the CPI for the Houston area. Granted it's not Brazoria County. But it is from the Bureau 11 of Labor & Statistics for Houston. And right now you're looking at still about a half a percent to six-tenths of a 12 13 percent growth for this year, year over year, July this year compared to July last year for a 12-month period. So, I'm 14 actually okay giving them something in the next 12 months 15 that met that but if we want to do zero, 2.4, 2.4, I'm okay 16 17 for a three-year period.

CHAIRMAN PIRTLE: Commissioner Santos. 18 19 COMMISSIONER SANTOS: 2.4, I don't have a 20 problem with that as an average -- as an average out with a 21 2.4 throughout 2024. So, that's going to be a zero for '21,

2.4 for '22, 2.4 for '23, 2.4 for '24. That's 2024. I'm 22 23 good with that, sir.

24 CHAIRMAN PIRTLE: Thank you, sir. Mr. Kresta 25 proposed this. And I will agree. I think that's a good

direction, gives them good balance and the average comes out

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COMMISSIONER SINGHANIA: Right now the 2 proposal is zero, three, three, three. What they are saying is they would like to have a four-year contract but go zero, 2.4, 2.4, 2.4? 4 5 COMMISSIONER KRESTA: Yes, sir. 6 COMMISSIONER SINGHANIA: So, they are willing 7 to lower it to 2.4 and get in return another year on the COMMISSIONER KRESTA: Yes, sir. Does anybody need any more -- I mean, that's what they threw out there and 10 11 I'm trying to bring it together. I would like to have a 12 feeling from the board. 13 COMMISSIONER SINGHANIA. Let me think a little more. So, I'll let other commissioners speak in the meantime 14 15 while I digest that in my mind. 16 COMMISSIONER KRESTA: Okay. CHAIRMAN PIRTLE: Commissioner Croft, any 17 18 further comments regarding this? 19 COMMISSIONER CROFT: No. I'm comfortable with 20 that. I know I had thrown out the deal on the PPI or CPI. I 21 think this, from a blending standpoint, amounts to the same thing. So, I'm perfectly fine with the recommendation of the 22 23 2.4 for the four-year term with zero the first year. 24 CHAIRMAN PIRTLE: Commissioner Hoss. 25 COMMISSIONER HOSS: Well, I've looked at the

2 pretty close. So, I agree with him as well. COMMISSIONER KRESTA: I'm -- go ahead. CHAIRMAN PIRTLE: I'm pretty well done. So, I 4 can support it. Yes, sir. COMMISSIONER SINGHANIA: Mr. Chairman, I want to add again I would be okay with what is being proposed but 7 I still want to see a requirement that the financial statements are given to our CFO by March of next year like we 10 had talked about it before. 11 CHAIRMAN PIRTLE: Thank you, sir. I believe Mr. Cordoba has that already in what he's been developing so 12 13 far, draft proposal. 14 MS. SAATHOFF: Is that an annual requirement? 1.5 CHAIRMAN PIRTLE: That is an annual 16 requirement, yes. 17 COMMISSIONER SINGHANIA: I want right now, 18 Ms. Phyllis, for the vote, I want the last three years and 19 full financial statements so we can understand the revenue 20 stream as they're coming along with how the depreciation and 21 all gets treated because that's how we can get Rob, the CFO, 22 to get that information and then be able to -- if he's 23 satisfied, he can then explain to me. Thank you very much. 2.4 CHAIRMAN PIRTLE: Thank you, sir. Do you have

that included, Mr. Cordoba, in the -- that the last three

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years would also be included? MR. CORDOBA: In the last three years? 2 3 CHAIRMAN PIRTLE: Yes, sir. MR. CORDOBA: I will add it. COMMISSIONER KRESTA: Chairman. 5 6 CHAIRMAN PIRTLE: Yes, sir. COMMISSIONER KRESTA: I drew this out for four 8 years at the request that the pilots said they need it. I 9 proposed this saying the pilots need it. You know, I want -for the record, I want the commission to make up their mind 11 and, you know, it goes against my heart and my soul to go 12 13 CHAIRMAN PIRTLE: Understood. COMMISSIONER KRESTA: It goes against my brain 14 process, too. But I have -- I wanted to draw this out 15 because the BPA is here. But I -- I like -- the three-year 16 17 deal I like. But I wanted everybody to understand we cut the percentage points and went a year more. I know there's a lot of heart felt on that one. It's on me, too. But I ain't 19 20 made the motion yet and the motion ain't there. I'm trying to get past it. But tying up a contract for four years by 22 going by the contract what we done in history and what I was 23 used to and what the sentiment of this board is. And this number of contract -- and at this time of year, this time of 25 day, this time of the century it's hard for me to swallow. I

can -- you don't know what the future holds. And we damn sure don't know what the future holds. We made some big 2 3 commitments as a double board. So, we need to make sure that you follow through with your commitments because we're going to follow through with our commitments is what I want to stress here. And I think I'm through. COMMISSIONER SINGHANIA: Adding on to this, 8 the deckhands will be. Mr. Captain Daniel, will come on board immediately? CAPTAIN BLANTON: 2021 is what we put out 11 there. 12 CHAIRMAN PIRTLE: March or January? 13 CAPTAIN BLANTON: As soon as I can identify 14 them, I'm going to get them. CHAIRMAN PIRTLE: Before March? 15 CAPTAIN BLANTON: I'm thinking January. If 16 17 first quarter is good enough for you, it will be first 18 COMMISSIONER SINGHANIA: No later than 19 20 March 31, 2021. Because it's still safe, then I can try to 21 board another ship with you, if you let me. 22 CAPTAIN BLANTON: Absolutely. 23 COMMISSIONER SINGHANIA: Thank you very much. 24 CAPTAIN BLANTON: Just -- two is absolutely 25 doable. Three probably. But to identify four people, can I

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believe the 3.5 -- I mean, 3.0 was a little too high for the -- for the second year. And that's why whenever BPA come up with this 2.4, I think they're more in line. I've checked with industries and I've checked with other ones of what they even talking about for next year and three was never even mentioned. I want to state that for the record. But I do know some companies that did settle for three. I do know some companies that are still talking and they're offering one and a half. And then I've got some other companies that's coming in and they're offering zero. Lucky to have a job. And then we talk about people getting laid off this time.

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From this commission's standpoint, I think we're being awful dang generous. And I'm wanting that to be understood into the record that this is pretty generous but we are making the commitment to everything that's been discussed today, to get deckhands, to make the safety of the port better, to receive the documentation we need to make up our mind, and to have this a bigger and bolder Port Freeport Navigation District. And I just want to state that for the record to understand that if we make this commitment -- this is why we're making this commitment, not because of what somebody needs or wants. We're doing it to make it bigger and bolder and we're stepping up to the plate with you. Just like you said, in this whole conversation, you know, you

have a little bit of leeway on that? I promise we're going 2 to get all of them. But to find -- I've got to find four people. That's my only concern. I intend to do it. I'll commit to four in the first quarter. 4 COMMISSIONER HOSS: I like that. 6 CHAIRMAN PIRTLE: At least two by March 31st, 7 two more by the end of the year. (Multiple people talking at one time.) CHAIRMAN PIRTLE: All right. I was just trying to put a line in the sand. If you want another date, 10 11 if he has two --12 COMMISSIONER KRESTA: I will agree --13 Commissioner Kresta. I will agree with him, if this is passed, he said he committed to boat -- deckhands by the 14 first quarter -- end of first quarter. That's what Captain 1.5 16 Blanton just said. CHAIRMAN PIRTLE: But the number, defining the 17 18 number, is it two by the first quarter and then two more by 19 what time after that? 20 COMMISSIONER KRESTA: If I may speak -- ma'am, 21 this is Commissioner Kresta again -- he committed and said I 22 will have four deckhands by the end of the first quarter. 23 CAPTAIN BLANTON: Fair enough. COMMISSIONER SINGHANIA: I think you're --2.4 25 CAPTAIN BLANTON: From an HR standpoint

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finding the people was my concern. I'll make it happen. 2 COMMISSIONER HOSS: This is Commissioner Hoss. 3 I'm going to lean with Captain Blanton. Two in the first quarter realistically. He may have to -- they may actually 4 work a little overtime but that should cover him for manning 5 6 for what they do today. And I would be okay with two by the -- two more, total of four, by the end of the year. 8 COMMISSIONER SANTOS: Fourth quarter. 9 COMMISSIONER HOSS: It would be okay. Because 10 I've got to tell you, they are running a quality operation 11 and they've got to vet and train some people. It's not that simple. He's lucky in this market he will probably find some 12 13 but they may jump ship on him 90 days later, too, for a dollar a day more. So, he's made a very realistic commitment 14 for two for the first quarter and four for the year. I'm -as a boat person, I'm very happy with that commitment. 16 17 COMMISSIONER SINGHANIA: This is what I was 18 coming to is we should not be hung up on the numbers. All we are asking is to have a deckhand on a boat, whether he does 19 20 it with two people or with three people or whatever is 21 22 CHAIRMAN PIRTLE: Exactly. Thank you. 23 COMMISSIONER SINGHANIA: That's my -- if you 24 are short, you do overtime or whatever, you know. We want --25 what we are after is to have a deckhand on the boat when it

And you're absolutely correct. Now, you mentioned HR. If I was applying for you and the way you bark orders, I would 3 have a little bit of a hard time. CAPTAIN KROHN: They come see me. COMMISSIONER SANTOS: Another thing is, my 5 6 observation, what I see is your co-partners there, either I'm going to go fully bald or I'm going to go gray like Billy. CAPTAIN BLANTON: It's -- vou've got to be 9 passionate about it. 10 COMMISSIONER SANTOS: You're committed. 11 You're committed. Just like Commissioner Kresta said, this commission is committed. Our CEO has said it all the way up 12 13 to Washington. This port is committed. And we're partners in it. The stone is dropped. We're all going to ride that 14 ripple, like you said. And we've got a ways to go, guys. 15 16 Make it happen. 17 CAPTAIN BLANTON: We will. 18 COMMISSIONER SANTOS: Thank you, sir. 19 CHAIRMAN PIRTLE: Mr. Cordoba, will you please 2.0 read our motion? 21 MR. CORDOBA: Let me read the components first 22 to this before I read all these words. But what I heard was 23 2.4 percent. 2021 is nothing. The 2.4 percent will be applicable January 1, 2022, '23, and '24. Is that right so 25 far?

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is being used. 2 COMMISSIONER HOSS: We're after increased safety on their boat by increasing the manning. How he gets there we should leave that up to him. 4 CHAIRMAN PIRTLE: So, really, it boils down to 5 6 all we're requesting is that you have deckhands on the boats that are operating. How and when you do it is really not our 7 problem. COMMISSIONER HOSS: You cover those manning 10 slots --11 CAPTAIN BLANTON: It will be done. COMMISSIONER HOSS: Thank you. By the first 12 13 quarter -- however many you are going to hire but if you cover those manning slots because --14 1.5 CHAIRMAN PIRTLE: Deckhands on the boats by 16 the end of the first quarter. 17 COMMISSIONER HOSS: A lot of boat companies 18 juggle crews back and forth between boats. 19 CAPTAIN BLANTON: There's going to be turnover 20 in this position. I've already talked to our partners up and 21 down the coast and retention in deckhands is a revolving 22 23 COMMISSIONER HOSS: Yes, sir. About as fast as it will spin. 2.4 25 COMMISSIONER SANTOS: Commissioner Santos.

COMMISSIONER KRESTA: Yes. 1 2 MR. CORDOBA: Commissioner Singhania wanted the past financials for three years, which, I believe, would be '18, '19, and '20 by March 1, 2021; is that right? 4 COMMISSIONER KRESTA: Yes, sir. 6 MR. CORDOBA: And then future financials for 7 '21, '22, and 2023 by March 1 of those -- of the years following those years. CHAIRMAN PIRTLE: Yes, sir. MR. CORDOBA: Two deck --10 11 COMMISSIONER SINGHANIA: Mr. Cordoba, just for clarification, we want financials for last three years to the 12 13 satisfaction of our CEO -- CFO. 14 CHAIRMAN PIRTLE: To the CFO. COMMISSIONER SINGHANIA: Because right now 1.5 16 there's a disconnect what definition, what we really need. 17 MR. CORDOBA: I think if we add those words it 18 may not necessarily clarify that problem. I think it's 19 always going to be at your approval. Just putting to the 20 discretion of the CFO, I'm not sure that will get us there. 21 In my opinion, it's always to your satisfaction, to the 22 board's satisfaction. So, I would suggest probably not 23 including those words. I just don't think it's necessary. COMMISSIONER SINGHANIA: But it's financial 2.4 25 statements.

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MR. CORDOBA: Financial statements and I put 2 income and expense records in parentheses in what I'm going 3 to read to you in the full motion. COMMISSIONER SINGHANIA: And balance sheet. 4 5 Income -- balance sheet, income statement, and cash flow 6 statement. So there is no confusion about it. I appreciate the lawyer looking into it. 8 MR. CORDOBA: Income statement, balance sheet, 9 and cash flow statement; is that right? 10 COMMISSIONER SINGHANIA: Thank you. 11 MR. CORDOBA: Okav. 12 COMMISSIONER CROFT: Counsel, Commissioner 13 Croft. I don't see a need for a cash flow statement. It includes borrowings as part of the cash flow. I think what 14 15 we're really looking for is income and expense and the flow of funds. Again, it's kind of an esoteric term to have cash 16 17 flow. I need an accountant that might be able to address 18 that. Phyllis, will you indulge yourself in that? COMMISSIONER HOSS: Would you want a balance 19 20 sheet to see what your balances are? 21 COMMISSIONER SINGHANIA: Mr. Croft. 22 MS. SAATHOFF: I'm going to let our CFO speak 23 to this because it's his responsibility and you're putting on 24 him. So, let's let him speak to it. 25 COMMISSIONER SINGHANIA: Also, I will sav,

general sense of the majority of the BPA. The one point that 2 I think Commissioner Singhania is correct on is that we do 3 have loans involving the boat and you have accelerated payments potentially involving the boat. So, you're going to 4 have a difference in cash flow in what's shown on the 5 6 depreciation line versus maybe what's actually been paid. So, depreciation is generally going to be a schedule that 8 they're going to stick to based on the life of that boat. 9 And so, you could have a difference either way in a 10 depreciation schedule. It could be the other way. It could 11 be accelerated and the payments could be less than that. So, the one area, in my mind, that there might be a delta on the 12 13 cash flow would be between these amortization loan payments 14 and the amortization of depreciation of assets. And that delta would ultimately be reconciled in pilot fees. 15 16 CHAIRMAN PIRTLE: Okav. 17 COMMISSIONER CROFT: To my point, how many of 18 the commissioners understood that? Now, what I -- the point 19 I was trying to make is -- and for Ravi and myself, what 20 information are we expecting from the pilot -- you know, the 21 pilots to review and analyze. If we want it to that inth 22 degree, then, yes, cash flow is necessary and have to be

something for analysis brought to our attention by our CFO.

Is that what we're looking for or do we just want something

we can look at and feel comfortable with in analyzing the

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information presented?

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CHAIRMAN PIRTLE: Honestly, I think that's why Commissioner Singhania wanted that to go to the CFO for evaluation, somebody that can fully understand and appreciate everything that was included in that statement and then if there were a problem or concern, that he would bring it to the commission.

COMMISSIONER CROFT: To that end, I'm in full concurrence.

10 CHAIRMAN PIRTLE: I can understand 11 depreciation and balances. But, no, I'm not an accountant and don't want to be an accountant. Sorry. I appreciate 12 13 those that can

MR. LOWE: I told my kids I would pay for anything they wanted to be except an accountant. So, I validate what you're saying.

CHAIRMAN PIRTLE: When pluses are minuses and minuses are pluses, there's something that just doesn't add up to me. Assets and liability.

Okay. Finish your --

MR. CORDOBA: So, is it income statement, balance sheet, and cash flow statement? Is that what I'm to

CHAIRMAN PIRTLE: Yes, sir. And we'll count on our CFO and our CEO to interpret it for us.

Phyllis, this is a discussion between the commissioners. 2 MS. SAATHOFF: Mr. Singhania, I was asked by a commissioner and I was answering the commissioner's question. COMMISSIONER SINGHANIA: I appreciate that. 4 But my question is don't get -- if you don't get a cash flow, 6 you cannot see how depreciation and all is getting accounted 7 for. COMMISSIONER KRESTA: Ravi, the CFO is at the podium if you want to ask him a question. 10 COMMISSIONER SINGHANIA: Okav. 11 MS. SAATHOFF: Let Mr. Croft ask his 12 questions. 13 CHAIRMAN PIRTLE: We're going to let Mr. Croft pose the question again to our CFO, Mr. Lowe. 14 COMMISSIONER CROFT: A cash flow statement in 15 16 an accounting sense includes borrowed funds and other, like I 17 termed, esoteric terms that don't necessarily address what we in a general sense consider to be cash flow. So, for clarity 18 19 purposes, instead of having a cash flow statement included in 20 this motion, address it differently, that it be basically 21 income and expense, which is addressed. So, my point is can you address in better detail cash flow -- a cash flow 22 23 24 MR. LOWE: Okay. Rob Lowe, Port Freeport CFO. My opinion would be I think you're fundamentally correct in a 25

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MR. CORDOBA: Okay. We also have on here that 2 the pilots will implement at least two deckhands by March 31, 3 2021, and a total of four by December 31, 2021. If that all -- if those components sound right, I can read to you what I have drafted on the motion. 5 6 COMMISSIONER HOSS: Can you give the dates? COMMISSIONER SINGHANIA: Excuse me, Jason. I 8 thought we concluded that they will have two deckhands as of 9 March 31, or whatever that is, there would be always an extra 10 person on the -- on the boat. John, I thought you clarified 11 that point or Paul. Personally I don't care for how many people they hire in as long as we have a second person on the 12 13 boat, even if it's another pilot. CHAIRMAN PIRTLE: Mr. Hoss. 14 COMMISSIONER HOSS: Yes, Ravi, that was some 15 16 of the terminology we used in the discussion is meet the 17 manning requirements. So, basically they're going to have a 18 manning requirement that there be an additional person on the boat and how they fill that is up to them. They're going to 19 20 hire people to do it but they're going to fill that slot. 21 So, yes, sir, it meets your requirement. 22 CHAIRMAN PIRTLE: It could be Captain Blanton 23 on the boat for the second person. 24 CAPTAIN BLANTON: I'll bark at them. They

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won't get no more.

2 COMMISSIONER HOSS: I think you could fix that 3 by -- where you have deckhand, if you insert the word position after that because you're filling a slot. You're 4 5 creating a slot. MR. CORDOBA: So, what I have --COMMISSIONER SINGHANIA: Commissioner --8 CHAIRMAN PIRTLE: Go ahead, Ravi. 9 COMMISSIONER SINGHANIA: You say they will 10 have the second person on the pilot boat by March 31 or March 1, 2021. We don't care whether they have both persons 11 by December or not. That's what we are saying. 12 13 CHAIRMAN PIRTLE: Right. COMMISSIONER HOSS: No, that's not what we 14 said. We didn't use "don't care" anyplace in that operation. 15 16 We said they will have positions for the deckhands by the 17 first quarter and they have the rest of the year to fill the 18 remaining positions they need. 19 MR. CORDOBA: Pilots to implement --20 COMMISSIONER SINGHANIA: I think --21 MR. CORDOBA: Sorry. 22 COMMISSIONER HOSS: You keep changing it, 23 modifying the words. So, it's -- they have -- I think they 24 understood and we're pretty clear here that we agree they 25 have two positions to fill and they have the time and the

make the decision on --

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COMMISSIONER HOSS: Whatever works. COMMISSIONER SANTOS: Make them walk home. CHAIRMAN PIRTLE: All right. MR. CORDOBA: Do you want me to read it? CHAIRMAN PIRTLE: Yes, sir. MR. CORDOBA: Okay. Increase unit charges, draft charges, and detention charges and holding charges by 2.4 percent on January 1, 2022, January 1, 2023, and January 1, 2024, to cover the costs of additional and necessary personnel. Pilots to implement at least two deckhands by March 31, 2021, and a total of four by December 31, 2021, and report same to the Pilot Board. Pilots to submit to the Pilot Board complete annual financial statements, which will be income statement, balance sheet, and cash flow statement for the years 2018, 2019, and 2020 by March 1, 2021. Pilots to submit to the Pilot Board complete annual financial statements, which will include income statement, balance sheet, and cash flow statement for 2021 by March 1 of 2022, financial statements for 2022 by March 1, 2023, and financial statements for 2023 by March 1, 2024. CHAIRMAN PIRTLE: The only backup on that again is, again, the question on the deckhands. We really only want them to implement deckhands on the boat -- a second person on the boat. We're not really requiring them to hire by March 31. We want a second person on the boat. They can

means to fill them and then we give them time to fill the 1 2 remaining two positions. MR. CORDOBA: Let me try this one more time. Implement two deckhand positions by March 31, 2021; is that 4 right? 6 COMMISSIONER HOSS: I think so. Gentlemen. 7 CAPTAIN BLANTON: It's only one person on the boat at a time. It's two people for 24 hours. I would recommend you modifying it to have a two-operator capacity on the boat. So, I mean, we're not putting two deckhands on the 10 11 pilot boat. There's only one deckhand and one boat captain. So, you can say at all times the pilot boat will have at 12 13 least two people on it. 14 CHAIRMAN PIRTLE: There you go. 15 COMMISSIONER HOSS: There you go. 16 MR. CORDOBA: Two positions. COMMISSIONER HOSS: We'll have manning for two 17 18 on the boat. Yeah. 19 CAPTAIN BLANTON: Minimum manning for the 20 pilot boats going forward first quarter 2021 is two persons. 21 COMMISSIONER HOSS: There you go. 22 MR. CORDOBA: Minimum. 23 COMMISSIONER HOSS: Manning requirement -- I 2.4 think that's the proper terminology, too. 25 MR. CORDOBA: Minimum manning requirements for

pilot boats will be two individuals by March 31, 2021, and four by December 31, twenty --2 3 COMMISSIONER HOSS: No. MR. CORDOBA: Wait. That's not right. I'm 4 5 sorry. I got it. 6 COMMISSIONER HOSS: Just leave it at two from -- from that point forward. You've got everything 8 9 MR. CORDOBA: Minimum manning requirements for 10 pilot boats will be two individuals by March 31, 2021, and report same to board. Is that good? 11 CAPTAIN BLANTON: Yes, sir. 12 13 COMMISSIONER SINGHANIA: That is fine with me. 14 CHAIRMAN PIRTLE: Sorry but one more time read 15 the entire motion altogether. 16 MR. CORDOBA: Of course. Increase unit 17 charges, draft charges, detention charges, and holding charges by 2.4 percent on January 1, 2022, January 1, 2023, and January 1, 2024, to cover the costs of additional and 19 20 necessary personnel. Minimum manning requirements for pilot 21 boats will be two individuals by March 31, 2021, and report 22 same to pilot board. Pilots to submit to Pilot Board 23 complete annual financial statements, including income statement, balance sheet, and cash flow statements for years 25 2018, 2019, and 2020 by March 1, 2021. Pilots to submit to

2 CHAIRMAN PIRTLE: It's not necessary. 3 COMMISSIONER SINGHANIA: Thank you, Jason. MR. CORDOBA: Yes, sir. 4 CHAIRMAN PIRTLE: All right. Are we good with 5 6 that? MR. CORDOBA: I'm good with it. 8 COMMISSIONER HOSS: We're going out for four 9 vears instead of three --10 CHAIRMAN PIRTLE: Yes, sir. 11 COMMISSIONER HOSS: -- even though I've heard 12 all this heartburn about three years. 13 CHAIRMAN PIRTLE: We modified the percentage 14 rates. COMMISSIONER HOSS: What does that have to do 15 with distance? 16 17 CHAIRMAN PIRTLE: The amount of money that 18 comes in. Mr. Kresta, would you make the position, please, 19 20 COMMISSIONER HOSS: You ought to give them a 21 half a percent, then, for the CPI for 2021. 22 COMMISSIONER KRESTA: You're saving, John, 23 that we gave them a half percent over 2021? 24 COMMISSIONER HOSS: I said we should. That 25 will help the dollar figure we're trying to get to because

really not necessary.

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Pilot Board complete annual financial statements, which will 2 include income statement, balance sheet, and cash flow statement for 2021 by March 1 of 2022, financial statements for 2022 by March 1, 2023, financial statements for 2023 by 4 March 1, 2024. 6 CHAIRMAN PIRTLE: Very good. 7 COMMISSIONER SINGHANIA: Jason, this is Ravi. There are two points. One is where you said increase 2.4 percent to cover the additional personnel, I believe we 10 were looking at additional personnel and the CPI increases to 11 the boat. So, it's not like we are freezing the income from that point of view. Second thing is we also -- at least I 12 13 said that the previous three years' balance sheet statements, 14 15 CHAIRMAN PIRTLE: Yes. He did include the 16 previous three years, the financial statements, 2018, 2019, and 2020. That was included. But the CPI -- the CPI was not 17 18 a part of this motion. We're just -- it's just a flat 19 20 COMMISSIONER SINGHANIA: It was saying it 21 covers the additional personnel. 22 CHAIRMAN PIRTLE: Yes, sir. 23 COMMISSIONER SINGHANIA: It covers the 2.4 additional personnel. 25 MR. CORDOBA: I can delete that clause. It's

1 we're committing ourselves for another year here in time. 2 COMMISSIONER KRESTA: You're saying something about 2021, then? COMMISSIONER HOSS: Right. 4 COMMISSIONER KRESTA: Take it to a half 6 instead of a zero? 7 COMMISSIONER HOSS: Yeah. COMMISSIONER KRESTA: And do what with the rest, John? 10 COMMISSIONER HOSS: Keep it as is. 11 COMMISSIONER KRESTA: I'm not going to negotiate myself. Famous words of a man I know. Let me say 12 13 in 2022, '23, and '24 stay at 2.4, John? COMMISSIONER HOSS: They could. I still like 14 15 the CPI with 2 percent floor on it, though. 16 COMMISSIONER KRESTA: Two point -- okay. A 17 COMMISSIONER HOSS: In other words, it didn't 18 19 drop below 2 percent. 20 COMMISSIONER KRESTA: I'm just trying to 21 follow you, John. That's all. What that actually -- when 22 you put a floor on it, I'm trying to figure out -- I'm trying to follow you to see what that means. That's -- I mean, I think we discussed it a while ago that if you put a floor on 2.4 it and do you put a top on it or not? 25

COMMISSIONER HOSS: You probably should. 2 COMMISSIONER KRESTA: And we discussed this a 3 while ago. COMMISSIONER HOSS: We took an average 4 5 instead. 6 COMMISSIONER KRESTA: Took an average instead. COMMISSIONER HOSS: Right. 8 COMMISSIONER KRESTA: And we're below that 9 average 2.5 and for reasoning, we said we didn't have to come 10 back every year and adjust. 11 COMMISSIONER HOSS: Right. But I also heard you say that it went against your heart --12 13 COMMISSIONER KRESTA: Yes, sir, it did. COMMISSIONER HOSS: -- and soul to get past 14 three years. And I heard Commissioner Santos say that. I've 15 said that. And we worried and agonized over five years and ${\ensuremath{\mathtt{I}}}$ 16 17 heard Commissioner Singhania say it. So, I just wondered how come we flipped at the last second. CHAIRMAN PIRTLE: We always stand to negotiate 19 20 different directions before it's all said and done. 21 COMMISSIONER HOSS: We're not there vet. 22 CHAIRMAN PIRTLE: We've had that discussion. 23 I mean, we've gone through this --24 COMMISSIONER HOSS: So, lead us, Mr. Chairman. CHAIRMAN PIRTLE: I would like to hear 25

Commissioner Pirtle votes yes. Motion passes. 2 We got through that one, but we're not done 3 yet. We are going to go back and revisit quickly the first BPA request regarding -- I'm sorry -- communications fee, 4 5 which one is that? 6 COMMISSIONER HOSS: Mr. Chairman, do you need a motion to allow you to go back and revisit that? I'll be 8 happy to make one. CHAIRMAN PIRTLE: If you --10 COMMISSIONER HOSS: If that pleases the board. 11 CHAIRMAN PIRTLE: I have no problem with that. 12 13 COMMISSIONER HOSS: If you get a second vote, 14 that way we know where we're headed. CHAIRMAN PIRTLE: Yes, sir. Commissioner 15 Hoss, make the motion to go back and visit the first BPA 16 17 COMMISSIONER HOSS: I hereby move that we go 18 19 back and revisit the first BPA request, which is the 20 institution of the communication/dispatch fee, covering the costs and expenses of the state-of-the-art dispatch service. 22 at least that's how it's listed. 23 COMMISSIONER SINGHANIA: I second it. 24 CHAIRMAN PIRTLE: Do we have a second? COMMISSIONER CROFT: I'll second. 25

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Mr. Kresta go ahead and make the motion as we discussed here 2 already and as the motion has been read by Mr. Cordoba. COMMISSIONER HOSS: Continue. 4 COMMISSIONER KRESTA: I want to make the motion as read by our attorney, Jason Cordoba, and that 6 includes all the amendments to modify this proposal that we 7 have here. We will modify the rate increase and it should read as he presented. And this will be zero for the first year, 2.4 for the second, 2.4 for the third, and 2.4 for the 10 fourth year as stated in the record with the modifications 11 stated by counsel. That's my motion. 12 CHAIRMAN PIRTLE: All right. COMMISSIONER CROFT: I'll second that. 13 14 CHAIRMAN PIRTLE: Okay. Motion by 15 Commissioner Kresta to modify and we have a second by 16 Commissioner Croft. Any further discussion before we vote? 17 Commissioner Santos, how do you vote? 18 COMMISSIONER SANTOS: Santos votes yes. 19 CHAIRMAN PIRTLE: Mr. Hoss? 20 COMMISSIONER HOSS: I'll vote yes. 21 CHAIRMAN PIRTLE: Mr. Croft made the --22 Commissioner Singhania, how do you vote? 23 COMMISSIONER SINGHANIA: I vote yes. Thank 2.4 you. 25 CHAIRMAN PIRTLE: Thank you, sir.

CHAIRMAN PIRTLE: Mr. Croft second. Further 1 2 discussion. Mr. Singhania, I think that was a thumbs up. Okay. He approves. Mr. Kresta? COMMISSIONER KRESTA: Yes. 4 CHAIRMAN PIRTLE: Mr. Santos. 6 COMMISSIONER SANTOS: Yes. 7 CHAIRMAN PIRTLE: Commissioner Pirtle is a ves So, in yesterday's discussion, we talked about 10 alternatives and the Port participating in this cost for 11 communications as well as dispatch. I didn't make myself well versed in what the thought was there. It wasn't really 12 13 that we were going to increase --14 COMMISSIONER KRESTA: Point of order, 15 Mr. Chairman. 16 CHAIRMAN PIRTLE: Yes, sir. COMMISSIONER KRESTA: This board cannot 17 18 consider anything from the Port of Freeport and we cannot be 19 talking about discussing funds for the Port of Freeport as 20 this board is in Pilot Commission. 21 CHAIRMAN PIRTLE: You are correct. 22 COMMISSIONER KRESTA: Thank you. 23 CHAIRMAN PIRTLE: So -- you are very correct. 2.4 So --25 COMMISSIONER KRESTA: I didn't want to get the Public Hearing

water started too confusing too fast. But this is a true statement and we do need to separate these boards when you talk about this; is that right?

CHAIRMAN PIRTLE: Yes, sir.

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COMMISSIONER KRESTA: Thank you.

CHAIRMAN PIRTLE: I agree. So, going back just explaining. The thought was is that Port of Freeport has been contributing to funds for the operation of Fort Velasco Signal Station. We feel like that Port Freeport should continue to contribute funds to Fort Velasco Signal Station or -- I'm sorry -- the new dispatch station. So, we as pilot board members are going to ask that the Port Freeport commission look at the funding part of that as well. And so, the rates may have to be reconfigured so that you're charging some of the shippers less and we'll have to come back and make a decision on what that amount is going to be that we're going to contribute.

CAPTAIN BLANTON: For the record, BPA is not interested in engaging in a contract with taxpaver funds. BPA is very cautious about the oversight board that we're in right now telling us we're going to enter into a contract that this commission is. So, you're forcing a private

COMMISSIONER KRESTA: Point of order. CAPTAIN BLANTON: -- to go into a contract --

has benefited from this. Nobody is questioning the benefits 2 of the service. There's nuts and bolts here. I got that. 3 But Port of Freeport committed funds for the last three years to help this along. I understand that there's some gray area 4 and some nuts and bolts here. But I -- I for one am 5 6 concerned about slapping the ships with a new fee that they haven't had before and considering the Port has already been 8 a part of the original team -- I don't want to use the word 9 experiment because it wasn't. It was a trial to see where it 10 was going. And so, the Port's already done this. There 11 should be a way to work our way through this so that there is not such a slap to the shippers coming in and so that the 12 13 community benefits from it. That's all I've got to say. How it gets done, I think it's open to some discussion and 14 15 certainly that has to be a budget item for the port commissioners to address. 16 17 CHAIRMAN PIRTLE: Thank you.

COMMISSIONER HOSS: End of discussion.

19 CHAIRMAN PIRTLE: That's a point I did not

20 convey very well yesterday. So, I appreciate you clarifying 21

MR. LETOURNEAU: Mr. Chairman, this is Keith

23 Letourneau. Can you hear me?

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CHAIRMAN PIRTLE: Yes, sir, I can.

the board is aware of the specific provisions of the Texas

MR. LETOURNEAU: I just want to make sure that

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COMMISSIONER KRESTA: Point of order. The word "contract" was not mentioned.

CAPTAIN BLANTON: Sorry.

COMMISSIONER KRESTA: That's not even entered to the point of that discussion. Okay. That was an idea of this Pilot Commission going back to the Port of Freeport to discuss possible ways and it was brought up the other day from WGMA to work out a deal to see if they could lighten the burden on the shippers through a tonnage fee or something like this and part of this commission would like to revisit with the Port of Freeport. That's where this stands, I do believe. Is that right, commissioners?

COMMISSIONER HOSS: Yes, sir. That sums it up. Sums it up from my point of view.

CHAIRMAN PIRTLE: Okay.

COMMISSIONER KRESTA: Good.

COMMISSIONER HOSS: Knowing that we have to go

back to the board to seek a budget, maybe this one item should be just set aside for a future action by this board because obviously we put that out there. We can't -- we can't reach a conclusion today because we can't commit funds. But the Port has been committing funds and that offsets part of the costs. And one of the things that we heard is that it's a new fee and it is solely hitting the shippers. And, yet, we also heard that -- I'll use the term port community

2 Transportation Code when it comes to making changes to the pilotage rates from our earlier discussion. Again, back to Texas Transportation Code Section 68.061, the board may not 4 change pilotage rates before the first anniversary of the 6 first preceding rate change. So, the question, then, becomes 7 if this board adopts this Item No. 1, does that constitute a rate change. And since it's being incorporated into the pilot's tariff, my opinion is that it does constitute a rate 10 change. Consequently, I question whether or not the board 11 has the authority to go back and modify this if we choose to do so after today. In other words, if you adopt this as of 12 13 today, it would seem to me that the board may be bound by 14 this for the next year to come. 1.5 COMMISSIONER HOSS: If we were to adopt it today. But if we rescinded it -- and this board has a 16 17 history of changing, we did so during the last hearing three 18 years ago. And since the rate change doesn't take place, we 19 really haven't adopted it yet. And the hearing is still in 20 session. We're just readdressing a topic. 21 CHAIRMAN PIRTLE: Mr. Letourneau, what happens 22 if we recess this meeting until November 13th on this one 23

MR. LETOURNEAU: Then it hasn't been -- it.

will not have been adopted then, Mr. Chairman, until such

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time as the board issues its order. You have -- you have draft -- you have approved the motion at this point in time. So, I think it likely is part of the record that it has been approved. So, if you want to adjourn the hearing before adopting all of these changes until November 13th, you're certainly welcome to do that. But that probably would require a further motion. COMMISSIONER SINGHANIA: Mr. Letourneau, this

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a motion on the floor.

is Ravi Singhania. I want to inject also is -- the way I understand it and I'm very limited in this port entities and Jason and you can help me, is it first has to be submitted to the port commissioners to act on, if they want to -- what do you call -- help with the signal station or the dispatch station. And that has to be addressed at the regular board meeting. So, before we can do anything else as a Pilot Commission, the board has to -- Port Freeport board has to agree before we can change anything over here to include that. Am I saving it wrong? Help me.

CHAIRMAN PIRTLE: Agreed.

MR. LETOURNEAU: I think you're correct. I think you're correct. Sorry -- I didn't mean to interrupt you. I think you're correct, Commissioner Singhania. It's

24 COMMISSIONER SINGHANIA: Just Ravi. Just 25 Ravi. That's fine.

COMMISSIONER KRESTA: We do? I'm sorry. We 2 did have that one, didn't we? 3 COMMISSIONER CROFT: We have a motion on the floor. We need to act on that motion. 4 5 COMMISSIONER HOSS: Yeah. 6 CHAIRMAN PIRTLE: Thank you, sir. COMMISSIONER KRESTA: I have no more questions 8 on that one, then. 9 CHAIRMAN PIRTLE: Which motion are you --10 COMMISSIONER HOSS: The motion I made and he 11 seconded to go back and address this subject. We have to agree to. Call for a vote. 12 13 CHAIRMAN PIRTLE: I thought we did. COMMISSIONER HOSS: We didn't. 14 CHAIRMAN PIRTLE: I have Mr. Hoss making the 15 motion. Mr. Croft seconding. I asked Mr. Singhania, 16 17 Mr. Kresta, Mr. Santos, and myself and we all agreed. COMMISSIONER KRESTA: To revisit it. We did 18 vote to revisit it. We did. 19 20 COMMISSIONER HOSS: That's where we're at. 21 Keep going. 22 COMMISSIONER KRESTA: We revisited. And I 23 basically called a point of order to stop the revisitation at this meeting. That's what I asked for because we're not the 25 board.

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that that is true with respect to the Port Commission in terms of adopting any moneys to defray the expenses and that's why I understand why you want to move this to the November 13th. But the concern I have is the way the Transportation Code reads in terms of making any changes. What hasn't happened is there hasn't been a final order on the application yet. And so, I think that you can hold this in abeyance until November 13th so that you can have your Port Commission meeting. But I would recommend that you present a motion basically holding these decisions in abeyance until such time as that hearing takes place, at which time you will then present the final order for COMMISSIONER KRESTA: Mr. Letourneau, since we have this discussion going on, can I make a motion that we hold off on the effective date of the communication/dispatch full funding until that is scheduled to go in effect January 1st, 2021, until after the Port Commission, Port Freeport gets the chance to meet and convey their message to the Pilot Commission and the budget is created, if it's done or not. But we'll hold this first BPA request open, the only one open until after that meeting.

COMMISSIONER CROFT: Point of order. We have

MR. LETOURNEAU: So, I think you're correct

CHAIRMAN PIRTLE: You aptly pointed out, I 1 2 didn't think about at all --COMMISSIONER KRESTA: That's the point of order. That's why I made this motion to keep this open 4 until -- this funding is supposed to start effective January 6 1st, 2021, which gives a little bit of time to come up with a 7 constructive way, according to some commissioners, to see if there can be any help to the shippers on this communication and dispatch service. And this needs -- Pilot Commission 10 needs to confer with the Port of Freeport. Is that -- in a 11 nutshell. COMMISSIONER HOSS: That's addressing Item 12 13 No 1 basically COMMISSIONER KRESTA: I said 14 15 communication/dispatch service, No. 1. 16 COMMISSIONER HOSS: I know. I'm just -- I 17 left the title off. But we're actually addressing, we're talking an action, which is to hold it. 18 19 COMMISSIONER KRESTA: Yes, just that one. 20 COMMISSIONER HOSS: I'll second that. 21 CHAIRMAN PIRTLE: Motion by Mr. Kresta. 22 Second by Mr. Hoss. Further discussion and I'll open it up 23 if vou --2.4 COMMISSIONER SINGHANIA: I have a question for

Captain Daniel and Phyllis point of view. Does that create

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any problems with the way that this thing --2 CAPTAIN BLANTON: You're going to kill 3 dispatch. MS. SAATHOFF: Step up, Daniel, to the mic. 4 5 CAPTAIN BLANTON: You're going to 6 fundamentally change the way my company works. You're saying that the board that has oversight that also is the Pilot 8 Board is going to be forced into a contract with the Port. 9 It's absolutely mind-boggling that that's where we are. COMMISSIONER KRESTA: Can I address that, 11 Ms. Phyllis, or who asked that question? 12 COMMISSIONER SINGHANIA: Daniel, my question 13 was more does it hurt the operations between now and 14 January 1st the way you are getting funded? CAPTAIN BLANTON: No. 15 COMMISSIONER KRESTA: I don't think -- I don't 16 17 think the issue -- this is Kresta commissioner. I don't 18 think the issue is from my fellow commissioners, the ones 19 that are talking, that they are trying to enter into a 20 contract. I think it's a way of the Port Freeport Commission 21 is -- the way I interpret what they're saving is to 22 supplement it. And I don't know -- it don't have to be no 23 contract. What it would be -- Daniel, you're shaking your head -- is -- I'm just going to shoot off the cuff and it's an outboard thinking of -- to keep you whole, to keep this 25

sitting up here, that's good. Let's stay cool with this. 2 Because you are going to take BPA and absorb it into --3 CAPTAIN BLANTON: Fort Velasco Signal Station 4 is gone in March. And it's going to be either -- it's going to be a service that the port -- it's going to zero out and 5 6 it's going to dissolve. We're going to transition it into BPA. So, either this is a system that is valuable and 8 industry supports. The way that Brazos Pilots functions is 9 we charge for our service. The tariff specifically says who 10 we're allowed to charge and that is consumers of pilot 11 services. This board is strictly prohibited from having an interest in pilot services in 68. 12 13 COMMISSIONER KRESTA: That's a good point you bring up. Commissioner Kresta again. That -- the part did 14 go to the signal station that -- everybody paid into the 15 signal station. 16 17 CHAIRMAN PIRTLE: Right. 18 COMMISSIONER KRESTA: That's a real good 19 point. Thank you for saving that and justifying that. 20 That's fine. CAPTAIN BLANTON: I'm not trying to get hot, 22 guvs. I'm sorrv. 23 COMMISSIONER KRESTA: I know you're not. Your 24 beard is getting grayer every day. As long as you don't turn

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red, we're okay. And I want to ask the question, Chairman --

thing whole is like WGMA said, a tonnage fee related to that 2 or related to a unit -- back off the units or something like that. It's just something that some of the commissioners wanted to talk about to help the burden on the ships. I 4 don't think it's looking at a contract. It's just looking at 5 6 a basis to help. But that's just -- I, for one, do not want 7 to enter a contract with you. CAPTAIN BLANTON: It's got to be in the tariff, guys. That's the only way it works. COMMISSIONER KRESTA: I'm with you. 10 11 CAPTAIN BLANTON: We can only receive funds in the tariff. You are not a port user of pilot services. You 12 13 cannot put funds into my business. You can't do it. COMMISSIONER KRESTA: We've done it for two 14 15 vears. 16 CAPTAIN BLANTON: You did it to Fort Velasco 17 Signal Station. 18 COMMISSIONER KRESTA: Signal Station. Now you're --19 20 CAPTAIN BLANTON: Now it's going into BPA. 21 COMMISSIONER KRESTA: You're doing good 22 with --23 CHAIRMAN PIRTLE: One at a time. COMMISSIONER KRESTA: You're doing good 2.4 explaining this here. And for reference to a lot of people 25

MR. HONEYCUTT: Honeycutt.

COMMISSIONER KRESTA: You had your hand up and

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you wanted to say something but I think you might have got

cut off. Did you want to say something?

MR. HONEYCUTT: I was waiting to be recognized

by the chair. I just had a suggestion for your consideration

by the chair. I just had a suggestion for your consideration in the spirit of working together because this is a service that everybody is using. And I recognize that everybody except for the ship operators has been paying for the last couple of years. We haven't paid anything into this system yet. And because it was passed yesterday and it's already in the tariff and I think this alleviates maybe some of the legal question about the 12 months, let the ship -- let the ships pay for this year -- and I know that sounds really dumb coming out of my mouth. Let the ships pay for 2021 as was approved yesterday and that will give us a full year to entertain any different ideas. It allows the Fort Velasco corporation to dissolve and be absorbed by BPA, go through that whole process and gives us a time window to think about different ideas and work through things. And then if I heard right, by Title 68, an agent can apply for a rate change. And we have an agency that operates here. So, our WGMA on our behalf or our Odfjell as agents that operate -- that have ships in the Port of Freeport can then make the motion if the pilots don't want to at that one-year, 12-month mark and we

can -- after we've already had time to discuss all the 2 different scenarios. Just an idea. 3 COMMISSIONER HOSS: Sounds to be a pretty healthy idea to me. 4 5 CAPTAIN BLANTON: You're putting everything in 6 limbo for one year. All my employees are going to be in limbo for a year. All the basic operating procedures that 8 were going to be based off of us having this dispatch are in 9 limbo for a year. 10 CHAIRMAN PIRTLE: What I understand is being 11 proposed is not changing what your planned income is at all. What we are proposing is some -- or what was proposed, 12 13 because I had concern yesterday is we've been participating and all of a sudden this is all being put on the shippers and 14 that was my point is what I was trying to get to yesterday is 15 participating somehow in the communications network. But 16 17 that doesn't seem feasible right now. If we participated or 18 there was a way that we found to be able to do that, we 19 wouldn't change what you're already bringing in and getting 20 rid of any of your employees or anything else. It might help 21 reduce the shippers' cost is all we were --22 CAPTAIN BLANTON: You're fundamentally 23 changing the nature of my business. I am a service provider 24 to shippers, period, as set up by the statute. 25 COMMISSIONER HOSS: Mr. Chairman, I have a

can convey my assessment to you. 2 COMMISSIONER HOSS: Thank you. 3 MR. LETOURNEAU: The way the statute reads, the Board of Pilot Commissioners in 68.012, prohibited 4 5 interest. A person may not be a member of the board if the 6 person directly or indirectly is engaged in or has any interest in a pilot boat business, towing business, or other 8 business affected by or connected with the performance of the 9 person's duties as a pilot commissioner. It doesn't say that 10 the board itself cannot contribute. And in this particular 11 case, it would actually not be this board that would be contributing, as I appreciate it. It would be the Port 12 13 Commission that would be offering to contribute funds to defray the costs of the communications fee. 14 So, you know, at first blush, I don't see that 15 16 there is a prohibition against what the board is envisioning 17 doing. I think it probably would take some further 18 evaluation of that issue but at first glance, I don't see the 19 20 COMMISSIONER HOSS: Thank you. I just wanted 21 to clarify that so that we didn't get tunnel vision over what was going on and I didn't want to overstep the boundary at 22 23 the same time. 24 MR. LETOURNEAU: Understood. I think that

there -- there is a basis for the Port Commission to

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legal question to Mr. Letourneau.
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                   CHAIRMAN PIRTLE: Yes, sir.
                   COMMISSIONER HOSS: Mr. Letourneau, are you
    there?
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                   MR. LETOURNEAU: Yes, I am.
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                   COMMISSIONER HOSS: Thank you. It's been
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     alluded that this board is prohibited from taking part in
     this BPA and that we can't change the -- we would be changing
     the structure of the fees. Now, correct me if I'm wrong, two
     questions, then. One, is that true? But aren't we dealing
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     with items as line items here that are service charges that
     are not part of the pilots' fees? In other words, my
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     understanding is that pilots get paid to pilot the ships in
     and that basically anything else is a fee assessed by the
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     Port.
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                   CAPTAIN BLANTON: No. It's a service. It's
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     all a service. It outlines the service.
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                   COMMISSIONER HOSS: I'm asking the attorney
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     for a legal opinion, please.
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                  MR. LETOURNEAU: So, my take on it, mister --
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    Commissioner Hoss, is that the --
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                   COMMISSIONER HOSS: And if that's a privileged
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     question and you want us to hear it, I'm -- I didn't mean to
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    open up a can of worms but I --
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                   MR. LETOURNEAU: Well, you're deliberating. I
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1 participate. And the Port Commission can raise fees pursuant 2 to the Texas Water Code on users of the services on navigable waters. So, the Port Commission has an independent basis of visibility to raise fees if it chooses to do so. But if the 4 Port Commission decides that it wants to contribute toward the communication fee, I don't know of any prohibition that 7 would stop them from doing so. And I don't see that this constitutes a contract with the -- with BPA. It would be a contribution that's being made to defray the communication 10 fee. 11 COMMISSIONER HOSS: That would be the intent, 12 I think, of the board, the questions. So, thank you, sir, 13 for answering my question. 14 CHAIRMAN PIRTLE: All right. 15 MR. LETOURNEAU: Yes, sir. 16 CHAIRMAN PIRTLE: Well, the motion is on the 17 table to --18 MR. NOBLE: Mr. Chairman, may I talk? 19 CHAIRMAN PIRTLE: Please come -- yes, sir. 20 COMMISSIONER HOSS: Did we swear him in? 21 MR. NOBLE: Chris Noble, Dole Fresh Fruits. 22 MS. SAATHOFF: Have you been sworn in? 23 COMMISSIONER HOSS: Did vou get sworn in 2.4 vesterdav? 25 MR. NOBLE: No, I did not.

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CHAIRMAN PIRTLE: You can be sworn in now. 2 (Chris Noble was sworn in at this point for 3 his testimony today as well as his testimony vesterday.) 4 MR. NOBLE: So, I hear what Captain Daniel is 5 6 saying. I hear what you guys are talking about and the complexity of the Pilot Commission and the Port Commission. 8 So, with the tonnage rate that you guys are throwing out 9 there, in order to keep it simplistic, you would approve what 10 was already discussed, right, and then the Port of Freeport, 11 the commissioners, right, you guys would come back to the users and then give us a credit back. Is that what I'm 12 13 hearing or is that something to offset it? Would that be 14 simpler --COMMISSIONER KRESTA: That's an idea. Point 15 of order. That's an idea of your own. We can't answer that 16 17 right now at this board. COMMISSIONER HOSS: But we can -- I'll put it 18 19 on my note pad. 20 COMMISSIONER KRESTA: That's right. That's 21 all I'm saving. We won't be able to answer it. 22 MR. NOBLE: I know as port commissioners you 23 can't. As pilot commissioners would that be something to consider to make it simple, right, in order for him to be 25 able to get what he needs in order to keep the people

COMMISSIONER HOSS: User fees on the channel. MR. LETOURNEAU: Users of navigable waters. 2 3 COMMISSIONER HOSS: Right. Not the Pilot Board. 4 5 MR. LETOURNEAU: Not the Pilot Board. The 6 Port Commission has the authority to assess user fees on users of the navigable waters within the district. And I 8 don't know of any prohibition that would preclude the Port 9 Commission from providing a contribution to defray the 10 communication costs as it has done thus far with respect to 11 Fort Velasco Signal Station. So, I don't see any prohibition against them doing the same thing with respect to BPA and it 12 13 would not be a -- in my mind, it would not constitute a contract with BPA. It would simply be a contribution to 14 15 defray those costs. 16 COMMISSIONER HOSS: Thank you again. 17 COMMISSIONER CROFT: Mr. Chair, just as 18 another note, the Pilot Commission has no revenue stream. CHAIRMAN PIRTLE: Right. We're not -- all 19 20 we're doing is making a recommendation --21 COMMISSIONER CROFT: Or as I just heard --22 COMMISSIONER HOSS: We can't generate one 23 either. 24 COMMISSIONER CROFT: That's it. 25 CHAIRMAN PIRTLE: The recommendation -- as

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employed, get everything paid for. And then the Port 2 Commission would have to be approached and you guys come back to the users on the tonnage fee. So, you have two different entities and everything is laid out that way. Does that make 4 5 sense? 6 CHAIRMAN PIRTLE: Yes. I don't know if we 7 can -- if the Pilot Board can contribute directly to a user. So, that would be another challenge. COMMISSIONER HOSS: Keith just said the Pilot Board can issue its own fee structure. The pilot --10 11 MS. SAATHOFF: The Port Commission. CHAIRMAN PIRTLE: The Port Commission. 12 COMMISSIONER KRESTA. He said Port Commission. 13 Mr. Hoss. 14 15 COMMISSIONER HOSS: Did I misinterpret that? 16 MR. LETOURNEAU: Are you asking me a question? 17 COMMISSIONER HOSS: Yes, sir. I'm asking you 18 did I misunderstand your statement earlier that the -- can 19 the Pilot Board issue its own fee structures? 20 MR. LETOURNEAU: Commissioner Hoss, I'm not 21 aware of any authority for the Pilot Board to do so. 22 COMMISSIONER HOSS: I misheard you earlier. You said the Port Authority, the Navigation Board issues fee 24 structures or controls fees. 25 MR. LETOURNEAU: Correct.

1 Commissioner Kresta pointed out earlier, we couldn't do 2 anything. So, we have to make a recommendation back to the Port Commission to see if there's an option to do anything there 4 COMMISSIONER HOSS: For the record, I wasn't 6

looking to generate -- for this group to generate an income stream but it was confusing. CHAIRMAN PIRTLE: Okay. And that was -- that

was part of my point yesterday, is -- just got things off track when I said anything about taxes. That wasn't my goal. COMMISSIONER KRESTA: Suggestion here to --

this is the only one we have on the table as far as trying to 12 get something settled? 13

CHAIRMAN PIRTLE: Yes, sir.

COMMISSIONER KRESTA: Can we -- instead of having all this legal discussion with the board we can't do nothing with, can we go ahead and shut this meeting down?

CHAIRMAN PIRTLE: Yes, sir. We have motions.

19 COMMISSIONER KRESTA: I don't think there's

20 anything else to discuss with this here because we can't do a 21 dang thing with it.

CHAIRMAN PIRTLE: We have a motion and a 23 second on the table. We're in discussion right now. And it 2.4 is to hold off on the implementation of only the first BPA amendment. I think everything else goes on --25

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COMMISSIONER KRESTA: What that's saying, 2 Mr. Chairman, that -- we're not saying that we're going to 3 not do it. CHAIRMAN PIRTLE: Right. COMMISSIONER KRESTA: It's just for further 5 6 discussion, which will be determined if we can't come up with a discussion and an implementation that -- to work with the 8 Port of Freeport, that this should go into effect as voted on 9 vesterday. 10 CHAIRMAN PIRTLE: Yes, sir. 11 COMMISSIONER KRESTA: Is that understood --12 CHAIRMAN PIRTLE: Yes, sir. 13 COMMISSIONER KRESTA: -- with everybody? 14 That's okay. COMMISSIONER CROFT: Yeah. What's the 15 difference between doing nothing and acting on the motion? 16 COMMISSIONER KRESTA: I just didn't want to 17 leave this Port Commission -- I mean, this Pilot Commission 18 with a motion hanging to make it get revisited. 19 20 CHAIRMAN PIRTLE: Essentially we're recessing 21 until November 13th on this one particular item. Everything 22 else I don't see any problem with. 23 COMMISSIONER KRESTA: I agree with you, Dan, 24 if you do nothing but you put that statement -- you put that statement in there. That's fine. If nothing is done, then 25

CHAIRMAN PIRTLE: When are you gone? 2 COMMISSIONER SINGHANIA: I don't have a 3 problem with 13th. I think that I will not be there because this isn't -- for this item it will be more or less -- it will depend on what the Port Commission does on the 12th. 5 6 CHAIRMAN PIRTLE: Right. Yes, sir. Okay. If you're okay with that, we'll --8 COMMISSIONER SINGHANIA: I'm okay with that. 9 The Port Commission is what should be relaying it to the 10 Pilot Board the next day. 11 COMMISSIONER HOSS: Mr. Chairman, how heavy is our agenda on the 12th? 12 13 CHAIRMAN PIRTLE: Well, Paul is not there on the 12th. So, actually he won't be able to participate in 14 whatever funding discussion we have on the 12th. And then 15 Ravi is saying he won't be there on the 13th. So, staff will 16 17 have to update Paul on what happened on the 12th. COMMISSIONER HOSS: I was going to propose a 18 19 joint meeting. 20 CHAIRMAN PIRTLE: I understand. That's what I 21 was initially looking at. 22 COMMISSIONER HOSS: You knew where I was 23 headed. That's fine. Just to expedite things. 24 MS. SAATHOFF: Mr. Kresta, you're going to be 25 here for the Port Commission meeting, right?

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it proceeds as follows. 2 COMMISSIONER CROFT: Then I will -- if you're going to ask for a vote, I vote in opposition of the motion on the floor. 4 CHAIRMAN PIRTLE: Okay. 5 6 COMMISSIONER KRESTA: This is -- what are we 7 voting on? Thank you. 8 CHAIRMAN PIRTLE: Ravi has a question. Yes, sir. 10 COMMISSIONER SINGHANIA: What is magic about 11 November 13th? The reason is I will -- I'll be gone from 12 13th through 16th. So, you have to proceed without me. But 13 if you want me to be there, too, we have to work out because I'll be leaving after the Port Board meeting on the 12th. 14 CHAIRMAN PIRTLE: And you're not back on 1.5 the 12th. That's -- initially when we were setting dates 16 17 that we might have to recess to, November 13th was the one 18 that came up because we thought everybody was going to be 19 around. Didn't realize that you were going to be gone. I'm going to be gone the prior week and Paul is going to be gone 21 until -- he doesn't come in until evening of the -- evening 22 of the 12th, right? 23 COMMISSIONER KRESTA: Yeah. MS. SAATHOFF: You can go to the following 2.4 week. There's no restriction. 25

COMMISSIONER KRESTA: Yes. 1 2 MS. SAATHOFF: He will be here for the Port COMMISSIONER KRESTA: Yours is the 12th. 13th is a holiday and the 14th is the meeting. 6 MS. SAATHOFF: No. No. 7 COMMISSIONER KRESTA: Am I wrong? MS. BEVERS: The holiday is on the 11th. Port Commission is on the 12th. CHAIRMAN PIRTLE: The holiday is Veterans Day 10 11 on the 11th. 12 COMMISSIONER KRESTA: This lady is taking all 13 these notes. She said who in the hell is talking. 14 CHAIRMAN PIRTLE: The 12th is the Port 15 Commission meeting. I mean, this is one item. I have no 16 problem in having a Pilot Commission meeting after we do the 17 Port Commission meeting. 18 COMMISSIONER HOSS: Either way. Whatever your 19 pleasure. 20 MR. CORDOBA: Keep them separate. 21 MS. SAATHOFF: Separate. 22 COMMISSIONER HOSS: Fine. Separate. 23 CHAIRMAN PIRTLE: They both need to be posted, please, Missy, on the 12th. We'll do it on the 12th. So, if 2.4 we're still here until midnight because y'all kept the 25

1	commission meeting going so long
2	MS. BEVERS: What times are we talking about
3	for the 12th because
4	CHAIRMAN PIRTLE: 1:00 o'clock is normal
5	commission time. Let's set this one set it at 4:30 being
6	optimistic and we can always have it after that.
7	COMMISSIONER HOSS: We could always recess one
8	and have the other.
9	CHAIRMAN PIRTLE: We can do that, too.
10	COMMISSIONER HOSS: Counsel, are you okay with
11	that?
12	MR. CORDOBA: I'm sorry. What was that?
13	COMMISSIONER HOSS: If we
14	MR. CORDOBA: Yes. Yes.
15	COMMISSIONER HOSS: If we recess the first
16	meeting and then have the second one and then get back in the
17	first one.
18	MR. CORDOBA: We can probably do that. We'll
19	work out the agenda. Whatever days y'all want, we'll get it
20	done.
21	COMMISSIONER HOSS: I'm perfectly good. Dan,
22	are you okay with that?
23	CHAIRMAN PIRTLE: Any preference on time?
24	MS. SAATHOFF: We can post an earlier time so
25	that the moment we're available to go into it we'll figure

2 MS. SAATHOFF: Okay. 3 CHAIRMAN PIRTLE: I don't have any problem. Okay. It will be November 12th. So, yes, we'll have to post 4 today since tomorrow and -- it's November 12th. 5 6 COMMISSIONER SINGHANIA: Phyllis, that's your territory. 8 MS. SAATHOFF: Thank you. 9 COMMISSIONER SINGHANIA: The 12th makes that 10 we just mentioned. 11 CHAIRMAN PIRTLE: Thank you. All right. So, the motion is to hold off on the implementation -- actually 12 13 from what Mr. Letourneau just told us, from the 14 implementation of the rate request until November 12th. In agreement with that motion, Mr. Kresta? COMMISSIONER KRESTA: No full debate by no 16 17 commissioner yet. CHAIRMAN PIRTLE: Sir? 18 COMMISSIONER KRESTA: That was made by him but 19 20 CHAIRMAN PIRTLE: No. Your motion was posted 22 or that you started earlier and were in discussion was to 23 hold off on the implementation of the first BPA --24 COMMISSIONER KRESTA: Just No. 1. 25 CHAIRMAN PIRTLE: Just No. 1. I'm okav with

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the time -- we'll set a time we can all --2 CHAIRMAN PIRTLE: Missy will send us a communication. MS. SAATHOFF: Maybe set it at 2:00 o'clock. 4 How's that? And that way it gives enough time. 6 CHAIRMAN PIRTLE: This will give staff and 7 attorneys the time to figure out if we're even thinking down the right track. MS. SAATHOFF: I need to think about one 10 technicality. Keith, have we fully met the requirement to 11 give ten days' notice for adopting --12 MR. LETOURNEAU: I was just looking at that. The rule of rate change, the 68.021 says the board shall give 13 at least ten days' notice as provided by the section before 14 15 the board adopts a rule or changes a pilotage rate. Can you 16 hear me? MS. SAATHOFF: Yes. 17 18 MR. LETOURNEAU: Phyllis, can you hear me? 19 MS. SAATHOFF: Yes. 20 MR. LETOURNEAU: So, it would seem to me that 21 if we're going to be in compliance with that rule since a 22 rate change has been adopted, my recommendation would be we 23 basically hold an abeyance on all six items until the 24 November 13th Pilot Board meeting and, at that point in time, 25 adopt them in full and then the ten-day clock should run from

1 that but Mr. Letourneau just suggested that we not implement 2 any of them until November 12th. COMMISSIONER KRESTA: They don't get implemented until January, 2021, anyway. So, up for 4 discussion. I don't want no more discussion on anything 6 7 CHAIRMAN PIRTLE: Ravi. COMMISSIONER SINGHANIA: Mr. Chairman, you're talking about an option, not interpretation to November 12. Interpretation is what it is. We're talking about an option. 10 11 CHAIRMAN PIRTLE: Can we just do the one item, 12 Mr. Letourneau? 13 MR. LETOURNEAU: Mr. Chairman, the way the 14 rule reads, it's either an adoption of a rule or changes of 15 pilotage rates. So, I stand by my recommendation to you that 16 we probably should hold off on the adoption of all of these rate changes until November 13th when you have the next Pilot 17 18 Board meeting. 19 MS. BEVERS: The 12th. 20 CHAIRMAN PIRTLE: November 12th. 21 MR. LETOURNEAU: 12th. Okay. 22 CHAIRMAN PIRTLE: Mr. Kresta. 23 COMMISSIONER KRESTA: So be it. 2.4 CHAIRMAN PIRTLE: Mr. Hoss. 25 COMMISSIONER HOSS: Agreed.

COMMISSIONER CROFT: What am I voting on now? 2 CHAIRMAN PIRTLE: The motion is to hold off on 3 the adoption of the BPA -- of these rate adjustment requests until the meeting of November 12th. 4 5 COMMISSIONER HOSS: So we can discuss Item 1 6 but we've got to hold them off as a package. COMMISSIONER CROFT: Are we still open for 8 discussion? 9 CHAIRMAN PIRTLE: We can be, yes, sir. 10 COMMISSIONER CROFT: The wav I'm seeing 11 things, if we do nothing, at what point -- and we just 12 allowed things to go as has been approved, is a meeting on 13 November 11, 12, 13, whatever the magic day is, going to be 14 necessary? Do we have to have a subsequent meeting to 15 address these points? CHAIRMAN PIRTLE: We -- if we decide to 16 17 implement or adopt as it is today, finish today, then there 18 would be no need to have a meeting on the 12th. COMMISSIONER CROFT: That's -- with that point 19 20 in mind, this organization, this group is not going to factor 21 in in any way, shape, fashion, or form what is discussed by 22 the Harbor Commission, the navigation district. What we do 23 in the implementation of some forbearance for the shippers is not a function for this group to give consideration to. So, with that in mind -- and it's a different group altogether 25

that in these next two weeks. But I don't see any 2 prohibition against BPA being able to accept funds from the Port Commission. It's just as though the Port Commission has 3 been paying those moneys to Fort Velasco Signal Station. 4 There's no difference. 5 6 CHAIRMAN PIRTLE: That's the whole point of taking two weeks to let the attorneys look at it, let staff 8 look at it, and they may very well come back and say BPA is 9 correct and we can't fund that. But the goal that I wanted 10 to look at was whether we could help alleviate some of the 11 costs that was going to the shippers. 12 COMMISSIONER CROFT: I totally agree. 13 CAPTAIN BLANTON: Could I inject one point? CHAIRMAN PIRTLE: Yes, sir. 14 CAPTAIN BLANTON: If that's truly the goal of 15 16 the Port Commission, like Chris said, enact it as it is today. It goes into effect. We're already giving you all 17 18 the financial information for the communications fee. If the -- that board decided to offset their costs, that would 19 20 be an engagement between Port Freeport and the shippers. Take BPA out of it. We'll give you what the costs are. 22 You'll know. They'll know what credit they have with y'all. 23 It will be an engagement between the shippers and Port 24 Freeport. Take BPA out of it. 25 CHAIRMAN PIRTLE: You're saving we would have

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that's going to act on that -- why are we stalling what we
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    have before us today by calling for a subsequent meeting that
     we actually have no action to take on because it's a
    different group that's making the recommendation for
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     assistance to the shippers. So, it's a meeting just for the
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     sake of meeting because we can't do anything. It's a
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     different group that takes the action.
                   CHAIRMAN PIRTLE: But the Pilot Commission has
     to adopt what the ultimate adjustment is going to be.
                   COMMISSIONER CROFT: That's what we're doing
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     now if we let stand what is in front of us.
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                   CHAIRMAN PIRTLE: That is correct. But if we
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     take this back to the board, the Port Commission, and look at
     options to be able to help fund the communication adjustment,
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     then we as a Pilot Board will come back and make an
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     adjustment accordingly. So, if we fund X amount of dollars
     into the communications, we would also include that in our
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     motion for adjustment.
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                   COMMISSIONER CROFT: But we've heard that they
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     cannot accept any funds other than for services rendered to
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    ships; is that correct?
                  CHAIRMAN PIRTLE: That's part of our dilemma
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     right now -- go ahead, Mr. Letourneau.
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                   MR. LETOURNEAU: Commissioner Croft, I don't
    think that's correct. I think we'll take a closer look at
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to go back and make an adjustment to tariffs --CAPTAIN BLANTON: No. You pass everything like you said right now and then we start charging in January. I send Chris my bill for communications fee. And then I'll tell you -- we've already said semi-annually we're going to meet. Every six months I tell you these are the communications fees that we assessed to Odfiell and Dole. Odfjell and Dole come to Port Freeport and say these are the credits I've accrued for communication services. That's the cleanest way -- if what you want to do is truly that, then that's the only path forward. CHAIRMAN PIRTLE: You're saying we would give them credits back against the communication? COMMISSIONER KRESTA: Point of order. MS. SAATHOFF: He's making the point that that's a Port Commission discussion, not a Pilot Board. CHAIRMAN PIRTLE: I understand. But to go forward with this, I have to understand what the point here COMMISSIONER KRESTA: Like he said --CHAIRMAN PIRTLE: I'm sorry. Whether the Port Commission --COMMISSIONER KRESTA: You have to explain it to the Port Commission. I'm just -- I don't want to get in 2.4 no legal issue here.

MR. MOORE: Mr. Chairman, the point is to try 2 to avoid any sort of legal issue and that is, adopt all of 3 the motions that have already passed today. You've already given notice for it. You don't have to revisit it at any point in time. But the communications charge will go into 5 6 effect January 1, 2021. As Captain Blanton said, we are to provide an accounting of that semi-annually. So, all of 8 these shippers can, then, go before that other commission 9 that's not here today, the Port Commission, and ask if -- for 10 relief or adjustment or for some money to pay them back for 11 what they've paid on the communications fee line item, which 12 avoids any taxpayer money or other money from that other 13 board that's not here today to flow into BPA, which we have a 14 problem with. CHAIRMAN PIRTLE: Understood. That was the 15 clarification. 16 17 MR. MOORE: That's what we're talking about. 18 COMMISSIONER SINGHANIA: Who was speaking, 19 Shane? 20 CHAIRMAN PIRTLE: That was Randy Moore. 21 COMMISSIONER SINGHANIA: Thank you. 22 CHAIRMAN PIRTLE: Mr. Hoss, you had --23 COMMISSIONER HOSS: I, for one, would like to 24 be able to digest some of this. And I've heard now two 25 comments from the public that were similar comments and they

2 CHAIRMAN PIRTLE: Yes, sir. One clarification 3 on the posting, Missy, please, is that it be listed as only the first item, BPA rate adjustment, Item 1. That's the only 4 5 one we're going to address. 6 MR. CORDOBA: We probably have to have some language in there about approving this final order as well. 8 CHAIRMAN PIRTLE: Okav. But for review, it's 9 only the BPA Item 1. 10 COMMISSIONER HOSS: Item 1 to be reviewed and 11 final order to be approved? 12 CHAIRMAN PIRTLE: Yes, sir. I'm very focused 13 on that so we don't get off on a tangent on November 12th, 14 somebody comes up and says, oh, we need to refocus on this. All right. The motion was made by Mr. Kresta. 15 Second by Mr. Hoss. Hold off on adoption of the BPA 16 17 amendments until November 12th following a Port Commission 18 COMMISSIONER KRESTA: I think what was just 19 20 said, just No. 1. 21 CHAIRMAN PIRTLE: But Mr. Letourneau said we 22 had to hold off on adoption of all --23 COMMISSIONER KRESTA: Okay. 24 MS. SAATHOFF: He did, twice. 25 COMMISSIONER KRESTA: I just heard him sav

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something different.

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there's logistical questions of can staff issue credits and who they give credits to. And that's beyond the scope of what we're here today for. So, I'm going to suggest that we hold in abeyance our findings and issuing our orders for two reasons. One, that we want to explore our options and let staff and legal explore can we do this, not do it, or can we make the gist of it and, if so, how will the mechanisms work and give us that time to come back at the 12th meeting. At the same time, if we're going to do something as that other board, that that other board have an agenda item that says they're going to do a budget modification and set some money aside in the budget year. As to how that gets implemented, I don't know and I'm not ready to discuss it right now because I think it's inappropriate to get into that level of detail here. So, I'm -- I think we should just hold in abeyance until the 12th and have -- come back and say -- we may say leave it just like it is. But we're asking staff to do certain things. We've opened questions about legalities and clearly BPA is uncomfortable with some stuff, clearly the shippers are a little caught off guard, too. So, knowing all that, I think that just letting the pot settle a little bit is the best thing to do.

COMMISSIONER KRESTA: That's the motion on the

have merit. And then there's legal questions and then

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11 COMMISSIONER CROFT: Nav. CHAIRMAN PIRTLE: Mr. Hoss, you made the 12 13 motion COMMISSIONER HOSS: Aye. 14 15 CHAIRMAN PIRTLE: Mr. Singhania, how do you 16 vote? COMMISSIONER SINGHANIA: I'm confused. How we 17 18 do this -- holding off until November 12th on all of these 19 things because I heard Item No. 1 and then all. What are we 20 21 CHAIRMAN PIRTLE: All we're voting on is 22 holding off on adoption of the BPA amendments rate adjustment 23 request until November 12th. The intent is to have the pilot -- the Port Commission discuss possible options for 2.4

helping fund the communications request and allow staff and

COMMISSIONER SANTOS: Aye.

CHAIRMAN PIRTLE: Mr. Croft.

something different is the reason I'm saving that.

November 12th. We have to adopt them.

CHAIRMAN PIRTLE: That was regarding --

COMMISSIONER KRESTA: I thought he said

CHAIRMAN PIRTLE: -- adopting them on

COMMISSIONER KRESTA: Fair enough. Thank you.

CHAIRMAN PIRTLE: Mr. Santos, how do you vote?

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the attorneys the time to review that and see if we can even 2 do that. And then the meeting on November 12th would be to 3 fully adopt all of these rate adjustment requests. MS. BEVERS: The Pilot Board meeting. 4 CHAIRMAN PIRTLE: Pilot Board meeting. 5 6 COMMISSIONER SINGHANIA: If we do not have a Pilot Board meeting for whatever reason on November 12th, 8 what does the legal -- what legally happens, Mr. Jason, or 9 Mr. Letourneau? 10 MR. LETOURNEAU: Can you say that again? 11 COMMISSIONER SINGHANIA: Keith, let me ask it. 12 from my perspective. Keith, if for some reason we fail to 13 have a meeting on the 12th, what happens to all these things that we've discussed? They become adopted automatically or 14 we -- what happens? 15 16 MR. LETOURNEAU: Commissioner, if you just 17 propose a motion to hold it in abeyance until the next Pilot Board meeting, then they would be held in abevance until the next Pilot Board meeting. 19 20 COMMISSIONER SINGHANIA: I think I prefer that 21 rather than narrowing it down to November 12th because some 22 things can happen, we can lose power or whatever. And so, 23 that way -- Paul's plane may be delayed or whatever. So, I hate to -- because not knowing what the impact would be if we 25 didn't have the meeting, I hate to vote for that. So, why

all he's saying is that rather than saying November 12th that 2 we just say the next Pilot Board meeting. 3 COMMISSIONER KRESTA: That's not fair to --4 COMMISSIONER SINGHANIA: Sorry. 5 COMMISSIONER KRESTA: I'm going to stick with 6 my original motion. I don't want to amend it. I'm not going to rescind it either because I just don't think we need to 8 prolong anymore. 9 COMMISSIONER HOSS: And you vote no on it? 10 COMMISSIONER KRESTA: I voted no on it. 11 CHAIRMAN PIRTLE: Point of order. Mr. Singhania made a motion to amend it to Pilot Board 12 13 meeting. 14 COMMISSIONER KRESTA: He can't amend my 15 motion. He made the suggestion. 16 CHAIRMAN PIRTLE: He has to get a second on 17 the proposed amendment. COMMISSIONER KRESTA: I'm sticking with the 18 19 first one on the floor. 20 CHAIRMAN PIRTLE: I understand. If he's 21 making a motion to amend the motion, we have to get a -- he 22 has to get a second on --23 COMMISSIONER KRESTA: Get it. 24 CHAIRMAN PIRTLE: -- the proposal or it 25 doesn't matter.

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don't we put the motion to hold this until the next Pilot 2 Board meeting. COMMISSIONER HOSS: I'm okay with that. I think it's fair and reasonable. It could be struck by 4 lightning. 6 CHAIRMAN PIRTLE: Mr. Kresta. 7 COMMISSIONER KRESTA: No. CHAIRMAN PIRTLE: You want to lock it down on 8 November 12th? COMMISSIONER KRESTA: No. I'm voting against 10 11 it. I thought you asked me that. 12 CHAIRMAN PIRTLE: You made the motion. COMMISSIONER KRESTA: I'm not going to support 13 the amendment. 14 15 CHAIRMAN PIRTLE: Okay. 16 COMMISSIONER SINGHANIA: Paul, in that case, 17 I'm going to vote no on the motion. Because I want to do it because I hate to pin me down to November 12th. 18 19 COMMISSIONER KRESTA: Is that what he --20 CHAIRMAN PIRTLE: Rather than saying -- rather 21 than just locking it down to the next Pilot Board meeting as 22 being absolutely on November 12th, if something happened and 23 we couldn't have that Pilot Board meeting, he's saving we could have another Pilot Board meeting the next week. But if 24 we're locked in on the 12th, we don't have any options. So, 25

COMMISSIONER KRESTA: Okay. 1 2 MR. CORDOBA: That's right. COMMISSIONER HOSS: Once you started the vote? COMMISSIONER SANTOS: Don't we have a 4 motion on the -- and a second --6 COMMISSIONER HOSS: And we're in the middle of 7 a vote. COMMISSIONER SANTOS: -- and a vote already stated? 10 COMMISSIONER HOSS: I don't think he can amend 11 at that stage. 12 MR. CORDOBA: We need to finish the vote. 13 Let's keep going. So, do we know who's voted? It was 14 motioned --15 COMMISSIONER SANTOS: I voted ave. 16 COMMISSIONER HOSS: Yes CHAIRMAN PIRTLE: Mr. Croft voted no. 17 18 Mr. Singhania is voting no. Mr. Hoss, how do you vote? 19 COMMISSIONER HOSS: I voted yes. 20 CHAIRMAN PIRTLE: And I will vote yes. 21 MS. SAATHOFF: Did Mr. Kresta vote? 22 CHAIRMAN PIRTLE: Mr. Kresta made the motion. 23 COMMISSIONER HOSS: That doesn't mean how he 2.4 voted. 25 MS. SAATHOFF: His has to --

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COMMISSIONER KRESTA: That don't mean how I 2 vote. 3 CHAIRMAN PIRTLE: How do you vote? COMMISSIONER KRESTA: No. 4 CHAIRMAN PIRTLE: You're going to vote no on 5 your motion? 6 COMMISSIONER KRESTA: Yes, sir. 8 MR. CORDOBA: So, we have three nos. So, the motion fails, right? 9 10 CHAIRMAN PIRTLE: The motion fails as presented. 11 12 COMMISSIONER SINGHANIA: How did the motion 13 pass with three nos? 14 (Multiple people talking at once.) CHAIRMAN PIRTLE: It failed three, three. 15 COMMISSIONER KRESTA: It didn't go down. It 16 didn't go up. 17 CHAIRMAN PIRTLE: We're back to your motion, 18 Mr. Singhania. If you want to make it again, that we hold 19 off adoption of all Pilot Board -- I'm sorry -- rate 20 21 adjustment requests until the next Pilot Board meeting. 22 COMMISSIONER SINGHANIA: I will make the 23 motion like you suggested, what you're saying. I agree with 24 it. I make that motion. 25 CHAIRMAN PIRTLE: Again, it's back to hold off

That seems to be where we're at. 2 COMMISSIONER KRESTA: We can't. 3 CHAIRMAN PIRTLE: We don't want to push it to the Port Commission to make a change? Okay. Fine. We're 4 5 done. 6 MR. CORDOBA: We're recessing to go over this order. I've already E-mailed it to Phyllis. If you want to 8 print some copies. I'll be happy to circulate some as well 9 to the pilots and the objecting parties so they can read it 10 as well. I've basically tried to draft the language -- same 11 format as three years ago. Tried to draft the language exactly what we -- I read yesterday, a few clean-up words but 12 13 for the most part substantively exactly the same. COMMISSIONER SINGHANIA: Jason, can you E-mail 14 15 me a copy, too, please? 16 MR. CORDOBA: Absolutely. I'll do it right 17 MS. BEVERS: Are we in recess? 18 CHAIRMAN PIRTLE: We're in recess. Thank you. 19 20 1:10. 21 (Recess taken) 22 MR. CORDOBA: All right. So, we took a brief 23 recess. We added a few words to this order. Commissioner 24 Singhania, you'll notice that the words that we changed are 25 in red. And in summarizing what those changes are, the

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on adoption of the BPA pilot request until the next Pilot 2 Board meeting. Do we have a second on that? Hearing no second, that motion fails as well. 4 So, I'm open to suggestions here, gentlemen. COMMISSIONER HOSS: If this is where we stand, 5 6 then there are -- it depends how strongly we feel about this 7 adjustment and apparently we have mixed feelings. I see your only other option is to move to adopt as previously voted on. CHAIRMAN PIRTLE: Okay. COMMISSIONER HOSS: Any discussion on that? 10 11 Or move to end the meeting. We've already voted. 12 MR. CORDOBA: What I would -- if I could just 13 suggest, I have a draft of the final order done. If the commission wanted to proceed on how it's voted yesterday and 14 15 today, I would like to print this and circulate it and go 16 over it with Mr. Letourneau, make sure that all the language 17 is correct and then if it is, then we come back from about a 18 ten-minute recess and that can be approved as a resolution 19 and then we'll be prepared to file this and be done. 20 CHAIRMAN PIRTLE: Okay. 21 MR. CORDOBA: It's already done. 22 CHAIRMAN PIRTLE: We're basically in 23 agreement, we don't want to make any changes on the 24 communication fee? 25 COMMISSIONER HOSS: That's the way we voted.

1 pilots requested that after the approval of each order, the 2 words "and adopted" be added. And I had no objection to that. And it's an actual -- it's a true statement. There's one significant thing that we added at 4 the end of Request No. 1. You will notice that there is a 6 sentence there that is added. In preparing the motion 7 yesterday, we left out one of the key components of this, which was the line item charge will be re-evaluated annually, the goal of maintaining the dispatch system's operating 10 expenses to within 5 percent of the previous years' operating 11 costs. That needed -- the motion that was adopted yesterday was to approve Request 1 with modifications. And so, that 12 13 was the intent of what you adopted. We just added it to this order. That was a very important component that was left out 14 15 which we have added back in. 16 And then the only other change that we had is 17 in the order regarding -- I believe, it was the boat, there 18 was the word -- two words were there that should not have 19 been there. It was "and tariff." We deleted those. I don't 20 know why it was there. It really didn't make sense. Those 21 were deleted. And other than that, those were the only changes that we made. 22 23 COMMISSIONER SINGHANIA: Which one was that? 2.4 Request 4 or 5, Jason? 25 MR. CORDOBA: The words that were deleted "and

tariff" was in the Request No. 4. It was regarding the boat fee. For some reason the words "and tariff" were included 2 3 and I'm not sure why. We just deleted those. I think they were honestly a typo. 4 5 COMMISSIONER SINGHANIA: Okay. 6 CHAIRMAN PIRTLE: Do you want to read those as presented and we'll put those in as an exhibit or --8 MR. CORDOBA: Read the whole order? 9 CHAIRMAN PIRTLE: Since I don't have the final 10 copy and you do. 11 MR. CORDOBA: Sorry. You want me to read the 12 whole thing? 13 CHAIRMAN PIRTLE: Do we need to read the whole 14 thing? MR. CORDOBA: I don't think it's necessary. I 15 think we've gone through it enough. Missy is projecting it. 16 17 So, unless anybody has any questions. 18 COMMISSIONER KRESTA: Yes, I do, Mr. Chairman. Go back to No. 4. Let's start right there after 5 million. 19 20 Okay. Pilots will provide the Pilot Board payoff statements 21 on a monthly basis and their loan status to be reviewed by 22 the Pilot Board before the expiration of eight years from the 23 date of the loan origination. Any excess funds collected underneath this tariff shall be applied toward the loan 25 balance -- I just don't understand why it come in there and

COMMISSIONER KRESTA: I just --2 CHAIRMAN PIRTLE: All right. So, as presented 3 we have exhibits -- you have printed out a copy that's an exhibit to go in the record. Any further actions? 4 5 Anything that I really need to read that is 6 separate and independent except that we are adopting all six of the rate request adjustments? MR. CORDOBA: Yes. That is correct. And this 9 will also function as a resolution and this is what we will 10 file in the public records. 11 CHAIRMAN PIRTLE: Very good. So, I need --12 COMMISSIONER KRESTA: Mr. Chairman, I think 13 you need to -- if we can word that the way you just said 14 would be good. We just need to adopt this resolution as presented from counsel and has been voted on by the Port 15 Commission that's been modified and accepted. Just add a 16 17 little more to what you just said. That's all. 18 MR. CORDOBA: How about I motion to approve 19 the final order on application for adjustment to pilotage 20 rates, which orders shall also function as a resolution of 21 22 CHAIRMAN PIRTLE: Okav. Is that your motion? 23 COMMISSIONER KRESTA: Yes, sir. Yes, sir. 24 COMMISSIONER HOSS: I'll second it. 25 CHAIRMAN PIRTLE: Mr. Kresta motioned. Was

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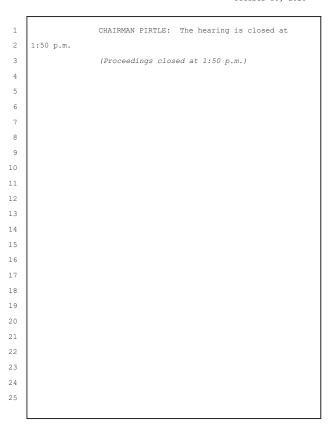
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said this -- save and except allowing for four months. I
    mean, that should be --
2
                  MR. CORDOBA: That was --
                   COMMISSIONER KRESTA: I know what the intent
 4
     is. It's just -- save and except? Except for allowing four
 6
     months is all I will -- fair enough.
 7
                  MR. CORDOBA: Generally that's how we draft
     those sort of things, save and except. So, probably could
    have made it less legalese. But that was also the same way
10
    that we did the 2017 agreement.
11
                  COMMISSIONER KRESTA: Fair enough. I wanted
     to see what in the -- I wasn't really good in English but,
12
13
    God damn, that caught me and --
14
                  CHAIRMAN PIRTLE: That's one more word, right?
                   COMMISSIONER KRESTA: I know. Just too much
15
16
     for me to look at. Don't even say it, you know it.
17
                   MR. MOORE: I can review it again, if you
18
     would like.
19
                   COMMISSIONER KRESTA: No. The way it was
20
    saying it, you know.
21
                  MR. MOORE: It's the way we say it. It
22
    truly -- I know except is plenty good. But save and except
23
     has been interpreted over the years and we have no dispute
    whatsoever in any court, even with J. Ray Gayle, about what
2.4
25
    save and except means.
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1	that Mr. Hoss?
2	COMMISSIONER HOSS: I did.
3	CHAIRMAN PIRTLE: Mr. Hoss second. Any
4	further discussion on this item?
5	Mr. Singhania, how do you vote?
6	COMMISSIONER SINGHANIA: Aye.
7	CHAIRMAN PIRTLE: Mr. Santos, how do you vote?
8	COMMISSIONER SANTOS: Aye.
9	CHAIRMAN PIRTLE: Mr. Croft, how do you vote?
10	COMMISSIONER CROFT: Aye.
11	CHAIRMAN PIRTLE: I also vote aye. Motion
12	passes.
13	COMMISSIONER KRESTA: For the record, I voted
14	aye even though I made the resolution.
15	CHAIRMAN PIRTLE: I'm sorry.
16	COMMISSIONER HOSS: And I voted aye just
17	because I seconded the resolution.
18	CHAIRMAN PIRTLE: My mistake in assuming that
19	unless you say otherwise. All right. With that, we have no
20	other business before us. Hearing done. We are adjourned.
21	Thank you.
22	MS. SAATHOFF: The hearing is closed and the
23	meeting is adjourned.
24	

25

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1 STATE OF TEXAS 2 COUNTY OF BRAZORIA 4 REPORTER'S CERTIFICATE 5 PUBLIC HEARING 6 October 30, 2020 7 I, the undersigned Certified Shorthand Reporter in and for the State of Texas, certify that the facts stated in the 10 foregoing pages are true and correct. 11 I further certify that I am neither attorney or counsel 12 for, related to, nor employed by any parties to the action in 13 which this testimony is taken and, further, that ${\tt I}$ am not a 14 relative or employee of any counsel employed by the parties 15 hereto or financially interested in the action. ${\tt SUBSCRIBED}$ AND SWORN TO under my hand and seal of office 16 on this the _____ day of _____, ___ 17 18 19 Stacey Whitley, CSR Texas CSR 3999 Expiration: 04/30/2022 307 ARROWWOOD STREET Lake Jackson, Texas 77566 979-480-3080 swhitley13@att.net 20 21 22 23 24 25